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President’s Report

The year 2005 was an exciting and challenging one for the Nathan Cummings Foundation, marked by continued progress and remarkable achievements. The tragedy of Hurricane Katrina, which so poignantly exposed our nation’s inequalities, has only underlined the importance of the Foundation’s work to expand social and economic justice through institutional and systemic change.

The grants described in this report reflect the third full year of funding under our current guidelines. You will see that they effectively represent the Foundation’s highest values of “concern for the poor, disadvantaged, and underserved; respect for diversity; promotion of understanding across cultures; and empowerment of communities in need.”

Assisting in the rebuilding effort of the Gulf Coast region was just one way our Board of Trustees worked to uphold our mission in 2005 (see this year’s Special Report on NCF’s Response to Katrina for further information on our efforts there). The Arts & Culture Program continued to support artists and organizations that make strong efforts in community engagement and that work to communicate the importance of art for societal change. The Environment/Contemplative Practice Programs focused on supporting organizations that are working to evolve the environmental and social justice activist effort into a more holistic movement. The Health Program advanced its efforts by supporting organizations that promote health care access and reform through litigation and by building the capacity of organizations working to protect environmental health. The Jewish Life & Values Program forged ahead by building upon a growing Jewish social justice movement, while also making concerted efforts to support just as equally progressive interfaith organizations. Numerous grants were made in 2005 with the assistance of Interprogram funding in which our core programs came together to jointly fund projects that leveraged their combined power. In addition, the Foundation encouraged the accountability of corporations through its leadership activities as an engaged shareholder. This year’s edition of the annual report features a section that details our shareholder activities in 2005.

I am honored to be continuing my sixth year of work at the Nathan Cummings Foundation. Truly, however, our greatest accomplishments in 2005 would not have occurred without the wonderful work of our Board and Associates, our dedicated and innovative staff and our many partners. In 2005, we also saw the addition of an important new member of our team, Leisle Lin, our Vice President of Finance and Administration. Our sincerest thanks goes to her predecessor Caroline Williams, whose legacy and achievements in the field of shareholder relations will continue to inform our work.

As we face the coming year, the Nathan Cummings Foundation is geared and ready to press forward with its battle for a more just and equitable society. I look forward to this challenge, as we continue to mobilize our resources, both intellectual and financial, towards the pursuit of a better future.

Lance E. Lindblom
Board of Trustees

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During the past year, the following staff left the Foundation. We would like to thank them for their contributions to our work: Hanna Abrams: Special Assistant to the President; Lisa Ahn: Program Assistant, Health

Annual Report

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INTRODUCTION

During 2005, a post-election year, grantees met throughout the country to develop strategies to sustain the energy and inventiveness of the young and previously disaffected who became civically and creatively engaged in 2004. The questions that were being asked were: What do you care about? What are you willing to do to make change? With whom should you be building alliances? In 2004, young artists realized that there was power in spoken word performances, film shorts sent out on the web, fiction, essays, plays that articulated their concerns and street performances that pointed out ironies and offered alternative narratives. Cultural leaders see this as a long-term journey and are encouraging, documenting and preserving examples of these efforts.

Another concern of the arts community involves finding our common identity; i.e. finding comfort and rationality in a “purple state.” More than ever, artists are interested in engaging in conversations with “the other.” Jewish Americans are seeking dialogue with Arab Americans; working class citizens want to understand the aspirations and values of the wealthy and those who strive for peace want to know how their actions are affecting those who have gone to war.

None of this can be achieved without new skills sets. This moment in our nation’s history demands that we create new identities that are inclusive and future focused. Though the Arts and Culture Program is not international in its focus, its advocacy for inclusion accommodates citizens of the world. This nation’s role as a cultural innovator and collaborator has diminished over the past decade. Many of our grantees embrace and encourage a more global approach to solving cultural problems.

2005 was also an important year for taking stock of what the Nathan Cummings Foundation, our peer foundations and grantees see as art and social justice. The Arts and Culture Program has used the Foundations’ core themes as a definition for social justice: “concern for the poor, disadvantaged and underserved; respect for diversity; promotion of understanding across cultures; and empowerment of communities in need.” Nonetheless, this work has historical roots that were lived and developed by many of our grantees.

Sabbatical:
Though the Arts and Culture program supports the emerging world of arts advocacy in the Hip Hop community as well as media reform efforts that effect creators and citizens alike, during Claudine Brown’s sabbatical, she focused her research on the historical efforts of visual, media and performing artists over the course of the last thirty years. Her readings were organized into four categories: 1) profiles of individual artists and cultural leaders; 2) descriptions of mission-driven organizations, their growth, development, and occasionally their demise; 3) manuals that describe arts activists’ techniques and methodologies and 4) essays that pose both philosophical and practical questions about the work. Her readings affirmed that we are on the right track. Our grantees are role models and exemplars of what it means to use art to transform neighborhoods, communities and societies. Our support of the programs, films and publications.
that document the work and the policy reforms that will sustain the work will benefit students, scholars and practitioners now and in the future.

The unique and compelling contributions of individuals-
Articles have been published about our past and present grantees including Lily Yeh of the Village for the Arts and Humanities, Liz Lerman of Dance Exchange, Judy Baca and SPARC, John O’Neal and Junebug Productions and Amalia Mesa Bains. Other key historical profiles include an account of the work of Bernice Johnson Reagon, founder of the Student Nonviolent Coordinating Committee Singers and Sweet Honey in the Rock; as well as documentation of artists who were called to environmental activism. They included Mel Chin, who worked with soil microbiologists to use plants to extract toxic metals from soil; and Helen and Newton Harrison, who examined and documented the relationships between humans and nature. Artists who have influenced societal change represent all artistic disciplines and most of them have evidenced sustained commitments to this work that engages and benefits communities.

The power and influence of individuals connecting with communities-
Each generation has produced individual artists who have created organizations to perpetuate their work and alter the way that the established art infrastructure works. We have identified and supported groups that have been committed to community engagement and have pioneered practices in the field. John O’Neal was a civil rights activist and founding member of the Free Southern Theater, a group that originated story circles as a form of community engagement. He founded Junebug Productions when the former organization was dissolved. Alternate Roots was founded in 1976 at the Highlander Center in Tennessee by a group of southeastern performing artists creating original, community based work. They currently count three generations of artists as members. During the mid-eighties CityKids was founded by Laurie Meadoff to help adolescents explore social and political issues through performing arts and media; and Jawole Willa Jo Zollar founded the dance company Urban Bush Women, to produce dances that are based on women’s experiences. City Kids and Urban Bush Women provide leadership by teaching the processes of community engagement to peers throughout the country.

During the nineties, groups such as Artists for Humanity in Boston were created to help young artists become self-sufficient as they examined community issues in Boston. Their graduates participated in designing the green space that is now their new facility. In the summer of 2000, the first New York City Hip Hop Theater Festival exploded on the scene. It marked the first organized event showcasing the stories, characters, music, dance, and images of Hip Hop in one venue. This group continues to grow and change each year as the demand for its work has become global. Numerous artists who engage in the work of art and social change have collaborated with community groups and other cultural institutions. These groups hire individual artists and work with citizens of all ages and ethnicities. Over time, they have either been sustained, changed, become obsolete or dissolved, yet the founding artists have stayed the course.

The 2005 grants represent the efforts of both new and well-established arts organizations that are collaborating with like-minded individuals and groups to achieve specific goals. These groups are advocates for renewable sources of energy, diminishing the digital divide, prison reform, immigrant rights, and relief for victims of disasters. They are providing others with skills in
community organizing, assistive technology, curriculum development, making media and marketing strategies; and in some cases, individuals who were trained a decade ago are now running many of these programs. We will build on our earlier efforts by supporting the following initiatives:

- We will strengthen the roles that established and young artists play in communities by supporting universities training young artists to work with communities in need;

- We will create opportunities for more artists and community residents to learn new skills and processes by supporting arts organizations that have a history of effective practice in community engagements;

- We will encourage artists to learn first-hand about social movements that effect local and national constituents by supporting social justice organizations that recognize the value of working with artists to more effectively advance their issues; and

- We will educate and get our message out to a broad segment of the arts community by supporting service organizations that convene and facilitate the work of artists working in diverse communities.

Our strategies for advancing this work and broadening the field have included:
- Supporting convenings of individuals with common goals;
- Documenting and supporting exceptional projects;
- Supporting research and criticism;
- Facilitating the replication of high quality programs;
- Facilitating opportunities for collaborations and residencies;
- Supporting communications strategies that will advance the work; and
- Supporting policy research and education that will strengthen the work.

OBJECTIVE I
Supporting arts and cultural organizations that partner with community groups that engage in-
- Responsive processes;
- Collective problem-solving; and
- Cross-cultural initiatives;

in order to educate the public about social justice issues and shared community concerns that have national or multi-state impact.

Strategy 1 – THE ART
To identify, support and document key projects that involve cultural institutions working collaboratively with multigenerational, multiethnic, multidisciplinary and/or broad geographic communities in response to economic and social justice issues articulated by those communities.

Arts Organizations that have a history of effective practice in community engagements:
The Arts and Culture Program identified several exhibitions that informed the public about pressing issues facing our society. The American Visionary Art Museum, Inc. examined
Race/Class/Gender/Character in an exhibition and related programs. Community Consortium, Inc. developed a traveling version of Lost Cases, Recovered Lives: Suitcases from a State Hospital Attic, an exhibition that includes diaries, artwork, photographs and letters left behind in suitcases that documents the lives of 12 people who were committed to a mental asylum in the late 19th and early 20th centuries. The Smithsonian Institution’s, Close Up In Black, is a traveling exhibition that documented the slow acceptance of Black American themes, narratives and characters into the fabric of Hollywood motion pictures. Tides Center Honor the Earth’s Impacted Nations used its exhibition to educate the public about the impact and future of energy policy in this country by featuring art by indigenous artists. (with support from Environment).

The Franklin Furnace Archive, Inc. produced the exhibition The C-Series: Artists Books and Collective Action, which consisted of topical artists books. This exhibition traveled to England and Germany. The Society for the Preservation Weeksville and Bedford-Stuyvesant History developed Messages in the Masquerade: Carnival from Brooklyn to Bahia, an exhibition that analyzes and celebrates carnival in the Americas. Both exhibitions were exhibited at the Nathan Cummings Foundation.

The performing arts also offered rich opportunities for raising questions and developing responsive works. Antioch University completed the last phase of work for Manzanar: An American Story, a performance piece that demonstrates the link between contemporary civil liberties issues and the Japanese internment. 1+1+1= ONE continued its work concerning young women’s issues in society by editing and touring its performance piece We’ve Got Issues and creating a leadership training program for young women that incorporates writing, spoken word and theater skills.

Several of our grantees helped others develop effective community engagement practices. Artists for Humanity, Inc. and The National Foundation for Teaching Entrepreneurship to Disadvantaged & Handicapped Youth, Inc. replicated successful art and business models for youth. Both projects included mentorship training, business cultivation, product development; and the development of mentorship guides. The Wing Luke Memorial Foundation documented and disseminated its community-based process for the planning of exhibitions and the cultivation of philanthropy in communities of color by training the leadership of community-based museums and cultural centers. The Global Action Project, Inc. developed a Youth Media Institute that trained youth leaders and created a guide for creating youth media programs.

Theater continues to be one of the most powerful tools for social change and community education. The Los Angeles Poverty Department (LAPD) and the Fiji Theater Company, Inc. (FTC) organized and documented community issues, translated them into theater projects and presented them in communities that are dealing with similar concerns. LAPD worked in Philadelphia and Baltimore, and FTC had residencies in the state of Washington, Kansas and Florida. The Hip Hop Theatre Junction (with support from Interprogram) formalized a touring package that will enable this group to reach out to university audiences. The Arts and Culture Program (with support from Interprogram) also collaborated with the Tides Center to support the traveling version of the exhibition, Honor the Earth’s Impacted Nations. The exhibition and the accompanying programs address the impact and future of energy policy in this country.
Universities and arts organizations that impart skills to others:

**New York University** is in our cohort of colleges that are developing programs in arts and community building. As a direct result of our earlier investment, two distinct programs have emerged. The *Art and Social Justice Program* is open to all art students who wish to acquire skills, do community internships and meet leaders in the field. The *Technology and Social Justice Program* participants have focused their efforts on bringing technology to persons with disabilities, senior citizens, immigrants, the incarcerated and urban youth. Their work is about empowerment through innovation. The *Bay Area Video Coalition, Inc. (BAVC)* offered technology services on the west coast (*with support from Interprogram*). Additionally, many award-winning documentary films dealing with issues of social and economic justice were made with the assistance of BAVC technical services.

**Strategy 3 – THE MESSAGE**

To develop and support a communications strategy that includes the publication and dissemination of research that substantiates the importance of the arts in influencing social change; and the dissemination of information about collaborative projects that lead to effective public education as well as social and political action.

The Foundation’s support of documentary films has facilitated research, the dissemination of information, and the growth and development of talented artists. **Link Media, Inc.’s Chat the Planet** (*with support from Interprogram and Jewish Life and Values*) mediated discourse between American, Israeli and Iraqi youth. **Art 21, Inc.** brought messages of contemporary art to a broad and diverse audience through its television programs, website, curriculum, hardcopy publications and community screenings.

Though media is growing in popularity and can reach an international audience, hardcopy material remains important to organizers and educators. The **League of Young Voters Education Fund** created an arts-based civic curriculum that their partners throughout the country are using. **Architects/Designers/Planers for Social Responsibility, Inc.** (*with support from Interprogram*) published two books this year, the *Beginners Guide to Community-based Arts* and *The Art of Cultural Development*. Both texts are already being used by universities and arts groups. Two more books, *Works of the Heart*, profiles of ten grassroots arts projects; and *Performing Communities: Building a Creative Class from the Grassroots through Ensemble Theater* will be published in 2006. The **Center for Rural Strategies, Inc.** created a rural communications infrastructure that framed an inclusive debate about the future of rural America (*with support from Interprogram*). This process included cultural workers from urban and rural communities.

We continued to support documentary films that provided a context for contemporary social issues; informational websites that make pertinent information available to an international audience and media projects that have the ability to reach regional and national audiences. **Art in the Public Interest** has continued to expand the audience and content of the Community Arts Network website that documents community based arts. The **Independent Production Fund, Inc.** is developing *A People’s History of the United States*, a six-part documentary series that investigates history from the point of view of citizens removed from traditional seats of power; and the **National Performance Network, Inc.** supported community engagements around social
issues, the documentation of these efforts, regional meetings and the mentoring of new social justice leaders in the performing arts.

We see radio as an effective strategy for reaching rural, non-English speaking and new immigrant communities. **L.A. Theatre Works** used live theatre, recording, radio broadcasting, audio publishing and regional and national educational outreach to provide a voice to communities that have traditionally gone unheard and underserved. **Radio Bilingue, Inc.** developed a content-on-demand archival system that would place Spanish-language content online that covers a broad array of relevant issues available to Latino audiences.

**Strategy 4 – CONVENINGS**

*To convene artists and arts administrators to foster information exchange, coalition building, the development of collective strategies as well as to provide direct support.*

We view conferences and gatherings of funders, artists, activists and community organizers as key venues for the exchange of ideas, engagement in peer technical assistance as well as the acquisition of new skills. **East-West Players** hosted the very first conference for leaders of Asian Pacific American theaters. Their goals were: to identify opportunities for collaboration; to avoid duplications of effort; and to learn from their peers in similarly sized and focused institutions. **Intermedia Arts of Minnesota, Inc.** built peer-to-peer networks with cultural leaders in other communities and assisted with the establishment of quality engagements in other cities. **Alternate Roots, Inc. (ROOTS)** strengthened its infrastructure. ROOTS has organized and convened artist/activist from the rural south for nearly thirty years; and **Grantmakers in the Arts (GIA)** featured artists working in the area of social justice on their annual conference program. GIA also sponsored a briefing on the state of the cultural community in the Mississippi Delta (*with support from Interprogram*).

Several organizations convened their constituents to inform them about policies and practices that relate to art and social justice. The **Theater Communications Group, Inc.** used its annual conference to bring in speakers who raised issues of art and social justice and it instituted an initiative to attract diverse audiences to theaters. **UBW, Inc. (Urban Bush Women)** built on the success of its first New York based Summer Institute where choreographers and dancers of all ages learn skills related to community-building, undoing racism, and civic engagement. The **Creative Capital Foundation** provided project support for individual artists who were addressing issues of social justice in their work and invited them to convenings where they received assistance with marketing and promoting their work. The **National Black United Fund** facilitated a retreat for the artists and organizers who worked on the National Hip-Hop Political Convention.

**OBJECTIVE II**

*To defend against adverse public, private and corporate policies, art censorship and other challenges to the wellbeing of the non-profit cultural community.*

**Strategy 1 - Policy**

*To defend against and support policy organizations that facilitate discussion between policymakers and grassroots practitioners and develop policy that is informed by research as*
well as evolving practices within the impacted communities.

The key policy issues currently facing the field involve attacks on freedom of expression and censorship; the withholding of content from the information commons; access to media for diverse communities; and quality of life issues for artists. We continued our work with the William J. Brennan Jr. Center for Justice, Inc. to document cases of arts censorship and publish the results in hard copy as well as on-line (with support from Interprogram). The Free Press convened media advocates and policy groups; popularized media policy debates; and developed strategies for building coalitions and reducing redundancies in the field (with support from Interprogram). The Future of Music Coalition, Inc. (FMC) collaborated with the Free Press and other media policy groups. FMC created an artists research council that collects data, engages in outreach and develops publications. They also convened musicians who are interested in media policy and provided interim health insurance information to musicians (with Health and Interprogram).

**Strategy 3 – Policy/Communication**

To support communications strategies, including convenings, research, the development of web pages as well as hard copy publications that foster access, encourage the exchange of ideas and educate the field about the state of the arts and the implications of policy decisions for the arts community.

The Educational Broadcasting Corporation’s Now on PBS is an independent, investigative journalism program covering under-reported stories with the goal of translating reporting into community engagement. We monitored the program to ascertain how it fared without its founding host, Bill Moyers and we determined that its new half-hour format was effective (with support from Environment, Health and Interprogram).

**FUTURE DIRECTIONS**

During this year, we encouraged multi-year grantees to seek matching funds so that they could diversify their income streams. In terms of policy, the cultural policy community appears to be diminishing and the media policy community is growing and taking on many of these issues. Our goal will be to stabilize strong programs and to work with funding partners to identify ecosystems that can advance our collective goals.
INTRODUCTION

To create a whole that is greater than the sum of its parts; this is the alchemy that has eluded advocates of environmental sustainability and social justice for several decades. Instead we have stuck to an approach that produces an ever-growing number of organizations committed to the work of social change, issue-by-issue and constituency-by-constituency that manages, unfortunately, to be less than the sum of its parts. Environmentalism, far from being the exception, tends to prove the rule.

The organizations funded by NCF during 2005 are working to reassess the environmental movement, to make their efforts a broader part of a cohesive whole. They are having the kind of success that is, at this stage, not always easy to measure, but is recognizably new and different. They are changing the rules, challenging their own assumptions and defying easy categorization; the best are doing work that could be classified under any number of labels: environment; community health; contemplative practice; economic justice; human rights; smart growth. It may be some or all of those things, and at the same time it taps into the underlying values that have the potential to connect each of these issue categories into a coherent, and powerful, whole.

GOAL I: Environment Program
The goal of the Environment Program is to facilitate environmental justice and environmentally sustainable communities by supporting the accountability of corporations, governments, and other institutions for their environmental practices.

OBJECTIVE I:
To facilitate the accountability of corporations, governments, and other institutions for their environmental practices.

Strategy 1:
To facilitate the development of public policies and other approaches by which corporations, governments and other institutions take responsibility for the real environmental costs and risks of their activities.

This set of grants is designed to support innovative work filling the environmental policy vacuum created by inaction and the dominance of special interest agendas at the federal level. These groups are connecting powerful actors that, until recently, played almost no role in advancing a vision of environmental sustainability.

The Environment and Interprograms supported both Ceres, Inc. and the Carbon Disclosure Project (CDP) of the Rockefeller Philanthropy Advisors, Inc., to further their good work in bringing the power of large institutional investors to bear on the question of global warming.
Ceres continues to work with pension funds, foundations and other institutional investors to organize and provide a voice for long-term shareholder concerns about the business and financial risks associated with global warming. Going into its third year, CDP brought together investors representing over $31 trillion in assets to survey the world’s 500 largest corporations on their contribution to, and plans to reduce, greenhouse gas pollution. Both projects are bringing this set of issues into the mainstream of concerns being considered by investors and financial managers.

The Center for Labor & Community Research (CLCR), the Kentucky Environmental Foundation’s Coming Clean project and Enterprising Environmental Solutions (EES) received grants to support innovative work at the local and state levels. CLCR is creating a powerful alliance between the Illinois Manufacturers’ Association and the State AFL-CIO to pursue high-road economic strategies. These strategies emphasize the long-term business case for investment in innovation and efficiency, promoting transparency and fairness, as well as building a highly skilled and motivated work force. The Coming Clean project builds a strong hub for a network of local and state organizations working on environmental toxins issues in an effort to better coordinate those efforts. And EES assists the State of Arizona in developing a long-term global warming strategy. Arizona is one of a handful of states taking a leadership position to fill the void left by federal disengagement from the issue.

The following set of organizations are engaging corporations both directly, as partners, and through media and organizing campaigns designed to shine a spotlight where there is a lack of accountability. The Environmental Working Group, a grant made with Health and Interprogram, spent 2005 in a successful effort to get the media and public to think about air pollution and its effects on childhood asthma. They will extend and expand that work in 2006 with their Toxics and Human Health Program, designed 1) to guarantee that all companies prove that the chemicals in their products are safe for kids before they put them on the market; 2) to ensure that the standard of safety that is applied guarantees health-based protection even for vulnerable children and babies, and 3) to see the asthma rates for American children decline.

The Environment, Health and Interprograms also supported the Natural Capital Institute (NCI) through the Marion Institute, Inc. NCI is working directly with the leadership of some of the world’s largest corporations to implement design solutions to problems including air and water pollution, access to health care and global warming.

WGBH Educational Foundation has received funding in support of a FRONTLINE documentary, The High Cost of Gold (also called The Curse of the Inca Gold). The New York Times and Frontline reporter Lowell Bergman took audiences on an international journey for an exclusive look at the secretive, inside workings of an industry which routinely externalizes the costs of production and evades accountability for the real environmental and social costs and risks of its activities.

The Environment and Interprograms also issued a grant to Corporate Ethics International for its Corporate Initiative Project. This project designs and lays the foundation for environmental and social sustainability with a focus on the role of the ethical corporate structure of the future. The project engages leading theorists and activists, convenes working summits, facilitates
summit follow-ups, and will produce a final comprehensive report laying out the plan for a long-term strategic initiative to transform corporate structures and practices.

A grant was given to support "The Message Project," an initiative of the Center for American Progress to cover the development of a set of value-based policy initiatives that translate the often reactive and oppositional policy program of the social-justice, health access and environmental movements into a forward looking program for America's future. This grant lays the groundwork for a longer-term program that will connect the work of the NCF-supported Strategic Values Project, Rockridge Institute, Apollo Project and Strategic Values Forum to the most influential social justice, health access and environmental organizations in the country. The Project’s first product, titled “Health Care for Hybrids,” has become a major policy initiative endorsed by the Natural Resources Defense Counsel and introduced by U.S. Senator Barack Obama.

The Alliance for Justice also received a grant from the Environment, Health and Interprograms for its Nonprofit Advocacy Project and Foundation Advocacy Initiative. Working in tandem, the projects respond to ongoing threats to nonprofit advocacy and advance a proactive agenda to strengthen the ability of nonprofit organizations and foundations to participate in public policy and advocacy.

Health Care Without Harm is another of NCF’s grantees that has succeeded in changing corporate practices by working with the healthcare industry and care providers to reduce the use of harmful chemicals in everything from IV tubing to the food served in hospitals. It was given a grant at the end of 2005 to develop a strategy to expand its role in activating social-justice values in the larger public arena, using the organization’s influence and network to elevate values of health and community and personal control over chemical trespass and corporate negligence.

And finally, a grant was made at the end of 2005 to support Vassar College’s Institute for Innovation in Social Policy for the second year of a two-year project to establish social and cultural indicators as an important complement to traditional economic indicators like the GDP. The project involves the design, preparation, and dissemination of the following initiatives: The National Social Survey; The Social Health of the States; The Social Report; and Arts, Culture, and the Social Health of the Nation.

Strategy 2:
To broaden public constituencies that will encourage corporations and other institutions to internalize the true environmental costs of their activities, by connecting environmentalists to public health, labor, religious, minority, economic development, science, business, youth, academic, social justice and other groups.

The Environment Program supported the Tides Center’s Honor the Earth project with two separate grants. The first was made to promote wind energy development on tribal lands. The second, in partnership with the Arts and Culture Program, supports a traveling exhibition of works by Native American artists to educate the public about the impact and future of energy policy in this country. These complementary grants will help build the case that Native Americans can develop their own solutions to poverty on the reservations, win greater economic
and cultural autonomy through clean energy generation, and help ease American dependence on foreign oil.

The Environment and Interprograms renewed the grant to *Urban Agenda’s New York City Apollo Project* of the Research Foundation of the City University of New York. New York City Apollo had a successful launch in 2004 and worked to move its alternative vision for the city’s future more solidly into public consciousness in 2005. The project offers a convincing alternative to issue and complaint-based advocacy by presenting a clean energy proposal that offers solutions on a range of issues including the environment, health, security, jobs, economic sustainability and maintaining New York’s position as a preeminent global city. The project is garnering support from leaders in labor, environment, civil rights, environmental justice, development, city planning, business and government.

Apollo offers an example of the kind of strategic initiative that Rockefeller Philanthropy Advisor’s Strategic Initiative Forum is organizing to develop. The Forum provides managerial and strategic oversight in order to unleash synergies among the SI Forum's growing web of strategic initiative engagements. The Forum selects up to four separate organizations and/or alliances with which to engage, develop and test the strategic initiative assessment model and methodology. These engagements will produce solution and values-oriented – rather than issue or complaint oriented – initiatives that will begin to build a track record for this alternative approach to social change work.

The first of these engagements will be with Earthjustice (formerly Sierra Club Legal Defense Fund) whose Social Capital Collaboration Project was funded by the Environment Program. Earthjustice is in a strong position to begin innovating through its partnership with the Strategic Initiatives Forum. While it is a large and well-established institution, it has traditionally had an entrepreneurial culture and its leadership believes that the store of social capital needed for environmental progress is nearly exhausted. It has an exceptionally large and capable communications department that is committed to the long-term work of rebuilding a broad and committed base of support for environmentally sustainable policies and practices.

A complementary approach is being taken by The Center for a New American Dream’s Building a Movement of Conscious Consumers project. This project builds upon the Center’s work to challenge the dominating concept that defines Americans primarily as consumers of goods and producers of waste. The Center is convening scores of leading social change agents in order to develop and then launch a multi-year strategic initiative with tangible benefits for social justice and the environment.

The final grant made in this group in this set is to The People for the American Way Foundation’s for their Project on American Values in Public Life. The project’s focus is on the interplay between American values and religious values, helping us understand the growing influence of conservative religious values, and creating a more powerful countervailing moral and religious voice to ensure that "values" are not owned and co-opted by only one segment of America's political and religious leadership.
A PAG was made to the American Prospect magazine for a special issue featuring NCF grantees and several NCF-designated authors. The magazine’s October 2005 issue is a reflection on the contribution made by – and the controversy stirred by – “The Death of Environmentalism,” which NCF helped foster in 2004. In connection with a special event with several of the authors (timed to coincide with the 2005 Environmental Grantmakers Conference and hosted by the Wallace Global Fund), the magazine has helped continue and further an important conversation about the future of environmentalism and the politics of social justice.

Finally, The Ella Baker Center For Human Rights in California’s Reclaim the Future project is an innovative program that connects civil rights, inner city investment and ecological concern. The Center’s Van Jones has become one of the most powerful voices in the country calling for investment in the lives of young men who are too often incarcerated instead of educated. The Center works to keep these men employed in their own communities by providing them with the necessary training to gain work in emerging fields that support a clean-energy economy.

OBJECTIVE II:
To facilitate environmental justice by ensuring that communities, especially those vulnerable due to low-to-moderate socioeconomic status, race, or ethnicity, are protected from environmental degradation.

Strategy 1:
To facilitate efforts which promote the environmental accountability of corporations, governments, and other institutions in communities, especially those vulnerable due to low- to moderate-socioeconomic status, race, or ethnicity.

A grant to the Environmental Health Coalition was renewed to support a growing network of organizations in California promoting the implementation of statewide environmental justice policies it helped put in place in 2003. Its work at the local and state level to build unusual alliances has had important payoffs, and will have larger payoffs in the years ahead as it has expanded its work to create a positive vision for the low-income and people of color communities it serves in the urbanized areas around San Diego Bay.

The Environment Program was pleased to follow the lead of the Health Program in support of grants to Working Partnerships USA, and the American Institute for Social Justice, Inc. (AISJ). Working Partnerships is an extraordinary group that manages to work successfully on the environment, health care access, economic growth, job creation and urban planning; simultaneously fitting in and expanding on those issue categories. The group has become a force to be reckoned with in America’s 10th largest city, and is now exerting significant policy influence statewide in California. Working Partnerships is also a leader in applying the new strategic values tool and approach through its work with the NCF-funded California Alliance.

AISJ and its partners in ACORN are among the country’s premier grassroots organizations working primarily in low-income communities of color. This grant comes under Part I of the Executive Committee’s Directive to assist existing grantees in the wake of the hurricanes, and is helping AISJ recover from the loss of much of their administrative operation, which had to be moved from New Orleans to Baton Rouge as Hurricane Katrina was bearing down on the Gulf

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Coast. AISJ has also invited experts and community leaders working with Apollo and New York Apollo to assist in designing the re-building of the Gulf Region consistent with social justice values.

In a similar vein, a grant was made in late 2005 to support *Built to Last*, a project of the **Center for American Progress** (CAP), the initial phase in a long-term effort to develop values-driven strategic initiatives and communications to frame public debate in the wake of Hurricane Katrina. Facing post-Katrina questions about how tens of billions of reconstruction dollars will be spent, many in the social justice community are focusing on advancing existing single-issue policy proposals and opposing Federal efforts to cut civil rights, labor and environmental standards. Although this work is important, CAP, along with the Breakthrough Institute, aims to articulate a larger vision of what disasters mean in the life of the nation, how they impact patterns of structural inequality, and the important role of collective institutions in preserving social welfare. This project connects the powerful Washington, D.C. policy work done at CAP to the *Strategic Values Project*’s analysis, to Gulf Coast community-based organizing. It brings new voices and ideas to the debate over reconstruction and preparedness with a sharp focus on American values rather than a laundry list of issues and technical policy details.

A PAG was made to support the **Greenlining Institute’s Beyond Environmentalism** Conference in July 2005, which brought together the NCF-funded strategic values work with the work of a number of organizations serving low-income communities of color. The conference featured speakers including NCF-grantees Ted Nordhaus and Michael Shellenberger of The Breakthrough Institute, Orson Aguilar of Greenlining, Raj Goyle of the Center for American Progress and Cara Pike of Earthjustice.

Finally, the Environment Program along with Jewish Life and Values and Interprogram supported the **New Israel Fund** for *Women and the Environment: Agents of Change in Israel*. This grant creates a more direct connection between NCF’s domestic environment program and environmental work in Israel. This provides the basis for the Environment Program to listen, learn and share what we’ve learned as decisions are made with regard to Green Environment Fund grantmaking.

**Strategy 2:**

*To increase public access to information and decision-making about environmental policies.*

All five programs supported funding for the **Educational Broadcasting Corporation**’s *NOW* program on PBS television. *NOW* continues to provide an important outlet for independent, investigative journalism covering under-reported stories, with the ultimate goal of translating its reporting into vigorous, public-spirited community engagement. Even as *NOW* works to fill the void left by Bill Moyers’ departure and the reduction in its broadcast time from 60 to 30 minutes, it is providing in-depth coverage of stories ignored by the mainstream, commercially-financed network and cable news sources, including those on environment, arts and humanities, and health issues. *NOW* reaches a growing audience of 2 million Americans each week.

A renewal grant was also given to the **National Environmental Trust**, which continues its work defending the nation’s environmental laws against the assault of special interests and ideological
agendas at the federal level. NET develops, tests and deploys models for broadening the public constituency for strong environmental protections in key states in the Rocky Mountain region, the Southwest, the Plains, and the South that have little existing infrastructure on environmental issues.

The grants issued to increase public access to information cover a variety of strategies and audiences. A renewal grant was given to the Tides Center to support People Organizing to Demand Environmental and Economic Rights (PODER). This group, focused on San Francisco’s Latino neighborhoods, has become an important voice in the effort to ensure the statewide enforcement of California’s environmental justice guidelines, which PODER helped to create along with other NCF-grantees in the California Alliance. A PAG was also made with Interprogram to support the Liberty Hill Foundation’s Environmental Justice Technical Assistance Program. This grant helps to continue the important work Liberty Hill does to nurture a growing environmental justice community in Los Angeles, a city of some 15 million people.

Following the lead of the Health and Interprograms, a grant to support the Midwest States Center was issued to promote a positive vision based on shared values rather than an exhausting inventory of single-issue campaigns. The Center is developing progressive regional, state and local policies that offer an alternative to the race to the bottom that often results from a lack of inter-state cooperation on economic development, corporate accountability and other state-level policy work.

The Rockefeller Family Fund, Inc. was the recipient of a PAG to support the Environmental Grantmakers Association and its annual retreat. The 2005 retreat, co-chaired by NCF’s Environment Program Director, featured speakers including Nobel Peace Laureate Wangari Maathai, former Vice President Al Gore, the Reverend James Forbes of New York’s Riverside Church and author Bill McKibbon. The theme, “Nurturing a Groundswell,” challenged grantmakers to think beyond narrow issue categories and to engage the broader currents involved in movement building.

GOAL II: Contemplative Practice
To promote the development and dissemination of contemplative practice programs – from all traditions – which address the Foundation’s core values: concern for the poor, disadvantaged and underserved; empowerment of communities in need; respect for diversity; and promotion of understanding across cultures.

OBJECTIVE I:
To cultivate the development and teaching of contemplative practices linked to engagement with areas of concern to the foundation.

The Contemplative Practice Program supports the meeting place of contemplative practice and activism, and NCF is a pioneering funder of this small but emerging field. Accordingly, NCF supported stone circles’ Spiritual Activism: Claiming the Poetics and Ideology of Liberation Spirituality, a gathering of leaders in the field of spiritual activism convened in order to develop
a concrete articulation of the movement's fundamental principles and strategies. Recently it has become clear that the founding generation of organizations in this relatively new field of spiritual activism is reaching maturity. This means several things: 1) There is a second generation of initiatives about to be born, building on both the successes and limitations of the current work; 2) There is a need to articulate more clearly the often too nebulous concept of spiritual activism in order to further deepen the work, engage new partners, and communicate effectively with potential funders; and 3) It is a critical time to bring together the practitioners, visionaries, and leaders of this field. NCF has been one of the primary funders of contemplative activism and has been seeking a convening that would bring together the movement's leaders for greater articulation of the work, development of the field, and collaboration. Stone circles, a grantee and foundational organization in this field, was a perfect body to organize this convening and spearhead the follow up work.

NCF renewed its commitment to the good work of the Rockwood Leadership Program. Rockwood has built a solid track record of helping activists become better leaders by gaining access to inner resources. We have heard from scores of Rockwood alumni, including members of our own board and staff, that the Rockwood training can provide a truly transformational experience, offering hope for a reinvented movement for social justice in the future.

**OBJECTIVE II:**

*To enable the teachers, practitioners and organizations devoted to contemplative practice to make their work available as a resource for non-profit organizations devoted to social, economic, and environmental justice.*

A grant to the Vallecitos Mountain Refuge for Taking Vallecitos Off the Mountain was given, in order to follow up and insure that the lessons and conversations started at Vallecitos continued beyond the retreats, and develop the capacity and resources of the Refuge. This grant provided the opportunity to take the retreat experience off the mountain for groups of environmental activists and alumni of Vallecitos’ programs and into the communities in which participants live and work.

A renewal grant was also given to Commonweal to support the Collaborative on Health and the Environment (CHE). Commonweal’s work has always been deeply influenced by contemplative practice, and it is working to expand its influence through the Collaborative, which connects thousands of professionals, activists, doctors, researchers, patients and others who are deeply involved in the environmental health field. By acting as an umbrella organization, CHE has developed both working and discussion groups for otherwise independent (and isolated) groups working on specific diseases, providing the needed forum to reach across issues, and form new and unconventional alliances. This has moved the discussion away from the typical toxin-by-toxin and disease-by-disease campaigns, and instead focuses on reframing and developing new language for the environmental health movement.

The Garrison Institute’s Strategic Direction Project provides the support necessary for the Institute to develop a strategic plan. In its short history Garrison has played host to a number of events significant to the development of a more holistic movement. While it plays the important role of hosting well (and cost effectively for many groups), it has been more challenging for
Garrison to develop its own distinctive programming niche. This grant allows Garrison to create a plan to fulfill its enormous potential as a resource for social justice activism rooted in contemplative practice.

**NEXT STEPS**

By experimenting and taking calculated risks NCF will play a key role in inventing more effective strategies for advancing the goals of environmental sustainability, institutional accountability and social justice. We will seek opportunities to test and improve the “strategic values model” with different organizations and alliances in various contexts. We expect to learn from the developing strategic initiatives of Earthjustice, the California Alliance, the Center for American Progress and their allies.

We will also be working to further develop synergies with other programs, with the initial emphasis on the intersection between environment and health. We expect to go beyond just making joint grant recommendations and on to the next level of developing mutually rewarding funding initiatives.

With regard to Contemplative Practice, the 2005 transition between Program Directors offers an opportunity to take a look back and assess the progress we’ve made over the course of the program’s history and to chart a path moving forward. Contemplative Practice makes two connected promises to the work of social change. The first is that activists will access inner resources that are otherwise unavailable to them, becoming in the process more compassionate toward themselves and others, as well as better colleagues, collaborators and communicators. The second promise is that contemplative practice will open us to new ways of seeing, being and doing. It would not be unreasonable to expect entirely new possibilities arising from the work of activists grounded in deep contemplative practice.

The outcomes from this set of experiments will be closely watched, and, whether they succeed or fail, the Foundation will learn something important from each about how to proceed.
INTRODUCTION

In the 2004 November election health care emerged as one of our nation’s top concerns. This should have come as no surprise: as of 2003, forty-five million Americans were without health insurance, which reflected an increase of five million uninsured people under the age of 65 since 2000. This problem has been compounded by a rapid growth in underinsurance as the largest and most powerful institutions in the health care arena – private insurers, providers, employers and government – seek to shift costs and risk to consumers through increases in premiums and reductions in coverage. Indeed, a recent study estimated that nearly half of personal bankruptcies are caused at least in part by medical debt; more than 75 percent of these people had some health insurance at the time of the bankrupting illness.

There is good reason to believe that these challenges will only become more serious. Enormous deficits have created pressure to cut federal support for Medicaid while at the same time states are struggling to meet their share of the program’s soaring costs. The growth of low-wage and no-benefits business models shift healthcare costs for workers onto Medicaid and other increasingly costly taxpayer-funded programs. Tax policies have been proposed on both the federal and state levels that could further limit the resources available for publicly funded health insurance programs or create incentives for employers to offer only plans with scaled-back coverage and high deductibles.

Indeed, 2005 provided a stark reminder of the weaknesses in our systems for providing access to health care and ensuring a healthy environment: the two central funding objectives of the Health Program. In the aftermath of Hurricanes Katrina and Rita, our reliance on a patchwork of employer-based, government-subsidized and private health plans meant that the displaced residents of Louisiana and Mississippi who lost their jobs, incomes and identification also lost their health coverage, exactly when they most needed it. Inattention to the ongoing environmental health impacts of locating factories and heavy industry in residential areas – primarily populated by poor people and people of color – left us with a potential environmental health disaster when the levees failed in New Orleans, the full scope of which remains to be seen. The best that can be said about this tragedy is that it may spark a national dialogue about these and other important policy issues, hopefully paving the way to reform. Health Program grantees will be among those leading this discussion.

GOAL:
The goal of the health program is to improve people’s health and well-being, especially those who confront barriers due to low- to moderate-socioeconomic status, race, ethnicity, or gender; recognizing the link between physical health and the economic, social, environmental, psychological, and spiritual factors that affect individuals, families, and communities.
OBJECTIVE 1:
To assure access to quality health care, goods and services, especially for those who confront barriers due to low- to moderate-socioeconomic status, race, ethnicity, or gender.

Strategy 1:
To support efforts that reduce corporate, governmental, and other institutional practices that create barriers to quality health care, goods and services, especially those confronted by people as a result of their low-to moderate-socioeconomic status, race, ethnicity, or gender.

In 2005, the Health Program made a series of grants in support of organizations working to protect, and where possible increase, access to health care on the national, regional and state levels. On the federal level, by necessity much of the health-related policy work supported by the program was defensive, e.g., opposing budget cuts and efforts to make tax cuts permanent while fighting policy proposals to block-grant Medicaid. One such grant by the Health and Interprograms was to the Tax Policy Analysis and Communications Project of the National Women’s Law Center to educate the public about the relationship between tax policy and the government’s ability to provide services, including health services. The Health and Interprograms also supported the Center on Budget and Policy Priorities for its dissemination of information and analysis regarding the effect of federal policies, such as the significant expansion of tax breaks for health savings accounts, on the availability and quality of employer-based coverage. Both projects were instrumental in shaping the debate over the many federal tax and budget proposals in 2005 that had the potential to affect the availability of quality affordable health care. In an effort to encourage positive change at the federal level despite the difficult policy environment, the Health Program also funded Families USA Foundation, Inc. for a public education campaign to build support for a national universal health care program for children, in anticipation of the reauthorization of SCHIP in 2007.

One area of substantial federal activity in 2005 was the preparation for the 2006 rollout of the new Medicare prescription drug benefit. Of most immediate concern were the 6.4 million low-income seniors who had previously received their drug coverage under the more generous provisions of Medicaid, the federally-funded health insurance program for the poor. To help contend with this difficult transition in the short term, the National Senior Citizens Law Center received a grant to provide technical assistance and support to a national network of legal services providers and community groups that monitored developments, advocated for solutions to administrative problems with federal regulators, and provided assistance to this extremely vulnerable population as they moved from one program to another. To address the longer-term problem of escalating drug costs, the Prescription Access Litigation Project of Community Catalyst, Inc. received support to challenge allegedly illegal practices used by pharmaceutical companies to inflate drug prices, while Maine Equal Justice Partners, Inc. received a planning grant to launch Prescription Policy Choices: a project to educate policymakers and the public about the most effective options for providing access to affordable medications for millions of Americans who lack prescription drug coverage.
Even as broad positive reform on the federal level remained out of reach, NCF grantees working on the regional and state levels continued to explore policy, framing and organizing approaches to expanding health access. An innovative new example is the Herndon Alliance -- a diverse group of stakeholders, including health advocates, providers, academics and market researchers from across the nation, that have set out to reframe health care as a values and social justice issue and are working to develop replicable policy initiatives that can be used nationwide. **Families USA Foundation, Inc.** received a grant as fiscal sponsor for the three-day convening during which this alliance was formed and its initial plans developed.

The Health Program also made grants to organizations providing capacity building, research and technical assistance to state and local groups working on innovative and replicable policy initiatives that will increase and/or protect health access. The Economic Justice Project of the **William J. Brennan Center for Justice, Inc.** provides high-quality legal and policy support to grassroots economic justice organizations working to stop the erosion of wages and health benefits for low-income workers. The Reproductive Rights Project of the **National Women’s Law Center** works with state-based advocates across the country to assure that religious restrictions placed on health care by providers, including pharmacists, do not limit consumers’ ability to obtain information about, and gain access to, all treatment options. The Economic Opportunity Program of **Demos: A Network for Ideas and Action, Ltd.** conducts research on the difficulties faced by the middle class nationally in accessing and paying for health care, particularly in view of rising consumer debt and decreases in employer-paid health coverage. The **Paraprofessional Healthcare Institute, Inc.’s** project, **Health Care for Health Care Workers**, develops approaches to providing direct care workers with health insurance, simultaneously strengthening the long-term care workforce by insulating these workers from the destabilizing effects of family illness. The **Midwest States Center** serves an important convening and capacity-building role for progressive organizations and policymakers in the upper Midwest, promoting progressive regional, state and local policies in the areas of health care, energy policy, environmental regulation, state budget policy, corporate accountability and workers' rights.

The Health Program also supported a number of groups focused on regional change to build multi-constituency, multi-issue alliances that will promote common policy initiatives for increasing health access, particularly for the underserved. **Jobs with Justice Education Fund** is building a national health care reform movement through a coordinated campaign operating in a number of states across the country. The **Northwest Federation of Community Organizations** began the second phase of its Equity Health Initiative project in which it identifies and disseminates best practices for increasing access to health care for immigrants and others who confront barriers due to race or ethnicity. Immigrant health needs also were addressed by the **Center for Community Change** in the follow-up to its national immigrant worker center study.

The Health Program also made grants in specific states where a dynamic policy environment presented opportunities to have impact. In California, the Program supported the Health Policy Project of the **Pacific Institute for Community Organizations** -- a national network of faith-based community organizations that has launched a state-wide effort to build support for
universal children’s health insurance in order to create public support for health care for all. The American Institute for Social Justice received a grant to marshal its powerful community networks in Florida to improve access to health care for low-income people and ensure that Florida’s experiments with Medicaid privatization do not compromise community needs. The Health Program also made a grant to the Arizona Project of the Interfaith Education Fund, Inc. to provide leadership and organizing training to churches and other local institutions in Arizona to enable them to address issues of economic and political inequality, with special emphasis on health and health care. Both the Campaign for Better Health Care Fund and Consumers for Affordable Health Care received grants to engage in strong public organizing, outreach and education efforts in support of universal health coverage in Illinois and Maine, respectively.

In partnership with the Arts and Interprograms, the Health Program made a new grant to the Future of Music Coalition, Inc. to establish a toll-free hotline for musicians that provides information and assistance in obtaining health insurance while gathering data on a confidential basis about the obstacles to obtaining insurance experienced by callers.

In an effort to identify emerging issues for which early intervention could have a significant impact, the Health Program awarded two new grants that wrestle with the effect of new technologies on health access. The Stem Cell Oversight and Accountability Project of the Foundation for Taxpayer and Consumer Rights provides the research, media outreach and technical assistance necessary to ensure that the agency administering the California taxpayers’ groundbreaking $3 billion investment in stem cell research will act to benefit state residents. A grant to the President and Directors of Georgetown College supported research to determine the impact of information from genetic testing on access to health insurance and health services. As genetic testing becomes more generally available, concerns have developed that this information will be used to deny health coverage and services to patients and their families, who may be rendered uninsurable by the results of certain genetic tests.

Finally, the Health Program recommended two affinity grants – to Grantmakers in Health and to the Neighborhood Funders Group.

Strategy 2:
To support efforts that increase access to and enhance end-of-life care, especially for those who confront barriers due to low- to moderate-socioeconomic status, race, ethnicity, or gender.

To leverage the opportunity created by the intense public attention to end-of-life issues generated by the Terry Schiavo controversy, the Health Program made a grant to The Independent Production Fund, Inc. for the rebroadcast of “Whose Death is it Anyway?” a one-hour PBS program looking at end-of-life decisionmaking that was originally funded by NCF and shown on PBS in 1996. To build on this effort, the Health Program awarded a grant to the Mergerwatch project of Community Catalyst, Inc. for a conference on religious restrictions on end-of-life care, which included stakeholders from the end-of-life, bioethics, stem cell research and reproductive rights communities.
OBJECTIVE II:
To assure that people, especially those that are vulnerable due to low- to moderate-socioeconomic status, race, or ethnicity, can grow-up, live, and work in a healthy environment and have access to products and food that have not been contaminated in ways that could undermine health.

Strategy 1:
To support efforts that address corporate and other institutional practices that have a negative impact on the physical health of workers, especially low-income workers.

Health grantees approach occupational and environmental health and safety issues by, among other things, forming strategic alliances and coalitions that cut across interest areas. In 2005, together with the Jewish Life and Values and Interprograms, the Health Program renewed a grant to the National Interfaith Committee for Worker Justice to continue its national campaign to engage the religious community in improving the wages, benefits, workplace health standards and environmental practices of the hotel, janitor and laundry industries. With the Environment and Interprograms, the Health Program also made a new grant to The Center for Labor and Community Research to support the Illinois High Performance Manufacturing Initiative, a partnership of the Illinois Manufacturers Association and the state AFL-CIO to develop “high-road” state economic strategies, including health benefits for workers and environmental protections for communities.

The Meatpacking Project of Human Rights Watch, Inc. received support from the Health Program to educate public officials, the public and policymakers about the findings of its ground-breaking 2005 report, Blood, Sweat and Tears, which documented the systematic abuses of meatpacking workers. Similarly, the Health Program renewed a grant to The Restaurant Opportunities Center of New York, Inc. to expose the unsafe and unhealthy conditions faced by restaurant workers in New York City and the negative consequences of those conditions for public health.

While supporting specific policy initiatives is critical to improving worker health and well-being, an effective communications and media presence is essential in order to create the public support necessary to sustain change. Accordingly, the Health Program renewed support for the Communications Consortium Media Center to engage in media campaigns promoting policy changes that will ensure that low-wage workers have health care and other basic benefits, a safe work environment, and a livable wage. The Health, Environmental, Arts and Interprograms also jointly renewed a grant to the Educational Broadcasting Corporation’s NOW program on PBS. Despite the departure of long-time host Bill Moyers and the reduction in broadcast time to 30 minutes from an hour, NOW remains a reliable and high-quality independent program that provides thoughtful coverage of stories often overlooked by mainstream press, including many on health, environmental and arts issues.

Strategy 2:
To support efforts to prevent and to reduce corporate and other institutional practices that have a negative impact on health because they degrade the environment of communities, especially
low-income communities and communities of color, or contaminate products and food in ways that could be injurious to health.

The Health Program’s community health strategy supports projects that hold institutions accountable for the true health and environmental costs and risks of their activities. For example, the Health Program renewed support for the Government Accountability Project, Inc. (GAP), which helps whistleblowers expose wrongdoing and/or undue corporate influence on decisions affecting drug and food safety, the environment, and worker and public health. Among many other accomplishments, GAP represented whistleblowers who spoke out about interference with federal tobacco litigation, changes to federal climate change reports by industry interests, and weak FDA drug safety protocols. The Kentucky Environmental Foundation, Inc. also received a grant for its innovative policy work on chemical policy reform, which is intended to hold the chemical industry accountable for the toxic products and by-products that poison the environment and undermine good health. Taking a different approach to this issue is the Marion Institute, Inc., which received support to work directly with the management of some of the world’s largest corporations to help them understand the true social and environmental costs of corporate activities and ensure implementation of the systemic or other changes necessary to eliminate or internalize those costs.

The Health Program, often in partnership with the Environment and Interprograms, also made a series of grants to develop strategic alliances that build advocacy capacity among constituencies affected by environmental degradation. Commonweal’s Collaborative on Health and the Environment (CHE) has organized a powerful set of stakeholders working to combat the proliferation of chemicals in our air, water, soil, food, homes, schools, and workplaces. In just three years of operation, CHE has developed a well-connected network of over 1700 individual and organizational partners from 47 states and 18 countries who participate in topical and regional working and discussion groups, share the best available scientific information, and seek to raise public and professional awareness about environmental health threats. The Environmental Health Coalition, a San Diego-based environmental justice organization, works to create a statewide California Alliance of social, economic and environmental justice organizations. The Environmental Working Group focuses on the prevalence of asthma as a way to shift perceptions from abstract environmental problems to urgent challenges to human health.

In addition, the Health Program renewed funding for Working Partnerships USA and the Center on Policy Initiatives, both leaders in the accountable development, or “community benefits” movement, which is developing important models being adopted nationwide. Both use a combination of grassroots leadership development, public education, capacity building for progressive organizations, innovative programming and cutting-edge research to win social and economic justice for poor communities, including greater access to health care and to cleaner, healthier environments.

To increase the effectiveness of the groups working on health and environmental issues, the Health Program also has joined the Environment and Interprograms in supporting work that will use social values research to guide the field and craft strategic initiatives to elevate health,
environmental sustainability and social justice values in American culture. A grant to the Strategic Initiative Forum (SI Forum), then a project of The Labor Institute, supported the early development of social change alternatives to issue and complaint-based activism by creating a template for reframing approaches to advocacy on social issues, including health care. Follow-up support to the SI Forum after its move to Rockefeller Philanthropy Advisors, Inc., helped develop its internal capacity and enhance participation of social change leaders working to develop effective alternatives to traditional issue and complaint-based activism. A grant to the Center for American Progress supported "The Message Project," a set of value-based policy initiatives that will connect the strategic values work with some of the most influential social justice, health access and environmental organizations in the country.

Finally, the Ella Baker Center for Human Rights in California has launched an ambitious project seeking to achieve clean water, clean air and peaceful communities through the creation of "living wage, zero pollution" jobs in urban America.

**EMERGENCY HURRICANE-RELATED GRANTS**

Following the executive committee’s directive to identify grantees that were affected by the hurricanes, the Health Program reached out to three organizing networks – the American Institute for Social Justice, Inc. (AISJ), the Pacific Institute of Community Organizations (PICO) and the Interfaith Education Fund, Inc. (IEF) – which all were existing grantees with operations in New Orleans. All these organizations saw the displaced members of their New Orleans-based networks scattered throughout the Gulf Coast and beyond. Of the three, AISJ was the most seriously affected with respect to infrastructure as it lost one of its national offices, which was in New Orleans, along with a national office of its affiliate, ACORN. Accordingly, the Health Program, in partnership with the Environment and Interprograms, awarded a grant to AISJ to defray the significant expenses associated with its temporary relocation of its office functions to Houston and Baton Rouge, its efforts to locate and reconnect with displaced members of the ACORN network, and its assistance to affected staff. PICO also received a President Authority Grant from the Health, Jewish Life and Interprograms to cover costs of moving its New Orleans-based affiliate offices and locating and reestablishing communication with displaced PICO members. IEF, which also had an office in New Orleans, received a President Authority Grant from Health, Jewish Life and Interprograms for similar purposes.

The people of the Gulf region who lost their homes, jobs and communities to the hurricanes will need strong voices ensuring that their needs are not overlooked in the rush to rebuild. Together with the Environmental and Interprograms, the Health Program made a grant to the Center for American Progress to support "Get Ready - Reconstructing the Gulf: Global Warming Preparedness" to use framing analysis, values research, and policy work to develop strategic initiatives that advance a just and sustainable reconstruction of the Gulf region.
NEXT STEPS

The Health Program will implement two broad program directions in the coming year. First, it will continue to identify opportunities to build the capacity of policy and organizing groups focused on health reform at the state or national level. Building on the strategic values research and framing work currently supported by NCF, the Health program will look for opportunities to encourage these grantees to reconsider their traditional approach to base-building and policy development and implement new approaches to increase their effectiveness. The second is to continue to explore new areas that offer the potential to leverage social, political or technological developments to meet program objectives. For example, the program will continue to monitor the intersection between new technologies and health access to identify areas where early support by the Foundation could have significant impact.
Jewish Life and Values Program

INTRODUCTION

Lift your eyes and see from the place where you are, to the north, to the south, to the east, to the Sea, indeed all the land that you see....Up walk about through the land in its length and in its breadth.

– Genesis 13:14-17

The Jewish Life and Values Program is playing a pivotal role in building a vibrant Jewish social justice movement in America. We are cultivating innovative voices and leveraging them to influence dominant Jewish culture through cohort building; focusing on next generation leadership and visions; magnifying the work of effective small and/or local Jewish social justice organizations; developing Faith-based Community Organizing as a model for serious engagement in social issues and congregational rejuvenation; and promoting the engagement of religious communities in strategic social and economic justice campaigns. We are also seeding some entirely new models of Jewish spiritual practice and integrating spiritual practice, reflection, and connection with the divine into service learning, leadership development, and activism.

We seek to make change in the Jewish community and the world from both outside and within major institutions. The aim is that the Jewish community will incorporate more of these new approaches, thereby – over time – changing the American Jewish landscape. We have also made several grants to mainstream institutions that are proving successful in making change from the inside. Paralleling this two-pronged approach, we are supporting projects that seek to engage young people as well as initiatives that span age cohorts.

The Jewish Life and Values Program is particularly excited to report three major developments of this past year that reflect the Foundation’s leadership: the Reform movement’s decision to launch a Faith-based Community Organizing initiative; the major effort underway to research, analyze, and craft an effective and purposeful strategy for the field of Jewish social justice; and our new funding strategy in Israel. We stand on the edge of the land, our eyes lifted, eager to see how these initiatives unfold.

GOAL I: Jewish Life and Values
To extend the presence and influence of the values of tolerance, social justice (tzedek), loving kindness (chesed), mutual respect, and ethical behavior within the Jewish world both to enhance Jewish life and to assist in the promotion of a more just society.

OBJECTIVE I:
To promote a leadership and organizational culture within key Jewish institutions that reflect these values.
Strategy 1 & Strategy 2:
To promote social change by supporting cohorts of activists and leaders from key organizations and to continue the work of cultivating leaders whose work and values reflect those core principles that the Foundation holds dear.

Leadership development and the cultivation of cohorts are fundamental cornerstones of building a Jewish social justice movement. It is a strategy the Foundation is continuing to expand and deepen as we work to build greater social capital through alumni networks and create multiple and intersecting cohorts. The Foundation’s grant to American Jewish World Service, Inc. (AJWS) for the Alumni Initiative, a project that is building a national network of AJWS trip alumni committed to social activism, is one such example of this work. AJWS runs some of the most effective and high profile programs that engage people of all ages in service and activism as Jews. It is through the Alumni Initiative that AJWS capitalizes on the enthusiasm and insight volunteers bring back from their service in the developing world and helps cohorts of alumni to become social justice leaders and organizers in their own American communities.

We also gave a grant to the Jewish Organizing Initiative, Inc. (JOI) to further develop its Alumni Outreach Program and Organization Building. JOI is extending its impact over time by supporting the social justice career development and Jewish identity of its alumni as well as the assessment and further development of its organizational structure and capacity. We have supported JOI for several years as part of a cadre of Jewish service and social change programs for young adults that are leveraging their impact by developing alumni programs. As JOI looked this year to further develop both its alumni program and its general fellowship program and even considered geographic expansion, it was critical that its professional and lay leadership engage in a serious organizational audit in order to expand organizational capacity and ensure long-term sustainability and health.

Also in an effort to nurture and develop the next generations of Jewish leaders committed to service and social change, we supported the Foundation for Jewish Campus Life to make Tzedek Hillel (TH) a more central pillar of its work on college campuses nationwide. Each year through TH, thousands of Jewish college students create positive social change and develop an ethic of service and activism. Last year, with support from the Foundation, Tzedek Hillel underwent an evaluation, and one of the key findings was the need for TH to become more central within and more deeply supported by national Hillel. TH is expanding its successful programs such as the Advocacy Internship and Alternative Breaks, increasing its national staffing capacity, launching national initiatives, sharpening staff training, attending to issues of branding and marketing, and developing national Tzedek standards.

While Tzedek Hillel makes change and offers new models of American Jewish life from within a major, mainstream Jewish organization (Hillel), other new visions are emerging from the periphery. This year we made grants to the Central Agency for Jewish Education of St. Louis for Ayecha Capacity Building, Keshet Inc. for Capacity Building, and Earthways Foundation, Inc. for Just Vision. All three of these projects are relatively new and are founded and run by young women who are bringing vision and dynamism to these next generation organizations and challenging communal norms. Ayecha seeks to increase awareness of Jewish diversity through
training, curricula, and programming and to support, strengthen, and advocate for Jews of Color and multiracial families. Keshet also advocates for a more inclusive Jewish community with a focus on the equality of gay, lesbian, bisexual, and transgender Jews in the American Jewish community. Meanwhile, Just Vision brings a powerful film, curricula, and interactive website to educate young people about the conflict in the Middle East with complexity, nuance, and hope. Finally, it is worth noting that all three projects were launched with the support of Joshua Venture, a past NCF grantee. With the exception of Just Vision, which may be considered for renewal, these were one-time capacity building grants.

Finally, we renewed our membership to the Jewish Funders Network (JFN). JFN continues to create networks of philanthropists who are taking leadership roles in the Jewish community. NCF’s support of this organization’s work, furthermore, promotes effective philanthropy through social alliance building.

**OBJECTIVE II:**
*To promote a Jewish spirituality and practice that reflects these values.*

**Strategy 1:**
*To support the thinking, writing, and teaching of the spiritual practices concerned with the nexus between the inner life and the outer world.*

We made a grant to **Reboot, Inc.** for *Youth, Religion, and Civic Engagement*, a research project that examined the relationship between religious identity, practice, and civic engagement among 18-25 year olds in the United States. Inspired by Dr. Anna Greenberg’s participation in Reboot summits, Dr. Greenberg, of Greenberg, Quinlan, Rosner Research, Inc., designed a sophisticated research tool to explore a possible paradigm shift in religious identity formation, communal practice, and expressions of civic engagement among Generation Y. Our grant supported the distribution of the quantitative multi-religious study as well as a follow up qualitative study offering insight into how young Jews understand their religious identity, shape their Jewish lives, engage both civically and politically, and connect their religious and civic lives.

**Strategy 2:**
*Support community organizations that implement teachings and influence communal culture.*

Through a two-year grant, the Foundation also supported **Hebrew Union College-Jewish Institute of Religion** for *Researching the Long-term Impact of Synagogue Change Initiatives*. This is the first rigorous social science investigation into synagogue change programs and their ongoing impact. While synagogue change is no longer within the Foundation’s guidelines, over the past decade we had been extremely active in the area of synagogue change. It was therefore quite fitting for NCF to support a study to analyze and highlight some of the learning that has emerged from the work in synagogue change. This study also includes a congregation that has been involved in Faith-based Community Organizing; it will thereby have the added benefit of providing some research into a new way to engage synagogues in social change that the Foundation is currently at the forefront of supporting and developing.
This year we also supported four organizations that are bringing new models of Jewish spirituality to Jewish communities and institutions. Last year we gave a pilot grant to the **American Pardes Foundation, Inc.** for the **Pardes Spiritual Education Initiative (PSEI)**, a program that gives Jewish college students a way to experience a deeper connection between their spiritual lives and Judaism. Building on its very successful launch, the expanded program is reaching dozens of campuses, training a cadre of campus professionals, and developing advanced curricula. PSEI seeks to meet a real need on American college campuses for authentically Jewish and deeply spiritual connection, as quite a few Jewish college students are turned off by traditional prayer and study and do not experience the spiritual connection they crave through these practices. Ultimately, PSEI is seeking to create a paradigm shift in Jewish life, transforming the present model of Jewish education from a purely intellectual process into a more spiritual and holistic experience.

American Jews too often go to synagogue seeking spiritual connection and a community living its articulated values, only to leave empty or worse yet, turned off. This year the Foundation made a grant to **IKAR**, an alternative model of Jewish community, engaging unaffiliated and young Jews in an authentic, innovative, and justice-oriented spiritual community. Almost overnight, IKAR has become a model of a community that is intentionally spiritual, serious about justice, and committed to living at the nexus between the inner life and the outer world. IKAR has grown extremely quickly, however, and our grant was for **Organizational Capacity Building** so that IKAR can sustain itself as a dynamic hub in LA and also exert influence on other communities to create new models of Jewish community, spirituality, and justice. It is worth noting that both PSEI and IKAR are engaging Jews in their teens, 20s, and 30s – a real breakthrough given that most of the models of Jewish spirituality that have emerged in the past decade are geared especially toward people of the baby boomer generation.

Both the **Yedidya Center for Jewish Spiritual Direction**, sponsored by the **Shefa Fund**, and the **Institute for Jewish Spirituality** seek to introduce spiritual practices not only to college campuses or congregations but also through multiple networks. The **Yedidya Center for Jewish Spiritual Direction** is an organized effort to cultivate and disseminate the practice of Jewish Spiritual Direction, a one-on-one contemplative counseling practice, in the American Jewish community. Yedidya seeks to cultivate this field and expand awareness of the practice through its training programs and public education. The **Institute for Jewish Spirituality (IJS)** is a rising star in the field of Jewish spirituality. We gave a two-year grant for general support to strengthen IJS’s impact on Jewish life through continuing to provide powerful educational frameworks for Jewish leaders that teach – in a sustained, retreat-based cohort model – a curriculum that integrates a range of Jewish spiritual practices, texts, and ideas. With its focus on nurturing and developing the spiritual lives of Jewish leaders, and in turn the institutions and people they lead, and with many “mainstream” Jewish leaders joining IJS training programs, the Institute has the potential to have a great impact on the landscape of American Jewish life.

**OBJECTIVE III:**

*To promote these values by strengthening the capacity of Jews and the Jewish community to engage with major issues of social and economic justice and stewardship of the earth.*
**Strategy 1:**
To build a constituency for Jewish social justice work through supporting programs which provide experiential service learning opportunities infused with Jewish learning.

NCF gave a grant to PANIM: The Institute for Jewish Leadership and Values, Inc. to support The Jewish Civics Initiative (JCI), one of the only Jewish year-long service-learning experiences for teenagers. Last year, with our support, PANIM conducted an assessment of JCI in an effort to achieve maximum impact and sustainability. PANIM emerged from this process with a renewed commitment to its objectives – greater civic responsibility among high school students; appreciation for Jewish texts and values and their relevancy to contemporary social and political issues; and involvement in community service and social change – and a new approach to JCI’s programmatic implementation. This year, PANIM is adapting its program to be more flexible, provide more entry points, and thereby reach a greater number of communities and teens.

**Strategy 2:**
Support and provide capacity building assistance to Jewish social justice organizations mobilizing around issues of social, economic, and environmental justice.

Together with Interprogram we made a grant to the Union for Reform Judaism for the Religious Action Center of Reform Judaism (RAC). The RAC is at the forefront of inter-group coalition-building, advocacy, grassroots mobilization, and educating Jewish adults, teens, and college students by bringing the insights of Jewish teachings and traditions to bear on today's issues. It is playing an instrumental role in several other initiatives we funded (e.g., People for the American Way Foundation and Just Congregations). Also on the national front, we gave a grant to the Jewish Council for Public Affairs for Coalition on the Environment and Jewish Life (COEJL), the primary Jewish environmental network in America. Our support is to enable COEJL to expand the scope of their efforts to integrate environmental awareness and action into Jewish life, develop and disseminate new Jewish environmental scholarship, and create bridges between environmental issues, organizations, and leaders in Israel and the States.

In an effort to build the capacity of three locally-based Jewish social justice organizations and collectively broaden and deepen the national Jewish social justice movement, we gave a grant to Jews for Racial and Economic Justice (JFREJ) for Capacity Building for a Jewish Social Justice Movement: JFREJ (NYC), Jews United For Justice (DC), and Tekiah (Boston). There are about a dozen local Jewish social justice organizations across the country, many of which have just emerged in the past few years. Generally these organizations identify a few key issues (police brutality, immigrant rights, living wage, etc.) and create campaigns to address them – working closely in coalitions with scores of other local organizations. Many of the Jews they engage in this work are not involved in formal Jewish communities or institutions. The demographics and relationships to the mainstream Jewish community are different in each city, but many of the members of these organizations – including these three on the eastern seaboard – are young Jews in their 20s and 30s. These three organizations are in various stages of development but are all working to solidify organizationally and grow into more effective and far-reaching agents for change.
While all of the grants in 2005 reflect innovative and potentially important work, there are three particularly exciting developments. The first is our new funding strategy in Israel and our grant to the New Israel Fund for *Women and the Environment: Agents of Change in Israel.* (See Appendix A.)

The second expansion is in the area of Faith-based Community Organizing (FBCO), an approach the Foundation has been developing over the past two years as a central strategy for engaging Jewish communities in systemic social change. Pioneering synagogues across the country are launching this new model to engage significant numbers of congregants in meaningful social change work. Through a dynamic process of training, reflection, one-on-one conversations, and house meetings congregants are identifying issues of concern and engaging in effective campaigns – in partnership with other communities of faith. In addition to engaging Jews in meaningful social justice work, FBCO is proving remarkably effective in revitalizing congregational life through building relationships, empowering congregational leaders to become active in the public arena, and making Jewish social justice teachings, texts, and rituals relevant for our time.

This year – together with Interprogram – we gave a grant to the Jewish Fund for Justice, Inc. (JFJ) for the *Seminary Organizing Project,* an initiative to work with Jewish seminaries to develop a curriculum and pedagogy for emerging congregational leadership and provide training and opportunities for rabbinical students in FBCO. This grant joins a cluster of grants that the JLV Program has made over the past two years to support efforts to bring FBCO to the American Jewish community. We have supported national efforts, regional networks, and, as noted above, seminary training, and while FBCO is continuing to emerge in the Jewish community as a new and effective model, these initiatives all remain fairly small scale and FBCO has yet to reach the “tipping point.” It is therefore with significant anticipation that JLV made a grant – together with Interprogram – to the Union for Reform Judaism for the *Just Congregations Initiative.* Just Congregations is strategically engaging, training, and linking Reform congregations to the tools of FBCO, developing congregations, strengthening leadership through relationship building, and engaging in systemic social change as part of a broader interfaith effort. This is significant in so far as the URJ is positioned to take the FBCO model to scale through its network of communities and highly-developed infrastructure; the URJ represents 900 congregations and 1.5 million Jews and is the movement most at the forefront of engaging Jews in the work of social change. This grant represents a significant leap in our efforts to advance FBCO.

The third grant that has the potential to catalyze social change in the Jewish community considerably is to FJC for *Visioning Justice and the American Jewish Community (Visioning Justice).* Visioning Justice is an investigation into how to engage Jews, Jewish communities, Jewish institutions, and Jewish resources more and more effectively in social and economic justice. This inquiry is being led by the talented and experienced researcher and analyst, Shifra Bronznick.

NCF is considered by many to be the leading funder of Jewish social justice work in America. Our funding to date has been based primarily on identifying strong organizations and promising
approaches. While this approach has been appropriate to maintaining the forward momentum of these projects, it has not enabled a broad assessment of what it will take to fundamentally alter the engagement of the Jewish community in issues of justice in America. Similarly, our grantees are achieving successes in their respective initiatives but have not come together to determine a coordinated strategy or even a clear vision of where they collectively want to be in 10, 20, or 30 years or how they are going to get there. Furthermore, this is a time of great contradictions: persistent social inequities, yet an inward turn of priorities among many American Jews; the growth of Jewish social justice organizations amidst continued Jewish affluence and power in America. From this complex landscape, the goal of Visioning Justice is to conduct and utilize research and broad discourse to chart a clear strategy for NCF and its grantees to engage American Jewry more and more effectively in social and economic justice, raise the profile of social justice efforts, and identify effective strategies for garnering increased resources to this arena.

**Strategy 3:**
*To promote Jewish involvement in interfaith efforts to address issues of social justice through partnership with Interprogram.*

Responding to immediate and urgent needs, the Jewish Life and Values Program joined the Health Program and Interprogram to support NCF grantees affected by Hurricane Katrina. The **Pacific Institute of Community Organizations (PICO)** and the **Interfaith Education Fund, Inc. (IEF)** each received a grant to cover the costs of moving their New Orleans-based affiliate offices and locating and reestablishing communication with displaced members. As PICO and IEF are both national networks of Faith-based Community Organizations (FBCO), these grants complement JLV Program’s strategy to mobilize communities of faith around shared concerns, as well as promote FBCO within the Jewish community and faith groups throughout the country.

**OBJECTIVE IV:**
*To promote communication, understanding and partnerships between Jews and peoples of other faith traditions through programs that focus on shared values and common goals.*

**Strategy 1:**
*To promote interfaith coalitions around issues of social and economic justice, which include people of all faiths and backgrounds.*

We made a grant – together with the Environment Program and Interprogram – to **People for the American Way Foundation (PFAWF)** for the **Project on American Values in Public Life (Values Project).** This research is increasing understanding of American attitudes toward values in public life and rigorously testing messages and communications strategies for bringing progressive democratic values and progressive religious voices effectively into the public arena. It is a critical time to support efforts to cultivate and hone progressive religious voices in American public life and ensure that "values" are not owned and co-opted by only a segment of America's political and religious leadership. In order to achieve this, considerable research, analysis, and convening of thinkers from a variety of arenas is needed. Even as we begin to fund some of the conceptual work needed to develop a stronger progressive religious voice nationally, we continue to support work being done by religious communities on the ground. Together with
the Health Program and Interprogram we made a two-year grant to the National Interfaith Committee for Worker Justice (IWJ) for Low-wage Worker Initiatives that are engaging religious communities in improving wages, benefits, and workplace standards in the hotel, janitor, and laundry industries. IWJ is the leading national organization working with religious communities on issues of worker justice, and this grant is in many ways a counterpart to our recent grant to NY Jobs with Justice to work in select cities effectively organizing communities of faith as part of their labor campaigns.

Finally, offering support in the inception stage, we – together with Interprogram – gave a grant to Jewish Family and Life, Inc. for Worldmanna.org, a bold interfaith initiative to educate and mobilize large numbers of people and creatively leverage corporate philanthropy to prevent and alleviate hunger. We supported the initial action planning process to determine the project’s feasibility. While a risky endeavor, initial findings indicate that there is potential for Worldmanna.org to create a spiritually-based consumer activism that could have considerable impact on the pressing issue of hunger.

**Strategy 2:**

*To promote the peace process in Israel.*

Our grants to promote peace in the Middle East through support of US-based organizations reflect our multi-faceted strategy and our belief that the Foundation can play a role in bringing Israel and her neighbors closer to peace. Together with Interprogram we made a grant to Brit Tzedek v'Shalom Jewish Alliance for Justice and Peace for Thinking Nationally, Acting Locally to support education for the American Jewish community and government officials on the need for a negotiated two-state settlement of the Israeli-Palestinian conflict. This project emerged from BTVS's successful campaign, Spirit of Geneva from the Ground Up that was supported with a first time NCF grant. In the course of developing and serving 30 chapters throughout the country, the organization identified the need for serious training of members in how to work effectively with the media and elected officials. This very targeted and strategic project is increasing BTVS's visibility and impact in advocating for a just peace in Israel and Palestine. BTVS's grassroots approach complements the work of other NCF grantees working to promote Israeli/Palestinian peace through a variety of strategies.

Based on a very different grassroots approach, our support – together with Interprogram – of Ishmael and Isaac (I&I) is enabling this new organization to create strong, cooperative relationships between members of the Jewish and Palestinian American communities in the U.S., which in turn can promote peace between the people of Israel and the Palestinian Authority. This project is unique in so far as I&I developed out of relatively mainstream corners of both the Jewish American and Palestinian American communities, and its approach is one of building real relationships on the ground around shared work rather than abstract dialogue. I&I is also unique in that sadly they are treading uncharted territory. Starting in the Midwest and developing local groups in cities with large Jewish and Palestinian populations, I&I is fostering one-on-one relationships among community leaders that in turn are bringing together Jewish and Arab individuals and groups who have never before sat together. I&I is a strategic complement to our other grantees working to promote a just peace in the Middle East.
Finally, we joined the Arts Program and Interprogram in a grant to Link Media, Inc. for *Chat the Planet: Israel Speaks to America*, an effort to link youth from Israel, Palestine, and the United States in a dialogue that aims to build relationships, break down prejudice, and encourage a commitment to social change on the part of participants and viewers. Like the film, classroom curricula, and interactive website of Just Vision, Chat the Planet seeks to engage young people in nuanced conversations that lead to greater understanding about global conflicts, positive change, and ultimately their engagement to create a more peaceful world.

**NEXT STEPS**

The coming year will be a critical one as we begin to implement – with our partners – our new funding strategy in Israel, while ensuring a smooth transition from our previous guidelines and building on earlier work. We will also be working closely with our grantees advancing Faith-based Community Organizing in the Jewish community, with a particular eye toward the launch of URJ’s work in this field and fostering collaborations among the various grantees. In the area of interfaith work, the time has come to more effectively cultivate a strong progressive religious voice in America and the Foundation looks towards some targeted support to this end.

Over the past few years, many grantees of the Jewish Life and Values Program have changed the landscape of American Jewish life – especially for emerging generations. Innovative Jewish social justice and service initiatives, new models of engaged spirituality, and broad based interfaith collaborations abound. We are continuing to work to transform many of these individual efforts into a more coordinated and effective whole. In addition to continuing to cultivate, nurture, and support individual organizations working effectively and advancing the Foundation’s mission, the Jewish Life and Values Program seeks to address the fundamental question of how to engage the Jewish community – its people, institutions, and resources – more authentically and more effectively in issues of social and economic justice. In the 2004 Annual Report we envisioned an inquiry, the findings of which would help to shape and strengthen the Foundation’s funding strategies for the coming years. More importantly, the inquiry would offer our partners, grantees, and the broader field an opportunity for reflection, analysis, and broad visioning. We are therefore particularly excited to now be in the midst of just such an inquiry – with the ultimate aim to draft a map for building a vibrant, engaged, and spiritually rooted American Jewry making change in the world reflective of its deepest values.
After a serious process of evaluation, research, and reflection, in 2005 the Nathan Cummings Foundation adopted a new funding strategy in Israel and made a grant to the New Israel Fund (NIF) to advance these new guidelines through partnerships with NIF, the Dafna Israeli Fund, and the Green Environment Fund. Below is a brief introduction to and description of this new funding strategy. (See NCF Annual Report 2006 for the specific organizations and initiatives supported through this grant.)

* * *

For the land of my people whereon thorns and briers come up; yea, for all the houses of joy and the joyous city….Until the spirit be poured upon us from on high, and the wilderness become a fruitful field, and the fruitful field be counted for a forest. Then justice shall dwell in the wilderness, and righteousness shall abide in the fruitful field. And the work of righteousness shall be peace; and the effect of righteousness quietness and confidence forever. -- Isaiah 32:13-17

The Nathan Cummings Foundation seeks through its grantmaking in the States and Israel to create socially and economically just societies in which all human beings can live with dignity, democratic values are elevated, and human life – in all its diversity and complexity – is valued and celebrated. NCF’s new funding strategy in Israel, Women and the Environment: Agents of Change in Israel, seeks to foster houses of joy, justice in the wilderness, and righteousness in the field through the advancement of women and development of the environmental movement. The Foundation supports these approaches both for their own sake and also as agents of broader social change.

In the past decade, across the globe, it has become widely understood that developing women as agents of change is central to improving conditions for disempowered populations. In fact, the lens of “Women as Agents for Change” has moved from the feminist to the mainstream discourse. Organizations as diverse as the Canadian International Development Agency and the International Fund for Agricultural Development (whose regional workshop in Damascus earlier this year noted that “gender inequality, particularly in the Near East and North Africa, is undermining [the] potential [of women] to become agents of change”) have made this approach a central focus of their efforts. In 1999, the US Ambassador to the UN declared “we should focus [….] on women and girls as agents of change rather than solely as victims.”

“There’s been a lot of research,” Isobel Coleman, Senior Research Fellow at the Council on Foreign Relations has said, “showing that when women are given opportunities to work outside the home they become empowered and their role changes in a variety of ways – they have

increased stature at home and in the community. Women also spend their earned income very differently than men, focusing on three key areas: education, health and nutrition for their families. So when women are able to earn money, educational opportunities for the children and overall health and nutrition improve dramatically.”

These findings resonate strongly with Israel today and particularly reflect Jewish and Arab Israeli women living in traditional communities. New programs for Orthodox Jewish women, Bedouin and Ethiopian women, and for women managers in organizational and government sectors, for example, have created opportunities for, and capitalized on the leadership potential of, women in diverse sectors to effect substantial change in the lives of their families and communities. The role of women in Israeli society in making change is only recently beginning to be recognized as significant, and it is a critical time to invest in women and foster their role in making social change.

Similarly, the environmental movement is poised not only to make inroads into the narrower issues of environmental health, pollution, corporate accountability, and preservation of open space, but also to be a catalyst for broader social change. Across Israel an increasing number of people and communities are beginning to understand the ways in which environmental concerns are a platform for broader social alliances and change. Environmental efforts are continuing to take hold in Israel, but perhaps more significantly, they are serving as an entry point to broader social change, alliance building, and a compelling response to consumer culture.

*Women and the Environment: Agents of Change in Israel* seeks to:

- Empower women to become agents for social change particularly within traditional societies;
- Build a cross-sector, values-based environmental movement in Israel; and
- Advance cross-sector initiatives and coalitions to increase capacity for social change.

**Women as Agents of Change in Israeli Society**

**GOAL**
To harness the energies of women as agents of change to advance the rights and improve the status of disempowered populations – including women – to create a more just and vibrant Israeli society.

** Strategies**
Support and cultivate initiatives in the Orthodox Jewish and Arab-Israeli sectors – both cultures deeply rooted in tradition in which women are making meaningful change – that empower and mobilize women for effective social change through:
1. **Leadership:** Enhance the leadership capacities of women and develop effective contexts through which they can lead;
2. **Advocacy:** Protect and extend the rights of women; and

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2 [www.globalenvision.org/library/8/544](http://www.globalenvision.org/library/8/544). Female Literacy Key To Uncorking Middle East Development Genie, Isobel Coleman on the role of women in the Middle East and South West Asia.
3. Collaborations and Cross-Sector Initiatives: Cultivate and advance efforts that cross populations and bring together unlikely partners to address common concerns, share knowledge and expertise, and engage in coordinated strategies.

**Criteria/Preferences**
We also seek to support organizations, projects, or initiatives that:
- address the role of men in achieving these goals;
- effectively engage younger generations;
- work across generational lines; and
- seek to educate the public, change community understanding, and galvanize the media.

Organizations and initiatives will be supported through the NCF/NIF Women’s Initiative and the Dafna Israeli Fund.

**Building an Environmental Movement in Israel**
**The Green Environment Fund (GEF)**

The Green Environment Fund (GEF) seeks to build a values-based environmental movement in Israel, foster a sustainable environment, and safeguard the public health of all Israeli citizens. GEF promotes environmental justice, with an emphasis on the health of vulnerable populations, safeguarding water and air quality, and effective partnerships especially between Jews and Arabs. In the context of the Foundation’s new funding strategy in Israel, NCF will continue its support of the environmental movement through the Green Environment Fund.

GEF seeks to advance the following strategic objectives:
- Increase the size, effectiveness, and sustainability of the nation’s grassroots environmental movement;
- Spur grassroots organizing and policy advocacy on key issues, with emphasis on water and environmental health;
- Strengthen the ability of marginalized constituencies to defend their rights, especially by increasing public participation in the planning process, empowering local populations, and raising the profile of public health issues; and
- Enhance relations among Jews and Arabs within Israel, particularly through joint projects of Jews, Arabs, and other national minorities to address local or national environmental issues.

We support organizations and initiatives that advance the following guidelines:

Goal 1: To prevent environmental degradation and to preserve dwindling natural resources, particularly in vulnerable communities on the economic and geographic periphery of Israeli society

*Objective 1: To protect and rehabilitate Israel's water resources*

*Objective 2: To thwart encroachment on open spaces*
Objective 3: To preserve and protect air quality

Goal 2: To promote a strong and active environmental movement that acts on behalf of all of Israel's citizens including the most vulnerable ones

Objective 1: To raise public awareness about the impact of environmental degradation, particularly on public health

Objective 2: To enhance the ability of vulnerable communities to defend their right to environmental protection, through training and coalition-building

Objective 3: To increase public participation in planning processes

Objective 4: To strengthen public education about the environment, particularly in the schools

NCF Opportunity Fund

Finally, the NCF Opportunity Fund is a very small fund through which the Foundation supports and builds capacity for cross-sector initiatives and coalitions that address broad issues in Israeli society in particularly far-reaching and innovative ways, responsive to history. Women as Change Agents and the Environment are long term strategies not directly contingent on current events. The NCF Opportunity Fund aims at systemic change, but in ways that are more reflective of immediate and changing realities on the ground.
APPENDIX B:

The following are the organizations and initiatives we supported in 2005 under our previous Israel funding guidelines of Religious Pluralism, Environment, and the Negev Project.

RELIGIOUS PLURALISM

Grantees in Israel in partnership with the New Israel Fund

Objective 1: Fostering diverse expressions of Jewish life and practice

Shdemot was founded by activists at the Midrasha at Oranim in 1998 to complement the Midrasha and disseminate the pluralism teaching models and programs developed there. This grant helped Shdemot develop and strengthen the School for Leadership and Educator Training, expand the Community-Building project at Yoqneam, and implement activities in other communities in northern Israel. Also an outgrowth of the Midrasha, Collot at Michlelet HaNegev empowers young people in development towns and moshavim in the Negev, promotes interaction between religious and secular Jews, assists new immigrants with their integration, and trains educators in interpersonal skills.

Also working in underserved areas, Bina promotes the development of pluralistic Jewish culture among the secular public and instills a commitment to social justice amongst members of this sector. This grant helped Bina further develop and expand Bina Baschuna (“Bina in the Neighborhood”), a program created by former Bina students with the express purpose of conducting activities in neighborhoods with less empowered and underserved populations.

Leveraging the collective power of the many organizations addressing issues of religious pluralism, Panim coordinates a coalition to spearhead the campaign to increase Ministry of Education funding for organizations involved in pluralistic Jewish education. This grant supported Kol Yehudi (“a Jewish voice”), a project of Panim that helps organizations promote pluralism and garner government support for state schools engaged in pluralistic education. Re’ut is a Jerusalem high school that defines itself as a pluralistic religious school and has the explicit long-term goal of establishing a pluralistic stream in Israel’s education system. This grant was made to help Re’ut disseminate pluralistic curricula in schools and to implement long-term teacher training programs for staff members of other pluralistic schools.

Objective 2: Create conditions in Israel such that every couple can marry according to his/her personal choice

A general support grant to New Family furthered its work to bring together lawyers, educators, and economists to promote family rights, to provide moral and legal support for all definitions of the family unit, and to ensure the fulfillment of these families’ rights and obligations. A significant portion of the organization’s activities focuses on promoting alternative (i.e. non-
Orthodox) marriage and divorce. The Forum for Freedom of Choice in Marriage also seeks to abolish the Orthodox monopoly on marriage in Israel. The Forum convened a day of strategic thinking in January 2005 to assess the course of their work in light of the current political environment. This grant supported the Forum to implement the work plan that resulted from this meeting.

Objective 3: Strengthen liberal elements within Orthodox Judaism and increase their influence in areas where ultra-orthodoxy currently defines the content and character of Jewish life

Some of the most powerful and effective change happening within the Orthodox community is around issues of women. The Religious Women’s Forum, founded by National-Religious women, aims to improve the status of women by deep-seated reform through a consensual process of change from within the Orthodox community. This grant supported the organizational development and expansion of the Forum’s activities including the Institute for Gender and Family in Judaism, that is remarkably creating ongoing dialogue between the rabbinical establishment and the Orthodox women’s movement.

In addition to the Orthodox women’s movement, there are several organizations seeking to create new voices from within Orthodoxy. Mimizrach Shemesh places a strong emphasis on the social values of Judaism and promotes social justice based on Jewish sources; advocates a moderate, traditional Jewish identity; and integrates the heritage of Mizrahi Judaism in the general Jewish discourse. This grant helped to support the Rabbinical Social Leadership, a leadership development project targeting young rabbis, with the goal of creating a cadre of rabbis committed to promoting social values. The Realistic Religious Zionist Movement promotes a modern, moderate voice within Orthodoxy and calls for a change in the priorities of Religious Zionism. The organization seeks to integrate Torah and modernity; to promote the status of women in the Orthodox community; and to engage the religious Zionist community in a wider range of social issues. This grant supported the consolidation and expansion of the movement’s activities and the broadening of its fundraising base.

Objective 4: To ensure the full participation of Russian immigrants in the creation of a pluralistic Jewish culture in Israel

Leaders working to engage immigrants from the Former Soviet Union (FSU) in pluralistic Jewish culture have begun to articulate best practices and identify obstacles to success. Leading the list is the importance of leadership that comes from within the community. Of late, organizations are beginning to emerge in this area founded and run by immigrants from the FSU. Educators and activists within immigrant communities recently formed Massuah to bridge the gap between the diverse forms of Jewish civilization and the cultural experiences of recent immigrants. This grant supported Massuah’s main project, “From Group to Community,” to create study groups that can be developed into Jewish communities with a shared common experience.
Other organizations demonstrate partnerships between immigrant groups and veteran organizations in Israel. The **Forum of Immigrants and Veterans** aims to build models for joint work and to establish joint projects of FSU-immigrant and veteran organizations while enabling greater personal, inter-organizational, and intercultural understanding. This grant supported bimonthly meetings between immigrant and veteran organizations and six pilot projects that model immigrant and veteran organizational collaboration. Other programs such as **Meitar – The College of Judaism as Culture**, while not established to work exclusively with new immigrants, has created programs to respond to their needs. *Meitar* works with non-religious Jews in Israel towards a greater awareness of Judaism's pluralistic values and encourages them to experience and learn about Judaism and Jewish culture. This grant was made to support the development and implementation of a holistic community project “Judaism as Culture” in Ashdod, an area with a large immigrant population.

**ENVIRONMENT**

**Grantees in Israel in partnership with the Green Environment Fund**

Our grants support citizen-based efforts to promote environmental justice through the **Green Environment Fund (GEF)**, a philanthropic funding consortium. GEF is dedicated to enhancing the quality of life in Israel by promoting a healthy and sustainable environment. GEF seeks to prevent imminent environmental degradation and to safeguard dwindling resources for future generations. GEF believes that everyone is entitled to protection from environmental dangers, and works to extend these protections to Israel's most vulnerable communities. Central to GEF's vision is the development of a strong environmental movement and the empowerment of the next generation of leaders and activists. GEF also promotes public participation in all levels of the planning process – from drafting and enacting municipal bylaws to advocating for the national policy.

Our grants with the Green Environment Fund (GEF) also seek to:

- Build the capacity of the environmental movement by providing financial assistance, technical assistance and professional guidance and oversight to grassroots and other organizations;
- Promote the development of a highly diversified environmental movement by supporting a wide range of grantees - from well-established, nationwide organizations to small, start-up organizations;
- Encourage coalition-building and joint campaigns to enhance the effectiveness of individual organizations and the environmental movement as a whole;
- Invest in the sustainability of organizations, providing grants not only for new projects, but also for ongoing administration costs for organizations;
- Strive to include environmental justice as an element of every project and activity; and
- Boost public awareness and activism by supporting organizations that work in formal and informal educational settings.

We supported organizations and initiatives that advance the following guidelines:

**Goal 1: To prevent environmental degradation and to preserve dwindling natural resources, particularly in vulnerable communities on the economic and geographic periphery of Israeli society**

*Objective 1: To protect and rehabilitate Israel's water resources*

*Objective 2: To thwart encroachment on open spaces*

*Objective 3: To preserve and protect air quality*

**Goal 2: To promote a strong and active environmental movement that acts on behalf of all of Israel's citizens including the most vulnerable ones**

*Objective 1: To raise public awareness about the impact of environmental degradation, particularly on public health*

*Objective 2: To enhance the ability of vulnerable communities to defend their right to environmental protection, through training and coalition-building*

*Objective 3: To increase public participation in planning processes*

*Objective 4: To strengthen public education about the environment, particularly in the schools*

Virtually all of these grants advance one or more of these objectives (and in many cases all of them), reflecting the effort to create a more holistic environmental movement. At the heart of this developing movement are organizations strategically making links between initiatives, increasing organizational capacity, and seeding and supporting new initiatives. The SHELI Fund gave seed grants to local grassroots environmental organizations, linked them to larger national initiatives, supplemented the grants with organizational development consulting from Shatil, and offered legal advice through the Israel Union for Environmental Defence (IUED). Shatil’s Environmental Justice Project provided organizational development, trainings, technical assistance, and coalition coordination for environmental organizations.

**Life and Environment** established the *Pro-Bono Center for the Environment* harnessing pro-bono aid from professional communities for environmental organizations. A grant was also given to enable Life and Environment to host the national environmental conference and organize the *Green Globes*. The Green (and Black) Globe Award is an annual large-scale event with media exposure, participation from high profile performers and politicians, and broad involvement of environmental NGOs. Finally, the Heschel Center’s *Maof Leadership Seminar*
is an annual 3-day seminar for the directors of Israel’s environmental NGOs to rethink the direction of the movement, improve strategies, and develop new collaborative work. Much of the environmental movement’s most innovative and sophisticated thinking emerges from this seminar.

Some grants support specific approaches to change. On the legal front, IUED’s Environment and Community provided the Israeli public – particularly vulnerable communities – with legal and professional support for environmental issues free of charge. The Transportation Project of Society for the Protection of Nature in Israel (SPNI), Israel’s largest environmental organization, promoted a national and local transportation policy based primarily on reducing the use of private vehicles and with an emphasis on land use planning. The Tel Aviv Bicycle Association’s Israel Bicycle Forum also organized around the issue of local transportation policy to address issues of urban congestion. At the forefront of the emerging Israeli environmental movement are young people and particularly college students. A general support grant to Green Course enabled this student-based organization to grow and professionalize. It remains the most activist arm of the environmental movement and a critical source of new leadership.

Israel’s small size intensifies many of its environmental issues, but it is also a great asset to social change. Local initiatives in key areas quickly become models and can impact the larger movement fairly quickly. Four SPNI initiatives have exemplified the way in which local SPNI chapters can play a critical role in shifting the paradigm from one of environmental defense to one of solution based coalitions. A grant to SPNI – Tel Aviv Center for Environmental Action supported regional environmental work in the Tel Aviv area and created a framework of coalitions for joint action regionally around specific issues such as transportation, education, advocacy, and empowerment of local communities. A grant to SPNI – Derech Haifa Coalition supported a coalition of sixteen groups from multiple neighborhoods to address planning and environmental changes that will impact the city’s future. The organization works through advocacy, legal action, and the creation of alternative land plans. SPNI – Modiin Community Branch was launched to assist the newly planned and rapidly growing city of Modiin develop a strong community base to safeguard the development of the city during its intense and fast growth, and into the future. SPNI – Sustainable Jerusalem Coalition, a regional coalition, brought together Jerusalem’s diverse and often factious communities – Jews and Arabs, religious and secular, Mizrachi and Ashkenazi – around environmental issues. Over 50 local organizations have worked together to promote sustainable solutions to a host of issues in the Jerusalem area. The coalition embodies the way in which “environmental issues” are intimately tied up with broader struggles. Ultimately this coalition is wrestling with matters of community, values, and a sustainable future.

Public education, consciousness raising, and highlighting the values at stake are all key to developing this movement. The Green Network embraces 42 schools across the country and has developed and supported: school based environmental initiatives; regional networks of schools; a yearly National Conference for Environmental Education; “The Earth is in Our Hands” environmental education journal; and a conference for hundreds of young environmentalists. The Movement for Israeli Urbanism hosted a Planning Event with Community Participation in Beer Sheva to pursue their mission of advancing humane and democratic values in the Israeli planning process. The event increased public participation in the
planning process and raised awareness of the urban design process among residents. More broadly, general support for the Heschel Center enabled it to take the lead in developing leadership, think tanks, new alliances, and public education around the social dimensions of environmentalism. The Heschel Center is one of the most effective forces for building a powerful and broad thinking social movement in Israel.

 Campaigns to protect natural resources are an opportune area for collaborative efforts between Jewish and Arab communities in Israel. Hatikva Al-Amal Association for the Advancement of Culture – Sha’ab is emerging as a leader on the regional and national level among the Arab community and in Jewish-Arab activity to promote environmental causes. Building Environmental Awareness and Conservation of Shagur Stream combined environmental activity related to safeguarding the Shagur Stream along with the expansion of frameworks for building environmental knowledge and commitment among younger and older generations. The Conservation of Water Sources project of Citizens for the Environment in the Galilee focused on preserving water resources in the Galilee and is another strong example of joint activism among Jewish and Arab populations in Israel around environmental issues. LINK to the Environment advances environmental protection in the Galilee through the empowerment of Jewish and Arab residents. Constructive Organizational Support offered organizational building and strategic work to LINK so it may continue growing the field of Jewish Arab environmental activism.

Lastly, we supported several projects that are safeguarding Israel’s natural resources. IUED’s “Clean Air Now” campaign advanced innovative legislation regarding cleaner air and energy efficiency issues. The Coalition for Public Health aims to strengthen the understanding of the connection between pollution and health, and with its project Reducing Industrial Air Pollution in Haifa Bay and the North has worked to impact industrial and government decision-making and shape public opinion around these issues. The field of Environmental Health is very nascent in Israel and, though extremely new, this pilot project has peaked considerable interest among NGOs, academics, and foundations.

**THE NEGEV INITIATIVE**

**Grantees in Israel in partnership with the New Israel Fund**

The Negev Initiative – A public education, community organizing, and coalition building campaign addressing the critical challenge of status, recognition, and relocation faced by the Bedouin in the Negev by:

Forestalling the implementation of the Sharon Plan, a six-year plan calling for the forcible relocation of the Bedouin in tandem with increased enforcement of discriminatory building laws, stepped up home demolitions, and crop dusting;

Preparing the Bedouin to negotiate a compromise that respects their land rights and traditional lifestyle, and also meets their needs for health, education, and employment;
Educating government officials, the media, and the general public with regard to the risks, costs, and impacts of the Sharon Plan and possible alternatives;

Fostering a Jewish-Arab partnership to promote the basic civil and human rights of Bedouin in the unrecognized villages; and

Generating broad public support for this effort within the Jewish community in Israel and abroad.

We sought to advance this strategy through four interlocking grants. The Regional Council for Unrecognized Arab Bedouin Villages in the Negev worked simultaneously on two fronts: to achieve government recognition of the unrecognized villages and before official recognition is granted, to advocate for services for the 70,000 citizens residing in them. Our support helped to further this work and to develop cohesive Bedouin leadership. A cornerstone of the Council’s strategy is the Together Forum Coalition. This unique Jewish-Arab coalition of 32 local, national, grassroots, and professional organizations promotes recognition of the unrecognized villages; advances dialogue between government officials and the Bedouin community; fosters Jewish-Arab partnership resulting in widening circles of support among Jews and Arabs; and garners general public support for the civil rights of the Bedouin in the unrecognized villages, through a well-orchestrated media campaign. The Association for Civil Rights in Israel (ACRI) and Bimkom, both members of the steering committee of the Together Forum, collaborate with and complement the work of the Together Forum. ACRI, Israel’s leading human and civil rights organization, works on critical legal issues while Bimkom, with its staff of sociologists, planners, and architects, develops alternative planning models.
Interprogram Initiatives for Social and Economic Justice

INTRODUCTION

2005 marked the fourth year of Interprogram Initiatives for Social and Economic Justice. Interprogram operates in partnership with the Foundation’s four core program areas to augment their potential impact by bringing together diverse communities and developing coordinated, integrated, systemic solutions to foster a more equitable and socially just society, through a strategy of accountability and social alliance building.

In 2005, Interprogram participated in 59 programmatic grants and 11 affinity and membership grants. Of the 59 programmatic grants, 38 grants were made by Interprogram and one other program area; 20 grants were made by Interprogram and 2 other program areas; 1 grant was made with Interprogram and 3 other program areas.

Interprogram supported eleven affinity and organizational membership grants. Four of these organizations have the potential to address relevant issues at the national level such as foundation payout requirements, excise tax, the estate tax, nonprofit governance and accountability. These include: the Council on Foundations, Inc., the Foundation Center, Independent Sector, and the National Committee for Responsive Philanthropy. The Foundation also participates in regional forums, conferences and events sponsored by the New York Regional Association of Grantmakers and the Nonprofit Coordinating Committee of New York, Inc. Four of the affinity grants - Association of Black Foundation Executives, Inc., Third Sector New England, Inc. / Resource Generation, Tides Center / Social Venture Network, and Women & Philanthropy, Inc. – were made to organizations in which staff members, Trustees and Associates actively participate on Boards and committees. These cohorts address issues relevant to specific communities or fields of interest within the nonprofit world.

In April, a grant was also made to Independent Sector (IS) for the National Panel on the Nonprofit Sector to support the Independent Task Force convened by IS at the request of the Senate Finance Committee. The Panel will make recommendations to strengthen good governance, ethical conduct, and effective practice of public charities and private foundations.

GOAL

To support social and economic justice, in order to encourage equitable and sustainable development that promotes democracy; as well as community, cultural, social, spiritual and individual wellbeing. Interprogram will advance this goal by supporting the exploration, development, and implementation of public policy, private efforts, and activities for institutional and systemic changes.
OBJECTIVE I:
To establish the accountability of economic, social or governmental institutions, especially corporations, for the consequences and effects of their activities on the environment, and on people, their health, wellbeing, cultures, and communities.

OBJECTIVE II:
To address these social, political, economic, environmental, cultural or health issues in an integrated way by:

- bringing together groups—often separated by narrow issue interests and by race, religion, gender, class, ethnicity, and national origin—into crosscutting constituencies based on common economic, social, and ethical concerns; and
- creating both the possibilities and the demand for development of more systematic solutions to these issues, as well as the social basis needed for their implementation.

Corporate Accountability

In 2005, three grants were made which complement Foundation shareholder activities and our belief in the power of the shareholder to hold corporations accountable for their actions as well as their long-term economic viability. Interprogram and Environment made a grant to the Center for a New American Dream (CNAD) and renewal grants to Ceres, Inc. and Rockefeller Philanthropy Advisors, Inc. (RPA) for the Carbon Disclosure Project. CNAD consolidates the power of its 3,000 institutional buyers to hold corporations responsible for promoting an ever-increasing economic consumption model. Ceres enlists major institutional investors to engage in shareholder strategies that encourage companies to address global warming issues. RPA’s project will continue to mobilize shareholders and corporations as they evaluate environmental impact with regard to investment risk.

Two grants were made in 2005 to interfaith organizations which are working to galvanize religious communities around issues of corporate accountability. A two-year grant was made to The National Interfaith Committee for Worker Justice by Jewish Life, Health and Interprogram, which built on the earlier success of their Laundry Worker Justice campaign. This project will mobilize religious communities to continue advocating for improvement of wages, benefits and workplace health standards in the hotel, janitor and laundry industries. Jewish Life & Values and Interprogram made a renewal grant to Jewish Family & Life Inc. for Worldmanna.org to support an interfaith program persuading corporate participation in addressing world hunger using consumer purchasing power.

The Foundation supported two organizations in 2005 which seek to hold corporations accountable through legal measures for limiting access to healthcare and affordable medications. A grant to The National Women’s Law Center was made by Health and Interprogram, which will hold hospitals, pharmacies, managed care companies and insurers accountable to provide or pay for reproductive health services despite the respective institutions’ religious doctrine. Health and Interprogram also made a renewal grant to Community Catalyst, Inc. for the Prescription Access Litigation Project (PAL) to hold pharmaceutical companies accountable for fair drug
prices. In 2004 PAL received judgments totaling $254 million in settlements. This grant will support them as they challenge industry-wide pricing schemes.

The Nathan Cummings Foundation’s grantmaking programs increasingly support projects that not only support social and economic justice through defensive activities such as litigation and organizing, but also by presenting creative, alternative, solution-oriented proposals. To this end, Interprogram and Environment made a grant to the Research Foundation of the City University of New York to build on the success of National Apollo by strengthening New York’s Apollo project. Arts, Health and Interprogram made a grant to the Future of Music Coalition, Inc. to assist with the development informational hotlines, geared towards the music community, concerning health insurance. These hotlines would also collect data documenting obstacles musicians face to accessing health coverage. Going forward, Future of Music, Inc. hopes to develop strategic plans for securing health insurance for more musicians. The Association of Joint Labor/Management Educational Programs will support workers from a variety of professions in a writing project that elevates the public consciousness about the experience and lives of this working population to illustrate issues of corporate accountability within the steel, healthcare, telecommunication, and transportation industries. A grant to American Prospect, Inc. by Environment and Interprogram followed up the groundbreaking debate engendered by the prior special report, The Death of Environmentalism, with a discussion on the best strategies and alliances to advance environmental concerns.

In 2005, NCF’s Environment, Health and Interprograms funded several projects experimenting with regional model programs. Two projects, Interfaith Education Fund (IEF) (made by Health and Interprogram) and Enterprising Environmental Solutions (EES) (made by Environment and Interprogram) will focus on statewide activities in Arizona. IEF promotes the health care needs of low-wage workers and immigrants. EES brings together representatives from health, business, scientific and minority communities to create a broad based coalition of stakeholders advocating to respond to the impact of global warming. Environment, Health and Interprogram made two regional grants in 2005. The first was a grant to The Environmental Health Coalition (EHC) to cultivate a coalition of labor and environmental justice groups that will continue working to establish accountability for adverse health impacts of the maquiladora industries on communities of color living in the San Diego/Tijuana communities. EHC is a critical member in the statewide California Alliance of social, economic and environmental justice organizations working to develop a coherent, strategic statewide environmental justice policy in California. The second Environment, Health and Interprogram shared regional grant was made to the Center for Labor & Community Research in Illinois which will bring together government, labor, business, community and environmental organizations to develop “high road” economic strategies that emphasize the long-term needs of stakeholders including transparency, innovation, and efficiency. Their work complements 2004’s grant to the Center on Wisconsin Strategies to develop high road economic strategies.

Bringing awareness of issues of corporate accountability to the general public was the focus of two grants made by Interprogram in 2005. This was the case with a grant made to WGBH Educational Foundation by Interprogram and Environment for FRONTLINE, The High Cost of Gold”. Together with a tie-in series of articles appearing the New York Times, the segment portrayed corporate externalization of the environmental and social costs of gold production. In
addition, a renewal grant was made by Environment, Health and Interprogram to **Environmental Working Group** for the second year of its three-year *Toxics and Human Health Program*, which works to expand the media and public’s awareness of air pollution in terms of childhood asthma.

Two grants made by Interprogram in 2005 soughted to address the problem of corporate accountability at its root, by examining corporate governance and providing guidance and long-term planning for its improvement. Environment and Interprogram made a grant to **Corporate Ethics International’s Corporate Initiative Project** that seeks to design long-term strategic initiatives affecting corporate governance, accountability and behavior. A grant to the **Marion Institute, Inc.** for its *Natural Capital Institute* made by Environment, Health and Interprogram will provide direct consultation and guidance to corporate management increasing their awareness of the true environmental costs of their activities.

Finally, Interprogram, Health and Environment made a grant for **Commonweal’s Collaborative on Health and the Environment** that convenes under one umbrella health and environmental interests creating a new approach for developing advocacy and accountability.

**Government Accountability**

In 2005 several grants were made by Interprogram to groups making efforts to verify that the government will uphold environmental standards and health care regulations. A renewal grant was made by Environment and Interprogram to the **Liberty Hill Foundation** for its *Environmental Justice Technical Assistance Program* and a renewal grant was also made by Environment and Interprogram to the **Tides Center** for *People Organizing to Demand Environmental and Economic Rights* which focuses on California’s implementation of environmental guidelines. In the Midwest, Health and Interprogram made a renewal grant to **Midwest States Center** to link state and local officials and office holders with citizens and political organizations for governmental accountability in environmental health care regulation and workers rights.

Similarly Interprogram made two grants in 2005 which seek to address the government’s accountability in providing adequate access to healthcare. A renewal grant made by Health and Interprogram to the **Northwest Federation of Community Organization’s Equity Health Initiative** focuses on confronting racial and ethnic barriers to healthcare. Low-income worker access to healthcare is the focus of a grant given by Health, Environment and Interprogram to **Working Partnerships USA**.

In 2005, Health and Interprogram also joined to make grants to the **Center on Policy Initiatives** for its *Living Wages and Health Benefits for San Diego* project and to the **American Institute for Social Justice** for its *Florida Community-Labor Organizing Project*. Both projects foster governmental accountability for health, environment and social issues by monitoring implementation of local laws including those for living wages and healthcare access.

Two grants made in 2005 pursue the Foundation’s focus on the effect tax policy has on community benefits. A renewal grant made by Interprogram and Health for the **National Women’s Law Center’s Tax Policy Analysis and Communications Project** brings accountability by educating the public about the relationship between tax policy and the
The government’s ability to provide health services. A grant made by Health and Interprogram for The Foundation for Taxpayer and Consumer Right’s Stem Cell Oversight and Accountability Project supports legal expertise, media scrutiny and advocacy to hold government responsible for the effective use of a ballot-created, $3 billion, stem cell research fund.

Two projects of the William J. Brennan Jr. Center for Justice, Inc. were supported with renewal funding for their legal and technical assistance work holding the government accountable to provide guaranteed rights. Arts & Culture and Interprogram granted funds to the Free Expression Policy Project to defend free expression principles by bringing together artists, policy makers and the public through education and dialogue. Health and Interprogram gave renewal funding to the Economic Justice Project to assist local and statewide economic, health and environmental coalitions with policy research and litigation designed to hold the government accountable for workers’ access to healthcare and safety.

In April of 2005, Arts and Interprogram made a renewal grant to Free Press to host a conference which will bring together faith communities, racial justice advocates, media workers, labor leaders, journalists, the independent media community, parent and child advocates, lawyers and international activists. The conference will help to lead a discussion of media policy, as well as map the field of media reform. Free Press hopes these discussion will help to lay the groundwork for further advocacy around numerous issues, including: media consolidation, media outlets and their communities, independent media, copyright/ intellectual property issues, and race and media policy.

Finally, two grants made by Interprogram in 2005 worked to promote governmental accountability through grassroots organizing and advocacy. Jewish Life & Values and Interprogram made a grant to Brit Tzedeek v'Shalom Jewish Alliance for Justice and Peace to cultivate a grassroots constituency holding our government accountable to advocate for a just peace in Israel and Palestine. To advance government’s accountability through advocacy, both Health and Environment together with Interprogram, made a grant to the Alliance for Justice for its Nonprofit Advocacy Project and Foundation Advocacy Initiative.

Corporate and Government Accountability
Two grants given in 2005 by Art and Culture and Interprogram worked to create social alliances that hold businesses and government accountable for addressing social justice issues in their communities. The Center for Rural Strategies, Inc.’s project Cultural Development of a Rural Communications Infrastructure acts to give voice to a rural American constituency. A grant to Grantmakers in the Arts supported the GIA 2005 Conference: Culture Jam - Friction, Fusion, Synergy that examined the role of the arts in urban development, and civic participation.

In a similar vein, a renewal grant was made by Environment, Health and Interprogram to the Ella Baker Center for Human Rights in California’s Reclaim the Future project which supported the creation of “green” jobs for troubled youth exiting the criminal justice system by holding businesses and the criminal justice system jointly accountable for creating such opportunities.

Art and Culture and Interprogram also made a series of grants in 2005 that support social alliance building through media to address corporate and government accountability. A renewal grant
made to Architects/Designers/Planners for Social Responsibility Inc.’s New Village Press-Works of HeART supported a series of illustrated publications documenting successful community projects. A grant made to Hip Hop Theater Junction for HHTF On-Tour supported hip-hop generation artists voicing social-political issues directly to their peers. A grant given by Art and Culture, Jewish Life and Values and Interprogram to Link Media, Inc. for Chat the Planet: Israel Speaks to America developed a television program building connections amongst young Israelis, Palestinians and Americans. A grant made to the Tides Center for Honor the Earth’s Impacted Nations at NCF funded a traveling art exhibit of indigenous communities. Access to the tools of media for establishing corporate and government accountability was also the focus of a renewal grant for the Frameworks project of the Bay Area Video Coalition, Inc.

In 2005, Jewish Life & Values and Interprogram made a cluster of grants supporting interfaith social alliance building. A renewal grant made to the Jewish Fund for Justice, Inc. for its Seminary Organizing Project, strengthens the Jewish social justice movement by developing a social justice curriculum involving Conservative, Reform, Reconstructionist and potentially Orthodox seminaries. A grant made to the Union for Reform Judaism for its Just Congregations Initiative integrates action for public good into synagogue ritual and education. Jewish Life and Values, Environment and Interprogram collaborated on a grant to the New Israel Fund for Women and the Environment: Agents of Change in Israel, to advance the Foundation’s social justice program in Israel.

For development of collaboration and leadership skills required to solidify and strengthen social alliances, a renewal grant was made by Environment and Interprogram for the Rockwood Leadership Program. A grant was also made by Environment, Health and Interprogram to the Center for American Progress (CAP) for The Message Project. This project supports development of value-based policy initiatives that will connect the work of the Strategic Values Project with some of the most influential social justice, health access and environmental organizations in the country.

Since Hurricane Katrina occurred in August of 2005, the Foundation has been making a systematic effort to address, in an integrated way, the social, economic, environmental justice; environmental sustainability; health and development issues of the rebuilding effort. In this vein, Health, Environment and Interprogram made a grant to the Get Ready - Restructuring the Gulf Global Warming Preparedness project of the Center for American Progress (CAP). This grant will build alliances between social justice, health access and environmental organizations to plan social value based policy initiatives and advocacy, that will establish corporate and government accountability for the Gulf’s reconstruction.

Other Interprogram contributions to the Foundation’s Emergency Katrina initiative were made to existing grantees with operations in New Orleans. With Health and Jewish Life & Values, Interprogram made a grant to Interfaith Education Fund, Inc. for Hurricane Katrina to relocate its New Orleans office and network. A grant made by Interprogram, Health and Jewish Life & Values to Pacific Institute for Community Organization for its Louisiana Emergency Request supported rebuilding its office and statewide network. A grant made by Interprogram, Health and Environment to the American Institute for Social Justice also supported this organization’s rebuilding efforts of its national office in New Orleans.
In 2005 Interprogram made a number of grants that focus on mobilizing communities in NCF issue areas to hold institutions accountable for the impact of their actions and behavior. This current funding will support the development stages as we plant the first seed of engagement. It will be cultivated in the future as the projects’ activities grow. These projects include the Labor Institute, Ishmael and Isaac (I&I), Reboot, People for the American Way Foundation, Union for Reform Judaism, Jewish Organizing Initiative and Jews for Racial and Economic Justice. The Labor Institute was given a grant from Environment, Health and Interprogram to bring together a Forum that develops strategies and creative ideas for producing values-oriented alternative strategies for cultivating environmental sustainability. Jewish Life & Values and Interprogram gave support to I&I to create relationships between business people, government officials, community leaders and professionals that implement programs domestically to develop leadership that calls for accountability and responsibility for supporting a just peace in the Middle East. The remaining organizations emerged from Jewish Life & Values and Interprograms’ efforts to support research and advocacy that cultivates a constituency to call for accountability through civic engagement, grassroots mobilization, and coalition building based on social and religious values and identity.

A smaller grant was made by Arts & Culture, Environment, Health and Interprogram for the NOW program of the Educational Broadcasting Corporation to support them as they transition to a new format and new television personalities while continuing to produce programs that highlight relevant issues including: corporate accountability, public health, environmental regulation and alleged government malfeasance.

Finally, the Center on Budget and Policy Priorities was granted renewal funding to analyze proposed federal tax policies and corporate policies that impact government-supported and employer-based health insurance.

NEXT STEPS

As Interprogram and other NCF programs forge new partnerships, Interprogram will explore the potential for building expanded partnerships with each of the core programs by developing a more comprehensive and thorough understanding of the scope and field of accountability. In the future, Interprogram hopes to find more opportunities for partnerships to support interfaith and multi-faith initiatives that are working to advocate for their communities concerning issues of social justice and accountability.
Special Report on Response to Katrina

Overview

The devastation left after Katrina has affected every aspect of the Gulf residents’ lives, destroying their homes, jobs, communities, and in some cases their families. It has wrecked much of the Gulf’s business and government infrastructure. While the devastation poses a number of immediate demands, the crisis has also created new challenges and opportunities.

After input from Board members and Associates, the Executive committee adopted a two-pronged approach to the aftermath of Katrina. First, the emergency needs of NCF grantees directly resulting from Katrina were to be addressed. Secondly, staff was directed to start a broader, longer term approach where NCF assumed a leadership and convening role through its ongoing programs to address, in an integrated way, the social, economic, environmental justice; environmental sustainability; health and development issues of the rebuilding effort.

Source of Funds

The Katrina initiatives in 2005 were funded by a total of $675,028, of which $542,528 is reprogrammed core budget funding. The rest of the funding came from a $50,000 Emergency Grant approved by the Executive Committee and $82,500 of Community Grants.

Strategy 1: Emergency Grants

- $74,500 from Health, Jewish Life & Values and Interprogram to the Pacific Institute for Community Organizations (PICO) (PAG) to rebuild its New Orleans office and Louisiana state wide network.

- $39,750 from Health, Jewish Life & Values and Interprogram to the Interfaith Education Fund (IEF) (PAG) to relocate its New Orleans office and network.

- $120,500 from Environment, Health and Interprogram to the American Institute for Social Justice (AISJ) (PAG) for rebuilding its national office in New Orleans.

- $18,000 from Community Grants to the American Institute for Social Justice (AISJ) for rebuilding its national office in New Orleans.

Strategy 2: Long Term Gulf Reconstruction Initiatives

A $39,500 Community Grant made to the American Institute for Social Justice will bring low-income former residents of New Orleans together with a diverse groups of regional and national planning, architecture and development professionals to discuss the rebuilding of New Orleans.
Arts & Culture and Interprogram made a $32,528 grant to the National Performing Arts Network (PAG) to assist communications between artists operating in the Gulf and artists relocated to other locations.

Environment made a $50,000 grant to support the Gulf Coast Ecological Health & Community Renewal Fund, a project of the Rockefeller Philanthropy Advisors, Inc. (PAG). The Fund will support projects that address the right of return, political/voting rights, housing, environmental protection, rights of undocumented and immigrant communities, and insurance problems. Initially, the Fund will focus on rebuilding and revitalization of 1) advocacy for environmental and social justice and 2) protection of marine species, coastal lands, and coastal water quality.

Environment made a $50,000 grant (PAG) to the Center for American Progress for Get Ready - Restructuring the Gulf Global Warming Preparedness. This initial funding supports immediate start up work for the longer-term work (see below) of the project. In these first six months, the grantee will reach out to build relationships with allies, conduct research and develop a longer-term action plan for Katrina reconstruction in the Gulf area.

Environmental and Health recommend a grant of $225,000 to The Center for American Progress for Get Ready – Reconstructing the Gulf: Global Warming Preparedness. The project will bring together detailed framing analysis, values research, and policy work to develop strategic initiatives that advance a just and sustainable reconstruction of the Gulf region in response to Katrina. The project supports development of value-based policy initiatives that will connect the work of the Strategic Values Project with some of the most influential social justice, health access and environmental organizations in the country. Additionally, a $25,000 Community Grant was made to support this phase of the project.

**Leadership and Convening**

- The Foundation hosted a briefing for approximately 35 New York funders concerned about the state of the arts community in Louisiana. Veronique Le Melle and Carma C. Fauntleroy from the Louisiana state cultural administration described the concerns and needs of Louisiana's artists and emphasized the need to stabilize and rebuild arts organizations. The funders in attendance expressed a need for ways to access information about planned and existing funding initiatives. They also asked for contact information for artists who are continuing to operate in the Gulf area and for displaced artists and their new locations.

- Claudine Brown and the Executive Director of the New York Foundation for the Arts hosted a Mississippi Delta Briefing at the Grantmakers in the Arts annual meeting that provided an update on the state of the cultural communities in the Gulf including short-term and long-term needs. Funders experienced with supporting artists in the aftermath of other American natural disasters reported on their experiences in coping with these issues.
Shareholder Activities Report 2005

Introduction

In April 2002 the Board approved the Foundation’s Shareholder Activities Guidelines. Since then the Foundation has been increasingly active in voting proxies, bringing shareholder resolutions, and working in collaboration with major asset owners and corporations. Our approach has focused on long-term issues, working at the intersection of program interests with long-term business models and, therefore, long-term shareholder value.

The Foundation’s activities have increased substantially in terms of scope and impact.

2002

• The Foundation became a member of the both the Interfaith Center on Corporate Responsibility (ICCR) and the Council of Institutional Investors. These memberships brought us into contact with other institutional investors that were engaged shareholders so that we could begin to explore collaborations.

• In addition to voting our proxies NCF was a co-filer of one shareholder resolution; this was at Merck. We joined members of ICCR on a resolution calling for an ethics policy on extension of patents and got a first-hand view of the shareholder resolution process.

• We began researching issues for future activity, particularly in the areas of health and environment. Through this we identified Smithfield Foods, the largest hog producer in the world, as a company with significant environmental impacts. Working with Amalgamated Bank and the Sierra Club, we led a resolution in 2003.

• Although the initial resolution at Smithfield was disallowed by the SEC, two subsequent resolutions received votes of 20% and 25% in support. This was despite vocal opposition by management, which owns approximately 25% of the stock. As a result of these strong votes the company has maintained a constructive, on-going dialogue with us that has resulted in the company beginning to track and report annually on an increasing number of environmental indicators.

2005

• We have built a powerful network of relationships with other institutional investors in order to leverage our impact. Although NCF is usually the smallest member of these coalitions in terms of asset size, we are often called upon to play leadership roles on working groups and steering committees because of our intellectual capital.

• The collaborative efforts where we serve on Steering or Advisory Committees include: the Global Warming Shareholder Campaign, the Investor Network on Climate Risk, the Carbon Disclosure Project, several ICCR Working Groups, the Shefa Fund’s Jewish Shareholder Engagement Network, and the Principles For Responsible Investing project being facilitated by the UN Environmental Program and the UN Global Compact. The
amount of assets involved in these collaborations range in size from $1.5 billion to $21 trillion.

• The Foundation was actively involved in 14 shareholder resolutions for consideration at annual shareholder meetings in 2005, serving as lead filer for seven shareholder resolutions, co-filer for three resolutions, and providing assistance to other filers for another four resolutions. All of these related to either environmental issues, primarily greenhouse gas emissions, or health issues, primarily prescription drugs.

• Five of these resolutions were withdrawn due to significant commitments to address the issues raised. Eight others received votes ranging from 7.4% to 25.6%, all more than sufficient to qualify for inclusion in the proxies next year. Two of these, Smithfield and Vintage, were among the top 15 social resolutions in terms of supporting vote.

• We are now finalizing our plans for shareholder resolutions for the 2006 proxy season. We expect to lead nine resolutions and to assist other filers on at least five resolutions. All of these relate to environmental issues – climate change, energy efficiency or contract farming.

This report will describe in more detail our shareholder activities in 2005, including collaborations with other institutional investors, shareholder resolutions and engagements with corporations, presentations to other foundations and endowments, and our proxy voting. It also includes information on the shareholder resolutions planned for the 2006 proxy season.

Collaborations with Major Asset Owners

Investor Network on Climate Risk (INCR)

In November 2003 at the first Institutional Summit on Climate Risk ten institutional investors launched the Investor Network on Climate Risk. The purpose was to begin to educate other investors about the business implications of climate change and the risks presented for long-term investment portfolios. CERES, an NCF grantee, acts as the Secretariat for the INCR.

NCF was a co-convener of that first Summit and subsequently joined the INCR. In 2004 we were asked to join the Steering Committee of the INCR because of our work on the Global Warming Shareholder Campaign, which works to increase corporate disclosure and investment consideration of the business implications of climate change.

By May 2005, at the second Institutional Investor Summit on Climate Risk, the INCR had expanded to 26 U.S.-based institutional investors with over $3 trillion in assets. This group announced a 10-point call to action calling on U.S. companies, Wall Street firms, and the Securities and Exchange Commission to intensify efforts to provide investors with comprehensive analysis and disclosure about the financial risks presented by climate change.
Global Warming Shareholder Campaign (GWSC)

The GWSC is a collaboration of institutional investors that are actively involved in shareholder resolutions and dialogues with companies on the issues of climate change, greenhouse gas emissions (GHG) and, beginning in 2005, energy efficiency. The GWSC is the primary collaboration through which NCF brings shareholder resolutions. The GWSC’s activities are coordinated through working groups that focus on particular sectors.

Oil & Gas Working Group

NCF joined the GWSC in 2003 in preparation for the 2004 shareholder resolution season. That year we led the resolution at Valero Energy, the largest independent refinery company in the U.S. As a result of our efforts Valero agreed to an initial target to reduce GHG emissions by 5% by 2008 and publicly release an annual inventory of the company’s GHG emissions. This provided leadership for the sector and set a standard that other shareholders used when expanding the GWSC efforts to other refinery companies in 2005. In 2004 we also were a co-filer of the GHG shareholder resolution at Anadarko and participated in the shareholder dialogue with Apache, both oil and gas companies. This increased our understanding of the issues and our knowledge of how oil and gas companies were (or were not) dealing with them.

In 2005 NCF became a very active member on the GWSC, both with regard to resolutions scheduled to come to vote in 2005 and also in preparation for the 2006 shareholder resolutions.

Each Working Group defines what disclosures and/or actions it is seeking in response to the resolutions; lead filers can use these in negotiating with the companies about possible withdrawal of a resolution. NCF led negotiations with two Oil & Gas companies in 2005. The results were quite noteworthy: XTO Energy agreed to a new level of disclosure for the sector. At Vintage Petroleum, which “stonewalled” the process, our resolution received 26% support.

On a broader basis the GWSC made substantial progress with Oil & Gas companies in terms of their acknowledgement of climate change, recognition of the need to reduce GHG emissions, and disclosure of emission levels. Across industries shareholders filed 33 proposals on greenhouse gas emissions and climate change, of which 16 were withdrawn. In 2004 only seven of 25 resolutions were withdrawn. Of the ten resolutions filed in 2005 at Oil & Gas companies, six were withdrawn based on progress made through dialogues.

The 2006 plans for the Oil & Gas Working Group are being finalized as this is being written. NCF has researched possible companies for engagement and participated in revising the shareholder resolution. We will be re-filing the resolution at Vintage and will be leading it at one new company, Ultra Petroleum.

Buildings Working Group
According to estimates by the Environmental Protection Agency, residential and commercial buildings account for approximately 40% of the energy and 70% of the electricity consumed in the United States each year.

In 2004 the Foundation began to research energy efficiency as a possible area of expansion for the GWSC. A Working Group was formed under NCF’s leadership and a GHG/energy efficiency resolution was filed at several homebuilders and real estate investment trusts (REITs). NCF was the lead filer at three homebuilders, a Quaker Group filed at two REITs and a socially-responsible fund filed at a third REIT. We withdrew the resolution at one homebuilder, Centex, because of the constructive response from the company; it agreed to include a discussion of the issue in the proxy, to place information on energy efficient homes in the “Find a Home” portion of its website, and to continue a dialogue with us. With one exception, these resolutions received votes of 7-9%, which is quite respectable for a brand new resolution. The one that did not do well was at a company with two classes of stock with disproportionate voting rights. See Exhibit 2 for vote results.

With the 2005 resolutions NCF learned more about current perceptions and practices in these two segments of the property developer/owner industry. NCF has also completed research on big box retailers and their commitments, if any, to energy efficiency. (The Carbon Disclosure Project provided valuable information for this.) These companies are major users of energy not only in their stores, but also in their distribution centers and supporting transportation networks. NCF has identified industry leaders and laggards and plans to file with those doing the least in this area.

We are now finalizing plans for the filings for the 2006 proxy season. We will likely lead resolutions at four homebuilders and two big box retailers. Other investors will lead the resolutions at additional retailers and several REITs. See Exhibit 2.

Additional Comments on The GWSC

One “problem” we have in bringing shareholder resolutions is that with our relatively small portfolio of domestic stocks we do not have standing to file resolutions at all the companies we would like. However, we also don’t have the time capacity to do all we would like. That, then, is the benefit of working in coalitions and also part of the value added we bring to the table. While we are one of the smallest members of the GWSC, we bring research and analytic capabilities, intellectual capital, that can be leveraged over a broader investor group and larger pool of assets.

NCF is an active member of the GWSC, particularly in the Oil & Gas Working Group and the Buildings Working Group. In 2005, NCF also served on the Organizing Committee, which oversees the GWSC and its strategies.
Carbon Disclosure Project (CDP)

CDP is a wonderful example of how our program strategies and shareholder collaborations are sometimes well-aligned and work in support of each other.

CDP provides a secretariat for the world's largest institutional investor collaboration on the business implications of climate change. The recent CDP information request was signed by 155 institutional investors with assets of more than $21 trillion. More than 350 of the 500 largest corporations in the world responded, reporting their emissions through this website. This is a response rate of 71% compared to a response rate of 47% two years ago.

The report shows a marked increase in awareness of climate change and disclosure of related data among U.S. corporations, some of which are establishing leading positions in the growing markets for low-carbon technologies and solutions. U.S. corporations listed for the first time in the report’s Climate Leadership Index, an Index of the FT500’s 60 ‘best in class’, include the utilities Duke Energy and Exelon, industrial conglomerate General Electric, and pharmaceutical maker Bristol-Myers Squibb. U.S. corporations appearing for the second time include Citigroup, American Electric Power, Ford and UPS.

Collaborations like CDP and the GWSC, while separate, reinforce each other to raise awareness with investors, companies and the investment community. Quoting from the President and CEO of Cinergy Corp, who is the CEO designate of Duke Energy,

We identified six key signposts that say we as a nation must deal with this issue now and one of those signposts is the growing number of shareholders who are asking companies to quantify the risks associated with greenhouse gas emissions. In our judgment this validates our support of the Carbon Disclosure Project. We think it is very significant and my belief is—although maybe this is a little old fashioned—I think it’s the way the world works, but when shareholders request disclosure of performance on an issue it becomes clear to most companies that their response should be to listen and take appropriate action.

Cinergy, Duke Energy and other companies are now calling for federal regulation of greenhouse gas emissions to standardize the patchwork of regulation that is developing at the state and local levels.

We believe in approaching this regulatory work with a very simple approach, simple is good, simple is practical. I want Congress to deal with this issue now, for very practical reasons. I want a smooth trajectory for our customers, I want to have the ability to get my act together, I want the opportunity to invest in technology that will work and we’re doing that. I believe—and this is something I’ve said often, perhaps in part because we had the great opportunity to have Neil Armstrong on our board for many years—that we need a moon-shot sense of urgency to get this job done in our country. I believe we can but we need people
to understand the issue, to get behind it so it can really be driven it through every sector of our economy.

NCF’s Environmental Program has supported CDP for three years and has seen the assets involved in the collaboration increase from less than $5 trillion to now more than $21 trillion in assets. The in-depth analysis that results from the CDP information request has become a valuable resource for investors, including the GWSC, concerned about the business and financial implications of climate change.

CDP was originally introduced to NCF by Caroline Williams. CDP has now asked Caroline, in her individual capacity, to serve on its Advisory Board as it considers expansion of its focus.

**Principles For Responsible Investing**

There is an established and growing view among investment professionals that environmental, social and corporate governance (ESG) issues can affect the performance of investment portfolios, but that these issues are not yet being adequately incorporated into investment decision-making and ownership practices.

To address this failing, in early 2005 the United Nations Secretary-General invited a group of the world’s largest institutional investors to join a process to develop the Principles for Responsible Investment. Individuals representing 20 investment organizations with $1.7 trillion in assets from 12 countries agreed to participate in the Investor Group.

To assist this process, a multi-stakeholder group of 60 experts was formed to support the Investor Group. This group included international representatives from the investment industry, non-governmental organizations, academia, research institutions, policy makers and government. An international review of legal, fiduciary and regulatory considerations was commissioned. A Steering Committee was formed to oversee the process.

A set of Principles emerged as the result of four meetings. The Principles are firmly grounded in a fiduciary framework and provide a menu of possible actions for investors to use as appropriate to manage ESG-related risks and opportunities. They also acknowledge that the consideration of a broader range of issues within investment processes will better align investment practices with the broader interests of society.

These Principles are now final and institutional investors are being invited to become signatories to them. Their official launch is planned for March/April 2006.

NCF has played an increasingly active role in the process. Lance Lindblom, President and CEO of NCF, was invited to be a member of the Investor Group; Caroline Williams, Director of Shareholder Activities, was asked to be on the Steering Committee and to participate in the meetings of both the Expert Group and the Investor Group. Although the Principles are now finalized there is continuing work to be done to maintain momentum until the initial group of
signatories assumes on-going ownership. Caroline Williams was asked to serve on a Strategy Committee during the transition period.

*Attached in Exhibit 1 are the Principles.*

**Interfaith Center for Corporate Responsibility (ICCR)**

ICCR was the first collaborative organization we joined and it continues to be a key organization for us. While its core membership is religious organizations, Associate Members include pension and labor funds and socially-responsible funds. Like the GWSC, ICCR’s shareholder resolution activities are organized through working groups. NCF is actively involved in the Oil & Gas Working Group and its interactions with the GWSC. Other working groups that NCF participates in include: Health, Contact Supplier, Corporate Governance, Environmental Justice and Water. While we are not currently filing resolutions in several of these areas, participation in the groups keeps us apprised of developing issues.

**Shefa Fund Initiative**

In late 2003 the Shefa Fund approved proxy voting guidelines and initiated the Jewish Shareholder Engagement Network (JSEN) which it describes as “the first-ever organized Jewish effort to use stock ownership to affect corporate behavior. Created in response to scandals at corporations like Enron and Worldcom, JSEN strives to improve corporate responsibility regarding the environment, health, employment discrimination, corporate governance, and other issues of vital importance to the Jewish community.”

JSEN issued proxy voting recommendations for the 2004 and 2005 proxy voting seasons. These went to its members, which hold $1.3 billion in combined assets, and are also posted on the Shefa web site. The issues addressed in these proxy voting recommendations include: Separation of CEO and Chair, Political Contribution, Enabling Access to Capital, Global Warming, HIV/AIDS, Access to Prescription Drugs, Equal Opportunity and Executive Compensation.

The Jewish Life and Values Program has provided support for this project. Caroline Williams, in her individual capacity, is on the Advisory Committee, which sets the recommendations each year.

**Conferences and Meetings with Other Foundations**

Lance Lindblom and Caroline Williams are frequently asked to speak about proxy voting at conferences and also to meet with Boards and/or Investment Committees of other foundations. These activities in 2005 included:
Conferences

- UNEP Finance Initiative Global Roundtable – Panel on Principles For Responsible Investing, New York
- Endowment and Foundations Conference - Panel on Socially Responsible Investing and Shareholder Engagement, Boston
- Corporate Environmental, Health and Safety Conference – Presentation to Corporate EH&S and CSR Officers on Shareholder Concerns, Washington D.C.
- ICCR Regional Meeting – Presentation to Current and Potential Members and Associate Members, Los Angeles
- Responsible Endowments Conference (College Campus groups) at Wharton Business School – Presentation on Impact of Shareholder Resolutions, Philadelphia

Meetings with Foundations on Proxy Voting and Shareholder Resolutions

- SURDNA Foundation – Board. The Board approved the foundation voting its proxies in support of shareholder resolutions on greenhouse gas emissions in 2005. It is considering expanding its support of resolutions in 2006.
- Park Foundation – Board, Investment Committee Chair. The Board is considering developing a proxy voting policy, particularly on environmental issues, in preparation for the 2006 proxy season.
- Fetzer Institute - Investment Committee, CFO. The Investment Committee is considering action on proxy voting policies for consideration by its Board.
- Doris Duke Charitable Trusts – Investment Director. The Investment Committee and Board have begun discussions about proxy voting policies, particularly relating to the Trusts interests in environmental issues and medical research.
- Russell Family Foundation – CEO. After an initial meeting we were asked to make a presentation to the Foundation board about proxy voting policies. Because of a scheduling conflict, we introduced Rockefeller Philanthropy Advisors. Doug Bauer made the presentation and is now continuing discussions with the Foundation.
Shareholder Resolutions

2005

The following are the shareholder resolutions NCF was actively involved in during the 2005 proxy season. The list is aggregated by issue and shows the “resolved” clause of the resolution, the company name, and the role NCF played. Further information on the results of dialogues with the companies where the resolutions were withdrawn and the supporting vote where the resolutions went to vote are included in Exhibit 2.

• Greenhouse Gas Emissions (GHG)

RESOLVED: Shareholders request that a committee of independent directors of the Board assess how the company is responding to rising regulatory, competitive, and public pressure to significantly reduce carbon dioxide and other greenhouse gas emissions and report to shareholders (at reasonable cost and omitting proprietary information) by September 1, 2005.1

- Apache
- Anadarko Petroleum Co-filer
- Vintage Petroleum Lead filer
- XTO Energy Lead filer

• GHG / Energy Efficiency

RESOLVED: The shareholders request that a committee of independent directors of the Board assess how the company is responding to rising regulatory, competitive, and public pressure to increase energy efficiency and reduce greenhouse gas emissions and report to shareholders (at reasonable cost and omitting proprietary information) by September 1, 2005.

- The Ryland Group Lead filer
- Lennar Corporation Lead filer
- Centex Corporation Lead filer
- Simon Property Group Researched company and assisted in dialogue
- Liberty Property Trust Researched company and assisted in dialogue
- Health Care Properties Researched company and assisted in dialogue

• Political Contributions

RESOLVED, that the shareholders of Merck (“Company”) hereby request that the Company provide a report updated semi-annually, disclosing the Company’s:

1. Policies and procedures for political contributions (both direct and indirect) made with corporate funds.

1 For the results of these and other resolutions, please see Exhibit 2.
2. Monetary and non-monetary contributions to political candidates, political parties, political committees and other political entities organized and operating under 26 USC Sec. 527 of the Internal Revenue Code including the following:
   a. An accounting of the Company’s funds contributed to any of the persons described above;
   b. The business rationale for each of the Company’s political contributions; and
   c. Identification of the person or persons in the Company who participated in making the decisions to contribute.

This report shall be posted on the company’s website to reduce costs to shareholders.

Merck & Co. Lead filer

• Drug Re-importation

RESOLVED: That the shareholders of Pfizer Inc. (“Pfizer”) request that the Board of Directors 1) adopt a policy that does not constrain the reimportation of prescription drugs into the U.S. by limiting the supply of drugs in foreign markets, and 2) prepare a report to shareholders on that policy, at reasonable cost and omitting proprietary information, by September 2005.

Pfizer, Inc. Co-filer, at specific request of lead filer

• Environment / Contract Farming

RESOLVED: Shareholders request that Smithfield prepare a sustainability report, at reasonable cost and omitting proprietary information, examining the environmental impacts of both company-owned and contract farms. The report should be made available to shareholders by April 2006.

Smithfield Foods Inc. Lead filer
Tyson Foods Inc. Assisted in dialogue

Planned for 2006

We are in the process of finalizing plans for shareholder resolutions for the 2006 proxy season, most of which will have to be filed by the end of the year. The list does not include companies that we have identified through our research as interesting candidates, but that we do not own, if there is not yet a lead filer.

• Greenhouse Gas Emissions

RESOLVED: Shareholders request that a committee of independent directors of the Board assess how the company is responding to rising regulatory, competitive, and public pressure to significantly reduce carbon dioxide and other greenhouse gas emissions and report to shareholders (at reasonable cost and omitting proprietary information) by September 1, 2006.
• Energy Efficiency

Resolved: Shareholders request that the Company assess its response to rising regulatory, competitive, and public pressure to increase energy efficiency and report to shareholders (at reasonable cost and omitting proprietary information) by September 1, 2006.

The Ryland Group          Lead filer
D. R. Horton               Lead filer
Standard Pacific           Lead filer
Pulte Homes, Inc.          Lead filer
Simon Property Group       Researched company and assisting lead filer
Liberty Property Trust     Researched company and assisting lead filer
Lowe’s                     Lead filer
The Home Depot, Inc.       Lead filer
Whole Foods Market, Inc.   Researched company and assisting lead filer
Bed, Bath & Beyond Inc.    Researched company and assisting lead filer

• Environment / Contract Farming

RESOLVED: Shareholders request that Smithfield prepare a sustainability report, at reasonable cost and omitting proprietary information, examining the environmental impacts of both company-owned and contract farms. The report should be made available to shareholders by April 2007.

Smithfield Foods, Inc.     Lead filer
An invitation to sign the Principles for Responsible Investment

There is an established and growing view among investment professionals that environmental, social and corporate governance (ESG) issues can affect the performance of investment portfolios, but that these issues are not yet being adequately incorporated into investment decision-making and ownership practices.

To address this issue, in early 2005 the United Nations Secretary-General invited a group of the world’s largest institutional investors to join a process to develop the Principles for Responsible Investment (the Principles). Individuals representing 20 investment organisations from 12 countries agreed to participate in the Investor Group. The Group accepted ownership of the Principles, and had the freedom to develop them as they saw fit.

To assist this process, a multi-stakeholder group of 60 experts was formed to support the Investor Group in the development and future implementation of the Principles. This group included international representatives from the investment industry, non-governmental organisations, academia, research institutions, policy makers and government.

A set of Principles emerged as the result of four meetings:

<table>
<thead>
<tr>
<th>Date</th>
<th>Group</th>
<th>Location</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>5-6 April 2005</td>
<td>Expert Group</td>
<td>Paris</td>
<td>Initial brainstorm</td>
</tr>
<tr>
<td>29-30 June 2005</td>
<td>Investor Group</td>
<td>New York</td>
<td>Draft the Principles</td>
</tr>
<tr>
<td>15-16 September 2005</td>
<td>Expert Group</td>
<td>Toronto</td>
<td>Feedback on the draft</td>
</tr>
<tr>
<td>6-7 October 2005</td>
<td>Investor Group</td>
<td>London</td>
<td>Finalise the Principles</td>
</tr>
</tbody>
</table>

These Principles are now final and we invite investors to become signatories to them. Their official launch is planned for March/April 2006, once investor approval processes have been completed. Please note that the Principles are voluntary and are designed to be applied by end-asset owners (such as pension funds, endowments, insurance companies, etc), rather than investment management firms or consultants. An affiliate category will be created for other institutions that wish to support the Principles.

The Principles are firmly grounded in a fiduciary framework and provide a menu of possible actions for investors to use as appropriate to manage ESG-related risks and opportunities. They also acknowledge that the consideration of a broader range of issues within investment processes will better align investment practices with the broader interests of society.
Following launch, Phase 2 of the process will promote adoption of the Principles by additional investors, provide comprehensive resources to assist investors in implementing the Principles and actions, and facilitate collaboration among signatories.

The process of developing the Principles has been coordinated by the UN Environment Programme (UNEP) and the UN Global Compact. We strongly encourage you to support the Principles for Responsible Investment.

If you have any questions or would like to indicate your support, please contact us at investment@unepfi.org.

With best regards,

Paul Clements-Hunt  
Head of Unit  
UNEP Finance Initiative

Gavin Power  
Senior Adviser  
UN Global Compact
The Principles for Responsible Investment

As institutional investors, we have a duty to act in the best long-term interests of our beneficiaries. In this fiduciary role, we believe that environmental, social, and corporate governance (ESG) issues can affect the performance of investment portfolios (to varying degrees across companies, sectors, regions, asset classes and through time). We also recognise that applying these Principles may better align investors with broader objectives of society. We therefore commit to the following:

1. We will incorporate ESG issues into investment analysis and decision-making processes.

Possible actions:
- Address ESG issues in investment policy statements
- Support development of ESG-related tools, metrics, and analyses
- Assess the capabilities of internal investment managers to incorporate ESG issues
- Assess the capabilities of external investment managers to incorporate ESG issues
- Ask investment service providers (such as financial analysts, consultants, brokers, research firms, or rating companies) to integrate ESG factors into evolving research and analysis
- Encourage academic and other research on this theme
- Advocate ESG training for investment professionals

2. We will be active owners and incorporate ESG issues into our ownership policies and practices.

Possible actions:
- Develop and disclose an active ownership policy consistent with the Principles
- Exercise voting rights or monitor compliance with voting policy (if outsourced)
- Develop an engagement capability (either directly or through outsourcing)
- Participate in the development of policy, regulation, and standard setting (such as promoting and protecting shareholder rights)
- File shareholder resolutions consistent with long-term ESG considerations
- Engage with companies on ESG issues
- Participate in collaborative engagement initiatives
- Ask investment managers to undertake and report on ESG-related engagement

3. We will seek appropriate disclosure on ESG issues by the entities in which we invest.

Possible actions:
- Ask for standardised reporting on ESG issues (using tools such as the Global Reporting Initiative)
- Ask for ESG issues to be integrated within annual financial reports
- Ask for information from companies regarding adoption of/adherence to relevant norms, standards, codes of conduct or international initiatives (such as the UN Global Compact)
- Support shareholder initiatives and resolutions promoting ESG disclosure
4. We will promote acceptance and implementation of the Principles within the investment industry.

Possible actions:
- Include Principles-related requirements in requests for proposals (RFPs)
- Align investment mandates, monitoring procedures, performance indicators and incentive structures accordingly (for example, ensure investment management processes reflect long-term time horizons when appropriate)
- Communicate ESG expectations to investment service providers
- Revisit relationships with service providers that fail to meet ESG expectations
- Support the development of tools for benchmarking ESG integration
- Support regulatory or policy developments that enable implementation of the Principles

5. We will work together to enhance our effectiveness in implementing the Principles.

Possible actions:
- Support/participate in networks and information platforms to share tools, pool resources, and make use of investor reporting as a source of learning
- Collectively address relevant emerging issues
- Develop or support appropriate collaborative initiatives

6. We will each report on our activities and progress towards implementing the Principles.

Possible actions:
- Disclose how ESG issues are integrated within investment practices
- Disclose active ownership activities (voting, engagement, and/or policy dialogue)
- Disclose what is required from service providers in relation to the Principles
- Communicate with beneficiaries about ESG issues and the Principles
- Report on progress and/or achievements relating to the Principles using a 'Comply or Explain'\(^1\) approach
- Seek to determine the impact of the Principles
- Make use of reporting to raise awareness among a broader group of stakeholders

\(^1\) The Comply or Explain approach requires signatories to report on how they implement the Principles, or provide an explanation where they do not comply with them.

The Principles for Responsible Investment were developed by an international group of institutional investors reflecting the increasing relevance of environmental, social and corporate governance issues to investment practices. The process was convened by the United Nations Secretary-General.

In signing the Principles, we as investors publicly commit to adopt and implement them. We also commit to evaluate the effectiveness and improve the content of the Principles over time. We believe this will improve our ability to meet commitments to beneficiaries as well as better align our investment activities with the broader interests of society.

We encourage other investors to adopt the Principles.
### Nathan Cummings Foundation Shareholder Resolutions

<table>
<thead>
<tr>
<th>Company</th>
<th>Resolution</th>
<th>Primary Filer</th>
<th>Co-Filers</th>
<th>Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anadarko Petroleum</td>
<td>GHG emissions</td>
<td>Trillium Asset Management</td>
<td>NCF, Domini, Boston Common Asset Management, GBOP United Methodist Church, ISIS Asset Management</td>
<td>Withdrawn due to the following commitments:  • Publicly acknowledging that the impact of GHG emissions is a growing concern and that reducing those emissions is a responsible action.  • Adoption of a GHG management plan and ongoing collection of baseline emissions data beginning with 2004 emissions.  • Formation of a climate change committee comprised of employees in various disciplines within the company to evaluate and advise management on climate change and GHG issues. This committee will report annually to the board of directors.  • Discussion of the company’s strategies for managing climate risk in its 10-K.  • Utilization of carbon-constrained scenario planning as part of long-term strategic planning.  • Minimization of GHG emissions through the use of various technologies such as enhanced oil recovery (EOR).</td>
</tr>
<tr>
<td>Apache</td>
<td>GHG emissions</td>
<td>Boston Common Asset Management</td>
<td>NCF, others</td>
<td>Withdrawn due to the following commitments:  • Estimation of GHG emissions intensity for all of Apache’s operated properties in Kyoto Annex I countries as well as operated properties in the US and Australia.  • Inclusion on its website of a description of the progress made on all major GHG mitigation projects undertaken by the company.  • Issuance of a statement regarding climate change endorsed by the company’s CEO and placed on the corporate website.  • Annually reporting climate change-related projects, initiatives and issues to the company’s board of directors.</td>
</tr>
<tr>
<td>Centex</td>
<td>Energy efficiency</td>
<td>NCF</td>
<td>-</td>
<td>Withdrawn. The company agreed to:  • Include a short section in its proxy statement indicating that it received a proposal regarding climate change and that the proposal was withdrawn due to the company’s actions in this area.  • Continue to discuss climate change related issues with the proponents.  • Place information on energy efficient homes on its website under the “Find a Home” section.</td>
</tr>
<tr>
<td>Company</td>
<td>Resolution</td>
<td>Primary Filer</td>
<td>Co-Filers</td>
<td>Outcome</td>
</tr>
<tr>
<td>-------------------------</td>
<td>-----------------------------------</td>
<td>------------------------------</td>
<td>--------------------------------</td>
<td>---------</td>
</tr>
<tr>
<td>Health Care Property</td>
<td>Energy efficiency and GHG emissions</td>
<td>Harrington Investments</td>
<td>-</td>
<td>8.90%</td>
</tr>
<tr>
<td>Investors</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lennar</td>
<td>Energy efficiency and GHG emissions</td>
<td>NCF</td>
<td>-</td>
<td>2.33%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liberty Property Group</td>
<td>Energy efficiency and GHG emissions</td>
<td>New England Yearly Meeting</td>
<td>Friends</td>
<td>7.45%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Merck</td>
<td>Political contributions</td>
<td>NCF</td>
<td>New York State Common Retirement Fund, others</td>
<td>8.78%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pfizer</td>
<td>Reimportation of prescription drugs</td>
<td>AFSCME</td>
<td>NCF, others</td>
<td>10.80%</td>
</tr>
<tr>
<td>Ryland</td>
<td>Energy efficiency and GHG emissions</td>
<td>NCF</td>
<td>-</td>
<td>7.90%</td>
</tr>
<tr>
<td>Simon Property Group</td>
<td>Energy efficiency and GHG emissions</td>
<td>New England Yearly Meeting</td>
<td>Friends</td>
<td>7.51%</td>
</tr>
</tbody>
</table>

As a result of the resolution, Merck has taken steps to improve access to information about Merck PAC contributions. The Company will post a link on its website to Merck PAC data on the Federal Election Commission's website. In addition, the Company will annually post information on its website about its corporate contributions in the United States, categorized by state, candidate office and amount. This information will be posted during the first quarter of 2006 and will reflect 2005 corporate contributions. It will be updated annually.
<table>
<thead>
<tr>
<th>Company</th>
<th>Resolution</th>
<th>Primary Filer</th>
<th>Co-Filers</th>
<th>Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Smithfield</td>
<td>Sustainability</td>
<td>NCF</td>
<td>Sierra Club and Amalgamated Bank</td>
<td>24.84%. Ongoing dialogue regarding SFD's sustainability report.</td>
</tr>
<tr>
<td>Vintage Petroleum</td>
<td>GHG emissions</td>
<td>NCF</td>
<td>Amalgamated Bank and Boston Common Asset Management</td>
<td>25.60%</td>
</tr>
<tr>
<td>XTO Energy</td>
<td>GHG emissions</td>
<td>NCF</td>
<td>Amalgamated Bank</td>
<td>Withdrawn. Company agreed to: • Create a climate change committee to address issues relating to GHG emissions, including monitoring the science of climate change and making recommendations to help develop emission reduction programs. • Publicly acknowledge that climate change is an important issue and disclose the actions it is currently taking to address this issue. • Disclose on its website its emissions baseline. • Update emissions data annually. • Continue its participation in voluntary programs and help to formulate a plan for the reduction of methane emissions from current operations. • Include a short section in its proxy statement indicating that the company received a proposal regarding climate change and that it was withdrawn due to the company’s actions in this area. • Continue to discuss climate change related issues with proponents.</td>
</tr>
</tbody>
</table>

**2004**

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Anadarko</td>
<td>GHG emissions</td>
<td>Trillium Asset Management</td>
<td>NCF</td>
<td>31.39%</td>
</tr>
<tr>
<td>Merck</td>
<td>Political</td>
<td>NCF</td>
<td>SEIU, Progressive Asset Management, Trillium Asset Management, Adrian Dominican Sisters, Domini Social Investments</td>
<td>10.12%</td>
</tr>
<tr>
<td>Company</td>
<td>Resolution</td>
<td>Primary Filer</td>
<td>Co-Filers</td>
<td>Outcome</td>
</tr>
<tr>
<td>-----------</td>
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<td>------------------------------------------</td>
<td>--------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Pfizer</td>
<td>Political contributions</td>
<td>NCF</td>
<td>Trillium Asset Management</td>
<td>10.91%. The company agreed to take the requested actions.</td>
</tr>
<tr>
<td>Smithfield</td>
<td>Sustainability reporting</td>
<td>NCF</td>
<td>Amalgamated Bank</td>
<td>20.9%. Since engagement with NCF, the quality of the company's stewardship report has been greatly enhanced, though the company continues to refuse to report on its contract farms.</td>
</tr>
<tr>
<td>Valero</td>
<td>GHG emissions</td>
<td>NCF</td>
<td>Amalgamated Bank</td>
<td>9.33%. The company agreed to take the following actions:  • Reduce projected 2008 emissions by 5%.  • Reduce emissions related to the combustion of its gasoline by an additional 2 million tons a year – the first time that an oil company or refiner took responsibility for its end product emissions.  • Complete an annual baseline emissions inventory and post the results on their website.  • Publicly list the ways in which the company is attempting to reduce its emissions.</td>
</tr>
</tbody>
</table>

**2003**

<table>
<thead>
<tr>
<th>Company</th>
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<th>Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Merck</td>
<td>Ethical criteria for the extension of patents</td>
<td>Province of St. Joseph of the Capuchin Order</td>
<td>20 other ICCR members</td>
<td>6.40%</td>
</tr>
<tr>
<td>Smithfield</td>
<td>GRI report</td>
<td>NCF</td>
<td>Sierra Club, Amalgamated Bank</td>
<td>Omitted. Ongoing dialogue between company and investors commenced.</td>
</tr>
</tbody>
</table>
Foundation Voting Record
2005 Proxy Season
Foundation Voting Record
2005 Proxy Season

186 Proxies, 622 Votes

- Company Resolutions: 495
- Shareholder Resolutions - Corporate Governance: 78
- Shareholder Resolutions - Program Related: 49
Foundation Voting Record
2005 Proxy Season

Total Votes

- For: 398 votes
- Withhold/Against: 206 votes
- Abstain: 18 votes
Foundation Voting Record – 2005

Shareholder Resolutions – Program Related Votes

![Bar chart indicating voting results for different resolutions. The chart shows the number of votes for 'For', 'Against', and 'Abstain' across various topics such as Environment, Sustainability Reporting, Health, Social & Economic Justice, and Other Social Issues. The chart includes specific vote counts for each category.]
Foundation Voting Record

2005 Corporate Governance Votes

- Other
- Shareholder Resolutions - Corporate Governance (78)
Foundation Voting Record – 2005

Shareholder Resolutions – Governance Votes

[Bar graphs showing voting results for various resolutions, with categories such as Compensation, Severance Packages, Poison Pills, Annual Elections, Additional Directors, Separate Chair, Voting Practices, Options, and Other Business. The graphs indicate the number of votes for each category with corresponding numerical values.]
Foundation Voting Record
2005 Company Resolutions

Company Resolutions: 495
Other: 0
Foundation Voting Record – 2005

Management Proposals

[Bar graph showing votes for Board, Auditors, and Other Business]

[Bar graph showing votes for For, Against/Withhold, and Abstain]