

BILL & MELINDA
GATES *foundation*

2002 *Annual Report*



Toward a Different World

Year in Review



Patty Stonesifer interacts with Senegalese youth who are promoting good health in their villages and communities. She holds a *calabash*, a traditional instrument representing health, fertility, and life.

BY PATTY STONESIFER, CO-CHAIR & PRESIDENT

This year the foundation made grants to nearly 2,000 organizations working to improve global health, education in the United States, public access to digital information, and the lives of vulnerable families in the Pacific Northwest. Seeing first-hand the work that individuals and organizations are doing to improve the lives of those around them, reinforced my conviction that positive change is possible and *tangible*. In Senegal, Cleveland, Seattle, and other places across the globe, we're moving toward a different world.

In Senegal I spoke with prostitutes living with HIV who shared deeply personal stories of how economic necessity and lack of access to means of prevention brought the virus to their door. Today, they receive regular HIV screenings and counseling on how to protect themselves and others from the disease. And many are passing this information along to their friends. Multiplied across the country, these efforts are part of the reason why Senegal has kept its HIV prevalence rate under 1 percent.

During this trip, I also met a young girl named Absa Sey. Crippled by polio since she was 8 months old, Absa was abused and ostracized for suffering from a disease that is entirely preventable. She is one of hundreds of young, often illiterate women learning about the value of basic health through one of our grantees, Tostan. Frequently over the radio airwaves, Absa shares this knowledge with the public, hoping that Senegal's unprotected children will receive the vaccinations they need against measles, tuberculosis, and other life-threatening diseases.

Experiences like these make it clear that more needs to be done to ensure that people in the developing world have equal opportunities for a healthy life. The foundation's Global Health program continues to support the development and testing of new vaccines and drugs for preventing the spread of HIV/AIDS, TB, malaria, and a range of other diseases disproportionately affecting the poor. While we would rejoice if the discovery and development of these new technologies—such as vaccines, drugs, and diagnostics—would ensure they are deployed around the world, we are finding that is far from the truth. Many critical and inexpensive interventions—including vaccines or oral rehydration salts—have taken decades or longer to reach those who need them most. This fact has led to a dramatic increase in our efforts to ensure financing for the rollout of these tools by partnering with governments

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and multilateral organizations and by encouraging a greater flow of funds to these interventions. We are optimistic about new opportunities for increased foreign aid and investments in health, both of which are critical to economic and societal growth in the developing world.

Closer to home, we continue to increase the number of Americans—especially those in the poorest regions—who have access to the Internet. The Library program celebrated its fifth birthday this summer. During the program's span, I've spoken with hundreds of dedicated librarians and trainers working to implement the foundation's \$250 million effort to provide free access to computers, the Internet, and training on new technology in public libraries serving low-income communities. It was our goal when we started this program that *if you could reach your public library you would reach the Internet*. That goal will be a reality in 2003. And we are offering tools to help libraries maintain and increase their ability to offer access to the Internet and new technology in the future.

Throughout this country, our public high schools are failing too many students. Nearly half of African-American and Hispanic students are dropping out. Yet the commitment of the many city and district leaders, teachers, and parents who are working to improve our schools is remarkable. In October, I visited East Technical High School in Cleveland, Ohio, where I met with Cleveland Mayor Jane Brown and the head of its school district, Barbara Byrd-Bennett. Faced with the fact that less than 40 percent of the city's youth are graduating, these dynamic individuals are leading a district-wide commitment to transform its large public high schools into smaller, more effective schools.

Through partnerships with school districts like Cleveland, our Education program continues its work on increasing high school graduation rates by supporting the creation of new small high schools and the transformation of large, impersonal high schools into rigorous, personalized learning environments. We're working with more than 30 local and national foundations and funding partners around the country to help create high schools where students graduate ready for college, work, and citizenship. The foundation also supports several scholarship programs designed to improve access to higher education for disadvantaged students, many of whom are minorities. We now have more than 7,500 students attending college through our programs.

Here in our backyard, I was privileged to address the Seattle Foundation, an incredible organization made up of business, philanthropic, and government

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leaders. What we all share is a commitment to serve the disadvantaged in our local community. The Seattle Foundation is one of 120 nonprofit organizations in Washington and Oregon supported by the foundation's Pacific Northwest program. Our largest local initiative, Sound Families is funding new transitional housing units for families on the edge of homelessness in the Puget Sound region.

These first-hand encounters with grantees, teachers, librarians, and girls like Absa, continually renew my hope that the dedication of individuals can have enormous impact on society. But this year, we've learned that good work alone is not enough. We've got to take the *proof* that these programs succeed to people who are in a position to effect long-term change. More than ever at the foundation, we're taking the real-life evidence of what works—on homelessness, public education, and the health gaps between the rich and the poor—to decision makers who can sustain progress on these challenges once thought intractable.

Consider adding your own efforts to those of the many people I met this year. Take action—big or small—towards supporting your local library, serving the homeless, or addressing another issue close to your heart. Encourage your government leaders to support efforts to improve global health. Our collective action truly does make a difference.

We look at the coming year with optimism that the unprecedented opportunities of this new century will be further realized in every corner of the globe. Together we can work toward a different world.

Patty Stonesifer
Co-chair & President

Toward a Different World



A child falls into an abandoned well and an entire nation holds its breath. Cable news outlets descend upon the small town. Brave firefighters and volunteers assemble for the frenzied dig. The frantic mother becomes a national icon. As the rescue efforts continue, the short hours turn into long days. Yet on each day of the rescue attempt, 15,000 children around the world die from causes that could have been easily prevented. Each of those children has a face we do not see and grieving parents we will never know. Their passing goes unnoticed.

The hard-wired human tendency to live in the micro—to connect with individual people and their particular stories—both empowers and shapes our enormous capacity for giving. This might be one reason why 98 percent of American philanthropy ends up in America. We invest financially where we connect emotionally. The little girl trapped in a well in the American Midwest moves us in ways that an unseen 15,000 children simply cannot. We respond to what we see.

Or what we choose to see.

Can we choose to see that countless lives might be saved in developing countries using techniques that have been commonplace in America for decades?

Can we choose to see that even in the most technologically advanced

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nation, millions are still left on the other side of the digital divide?

Can we choose to see that even in the wealthiest nation, a generation of young people are falling behind academically and are left unprepared by their huge, bureaucratic high schools for the responsibilities of adulthood, work, and citizenship?

Can we choose to see how different our lives would have been had we been born only a few times zones in one direction or another, or a few degrees closer to the equator?

Location, location, location

You might have been born under a *bad* government—in a nation lacking the simple social infrastructure of laws, freedom, fair play, and rudimentary education that allow a culture of enterprise to develop. The very worst governments bring political purges, ethnic cleansing, or even man-made famine.

If your birthplace is tropical, the issue becomes mere survival against a host of conditions, including malaria, diarrhea, and others. Blessed with a wealth of natural resources, many of these countries have the potential to develop thriving economies. But that potential will never be realized when so many have to fight just to survive.

Yes, the world is getting smaller, in a sense—making it easier to travel, easier to be exposed to other cultures. But that has merely revealed the vast differences in outcomes across the globe. The world-changing advances of the past century—technology, medicine, communications—have only reached a portion of the world, leaving the majority of humanity behind in a cycle of poverty, disease, and privation. When measuring the differences between us, the world has gotten much larger.

Viewed up close, the big statistics behind our worst problems take on a human face. Every one of the thousands lost every day to preventable disease is a child with a face and a family and a future that could have been great. Every child lost is an incalculable tragedy, whether in an AIDS ward in the heart of Africa or in an abandoned well in America's heartland. Each demands action. Sympathetic feelings are not enough. Good intentions are not sufficient.

Toward a Different World



Don't reinvent the wheel. Make it roll.

The Bill & Melinda Gates Foundation addresses the fundamental inequities of health and opportunity by helping developing nations gain access to health advances long taken for granted in wealthier countries. Within the United States, the foundation extends education and learning opportunities to the underserved, with a special eye to improving the quality of life for challenged families closer to the foundation's home in the Pacific Northwest.

The real heroes of this story are our grantees who have dedicated their lives to solving the world's toughest problems. By finding and funding intellectual and moral genius, the foundation places resources in the hands of the people best able to use them.

The foundation clusters its funding around four project areas:

- **Global Health**, to ensure that lifesaving advances in health are created and shared with those who need them most.
- **Education**, to foster students prepared for citizenship through academic rigor and personal attention.

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- **Libraries**, to close the digital divide by ensuring access to knowledge through public libraries.

- **Pacific Northwest**, to effect positive change for the region's most vulnerable residents.

2002 was a year of big steps forward.

In this report, you will read some of the incredible stories:

- Health initiatives throughout the developing world fight our most intractable challenges—HIV/AIDS, malaria, polio, and others.

- Education reform transforms the learning experience—one small school at a time.

- Families in the Pacific Northwest now have new options for living and learning that were not available before.

- In late 2003, we'll reach the finish line with our U.S. Library program, having brought the Internet and information technology to low-income and isolated communities in all 50 states. And now libraries need sustained community and national support to increase public access to information technology.

The pending completion of the U.S. Library program recalls an important point: With continued diligence, some challenges can be met.

In the end, the big steps taken by our grantees are really just the determined application of many smaller steps. Some of the world's biggest problems can be solved with incredibly simple measures. It costs only 25 cents to vaccinate a child for measles. Oral dehydration to save a child's life from diarrhea costs only 33 cents. For \$4, a bed net can prevent a case of deadly malaria.

The challenges of equity in global health, education, and other opportunities are enormous, but not intractable. Good solutions are available. For most of the world, they're out of reach, but they're not out of sight.

This world can be different. With concerted effort and cooperation, we're making it better.

Education



“Students in small schools are more motivated, have higher attendance rates, feel safer, graduate, and attend college in higher numbers. This is disproportionately true for low-income students, who benefit the most from smaller learning environments.”

—TOM VANDER ARK, EXECUTIVE DIRECTOR, EDUCATION

OVERVIEW

Large public high schools are not meeting the needs of too many of our country’s students. Nearly one in three students fails to graduate from high school. For African-American and Hispanic students the problem is even worse: Slightly more than half complete their senior year.

Education

The need for reform is critical.

The Bill & Melinda Gates Foundation is committed to helping reduce the inequities in our education system, assuring every student in the United States the opportunity for success, regardless of race, location, or income level.

To better serve our students, the foundation is helping create new small high schools and transform existing high schools into smaller, more effective learning environments that provide that rigorous curriculum and support students need to graduate ready for college, work, and citizenship. Through partnerships with other foundations and local school districts, the Bill & Melinda Gates Foundation has supported hundreds of such high schools around the country.

The foundation also is reducing financial barriers to higher education through several scholarship programs.

HIGHLIGHTS

- **Early College Opportunities.** The foundation committed more than \$40 million to create 70 small high schools that provide early college opportunities. These high schools will help students get a jump start on college by enabling them to earn both a high-school diploma and an associate's degree, or two years of college credit.

- **Small High Schools.** With support from the foundation, school districts in Baltimore, Sacramento, St. Paul, Ohio, and Maine launched programs to create new small schools and/or transform large schools into learning environments based upon rigor and relationships.

- **Thurgood Marshall Scholarship Fund Inc.** The foundation committed \$4.9 million to support the redesign of five low-performing high schools and creation of three new high schools in economically distressed communities within the southern United States. Thurgood Marshall's program aims to strengthen the role of public, historically black colleges and universities in education reform.

- **Investing in Rural Washington Communities.** In November, the foundation awarded grants to Dayton, Ferndale, Quilcene, Quincy, and San Juan Island school districts to create high schools modeled after San Diego's High Tech High. The California school is based upon principles of personalization, academic rigor, and real-world immersion. This grant builds on existing networks of similar math, science, and technology high schools in California, Ohio, Utah, and other states.

Education

- **Leadership Development Grants.** This year, the foundation completed making grants to all 50 states to develop quality leadership training on systems change, and integrating technology into the classroom.

- **Increasing Access to Higher Education.** To afford wider opportunities for college education, the foundation provided 1,625 students with scholarships through the following programs: Washington Achievers (500), Gates Millennium Scholars (1,000), and Gates Cambridge Scholars (125).

GRANTEE STORY

“Above Average’ is not good enough”

West Clermont school district, Ohio

Amelia High School and Glen Este High School served the West Clermont school district east of Cincinnati and were, of course, rivals. When West Clermont officials conducted one of many public meetings to promote their plan to restructure the two schools—one of the boldest ever attempted at a suburban school district—they ran into unexpected opposition from Amelia parents: The “Small Schools” brochure was printed with a purple cover. Purple is one of Glen Este’s school colors.

“Our first step in the improvement process was to listen,” says Mary Ellen Steele-Pierce, assistant superintendent of the district. “What we heard early on was that parents and students alike are very attached to the traditional high-school model.”

West Clermont Superintendent Michael Ward frequently worked the phones nights and weekends assuring parents that officials at the highest levels understood their concerns and supported the transformation of the system. Parents needed to be convinced that the end result would not be a vocational school, but rather a deeper, richer educational experience for all of West Clermont’s students.

Educational studies consistently show that schools carrying a large number of students tend to drop too many of them on the way to graduation. Even as the national educational conversation remains focused on elementary and middle schools, it’s often at the high-school level where the battle is lost.

In large, impersonal schools, students feel like a number because, frequently, they are. Stars are noticed. Troublemakers are notorious. Too often, the kids in between are ignored. But students in smaller schools report more satisfaction with their education and have consistently higher performance in measurable areas, such as grades, attendance, and graduation rates.

Education

With more than 40 percent of students at Glen Este earning 2.0 or lower grade-point average, West Clermont officials decided to reinvent their schools around a single proposition: Every student should be known by someone.

In the process, two struggling schools became 10 that, today, are good examples of what's possible when learning becomes more personalized.

Starting in fall 2002, each of the two large campuses became home to five smaller schools organized around areas of interest ranging from science and technology to world studies to communications to performing arts. Though they specialize in some areas, all students receive a thorough core curriculum, often using areas of interest as a means of relating to core studies. Because schools are smaller, teachers can coordinate—a science experiment can be the basis of an English assignment or an art project.

"[We're] attempting to do what's been done nowhere in the United States—to create an urban school district where all the high schools are world class, and to recreate a suburban school district where 'above average' is not good enough," says Joe Nathan, director of the University of Minnesota's Center for School Change in Minneapolis.

The efforts at West Clermont are being duplicated in the nearby Cincinnati school district and many other communities around the country as more school districts discover that big things can happen with a willingness to get a little smaller.

Global Health



“For a long time, I’ve had a love for how science and technology can be integrated with public policy to solve unbelievably difficult and important problems facing the human condition.”

—RICK KLAUSNER, EXECUTIVE DIRECTOR, GLOBAL HEALTH

OVERVIEW

Every 10 seconds, a child in Africa dies from illnesses that could have been prevented. Worldwide, millions of people die each year from diseases such as malaria and hepatitis B, which are virtually unheard of—or long eradicated—in wealthy nations. Yet of all the world’s medical research spending, only 10 percent is devoted to diseases that cause 90 percent of the world’s health burden.

Global Health

Many of these diseases are neglected by traditional research and development approaches because those most in need of these new technologies are the poorest consumers in the world.

The Bill & Melinda Gates Foundation is working to close the health gap between people living in rich and poor countries, and to ensure that lifesaving advances are created and shared with those who need them most. Last April, the Global Health staff refined its grantmaking strategy to include three primary approaches: **Build**—research and develop new tools and technologies to fight disease in the developing world; **Prove**—test innovative methods in the field to see if they are workable and cost-effective; and **Sustain**—work with other partners to ensure long-term funding and support for proven health interventions.

HIGHLIGHTS

- **World Economic Forum.** Along with U2's Bono, Bill Gates called on leaders to increase global health spending. At the same event, the Bill & Melinda Gates Foundation announced \$50 million in grants to promote HIV/AIDS prevention.

- **President Carter and Bill Gates, Sr. in Africa.** A joint mission to three African countries—South Africa, Nigeria and Kenya—highlighted the urgent need for measures to fight HIV/AIDS.

- **GAIN.** While addressing the United Nations Special Session on Children, Bill Gates announced a \$50 million commitment to support the formation of the Global Alliance for Improved Nutrition to reduce vitamin and mineral deficiencies among children in developing nations.

- **Malaria Vaccine Candidate.** The Malaria Vaccine Initiative launched a clinical trial in Mozambique to further evaluate a promising malaria vaccine candidate that could protect children from the world's deadliest tropical disease.

- **Protecting Children.** The Vaccine Fund increased access to newer and underused vaccines, and now reaches 60 countries worldwide.

- **Lymphatic Filariasis.** The Global Alliance to Eliminate Lymphatic Filariasis, of which the foundation is a partner, helped treat more than 2.5 million people in 38 countries to date. The Alliance hopes to eliminate the disease by 2020.

- **Neonatal Tetanus.** The Global Campaign to Eliminate Maternal and Neonatal Tetanus (MNT) has protected 15 million women from tetanus to date, which is estimated to have saved 15,000 newborn lives. By accelerating its efforts to immunize women of child-bearing age, UNICEF and its partners are

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committed to eliminating MNT by 2005.

- **Schistosomiasis.** The foundation committed \$30 million to establish the Schistosomiasis Control Initiative to provide health education in the most heavily infected regions of Africa and treat victims of this parasitic disease that affects more than 200 million people in developing countries.

- **India AIDS Initiative.** Bill Gates announced a \$100 million initial commitment to help prevent the rapid spread of HIV/AIDS in the world's second-most populous nation. The major new initiative targets mobile and vulnerable populations within India.

- **Contraception.** The foundation announced a series of grants worth \$45.7 million to fund the research and development of new approaches to contraception and disease prevention.

GRANTEE STORY

Two drops, two decades

Rotary International

This spring, in the wake of Angola's long and violent civil war, Rotary members helped administer polio vaccines for hundreds of thousands of children in every corner of the war-torn country. A generation after vaccination programs virtually eliminated polio in the United States and the developed world, a different kind of war is underway to finish the job.

It takes just two drops of oral polio vaccine (administered six times) to protect a child forever. But *reaching* the children with the vaccine is taking two decades of incredible dedication around the world.

The poliovirus attacks the central nervous system, leaving victims with fever, permanent muscle weakness, paralysis and, in extreme cases, death from asphyxiation. The disease spreads easily in crowded populations with poor sanitation, most frequently striking children under age 5.

In 1985, Rotary International made polio eradication its primary international focus, with the hope of eliminating the disease entirely by Rotary's centennial in 2005. As a major partner with the Global Polio Eradication Initiative—along with UNICEF, the World Health Organization and others—Rotarians in over 160 nations committed more than \$500 million to the effort.

But Rotary contributed much more than money. Over the years, more than 1 million Rotarian volunteers immunized more than 2 billion children in 122 countries. Many risk their own lives within war zones and natural disasters. In

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Somalia, armed guards protected international vaccination workers during continuing conflict. In 2001, several such workers were held captive for several days following a clash during a vaccination effort.

Rotary's commitment to global health advancement—and especially its efforts to eradicate polio—earned the organization the 2002 Gates Award for Global Health. As the 2005 target date approaches, the global initiative enjoys hard-won but spectacular success, achieving a 99-percent reduction in worldwide cases since 1988. At the end of 2002, only seven countries reported incidents of polio.

India is one of the last bastions for polio; 85 percent of new infections occur there. In January 2002, Rotarians helped organize a National Immunization Day (NID) across the country. NIDs involve massive effort—with massive results. On that single day, 150 million children visited 30,000 immunization posts. During India's effort, 6,000 children received a dose of polio vaccine every single second. Trains were stopped so that every child on board could receive two drops of oral vaccine through its open windows.

Just as Rotary members scoured the trains *that day*, they will continue *every day* until all children are free from risk.

Libraries



“We believe everyone should have access to the benefit of the Information Age. Today more than 95 percent of all public libraries in the United States have computers available for anyone to use at no charge. The work of the foundation, combined with leadership and vision of state and local leaders, has opened up a vast world of information to people across the country.”

—SYLVIA MATHEWS, CHIEF OPERATING OFFICER AND EXECUTIVE DIRECTOR

OVERVIEW

Through partnerships with public libraries, the U.S. Library program is increasing

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access to technology for residents in low-income and disadvantaged communities. The foundation is committed to ensuring that regardless of where someone lives in the United States or how much they earn, free access to the unprecedented benefits of digital information technology is available.

Investments in library computing have been an important factor in shrinking the gap between the digital “haves” and “have-nots.” Over the last five years, Internet use has increased in the United States for people regardless of income, education, age, race, ethnicity, or gender—today, the percentage of Internet users in rural areas is now almost even with the national average.

At the same time, much more work is necessary to ensure unfettered access to the information technology. The foundation currently works with library professionals, other funding sources, and experts on the digital divide, to explore how to sustain public access computing.

The foundation also has supported efforts to bring public access computers to libraries serving low-income communities in the United Kingdom, Canada, Chile, and Mexico.

HIGHLIGHTS

- **U.S. Library Program.** In 2002, the foundation installed 7,182 public access computers in 2,100 library buildings, bringing the total program number to 43,140 computers in 9,537 library buildings across 35 states.

- **Public Access Computing Evaluation.** Since the inception of the program, the Public Access Computing Project at the University of Washington has engaged in a multi-year study to assess the program’s effectiveness so that the foundation could continually improve design and implementation. Research from this study found that in 2002, libraries participating in the U.S. Library program reported an average increase of 36 percent in library traffic and an average 9 percent increase in book circulation.

- **Sustainability.** As the U.S. Library program nears the finish line, the foundation is focused on sustainability to ensure that the public access computers are maintained over time. The foundation produced a “Staying Connected” toolkit for library staff and volunteers to build community support and maintain their public access programs.

- **Native American Access to Technology.** In 2002, the foundation made connectivity grants to 12 Arizona tribes, 11 New Mexico tribes, two Utah tribes, and two Colorado tribes to help families access information and new opportuni-

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ties, so that 161 Native American sites now have public access to the Internet.

- **Mexico International Library Initiative.** To help ensure that Mexico residents have no-cost access to computers and digital information, the foundation launched an initiative with the National Council for Culture and Arts (CONACULTA) to provide computers and Internet access, staff training, and technical support for libraries throughout the country.

- **"BiblioRedes: Abre tu Mundo."** Chile's "Open Your World" program does just that. In one year, the Directorate of Libraries, Archives, and Museums (DIBAM) connected 1,754 computers to the Internet in 368 libraries across the country, and facilitated training of over 8,000 library staff and volunteers in the community.

GRANTEE STORIES

Connected to the world

The Galena Kansas Public Library

Galena, Kansas, is named for the lead and zinc ore that once drove a thriving local mining economy and more recently brought a Heavy Metal Superfund cleanup to town. The Tri-State Mining District closed years ago, and these days the 3,000 residents travel to the next town to work and shop. Surrounded by farmland, the town sits on Route 66 in southeast Kansas, nestled against Missouri and a stone's throw from Oklahoma.

Like much of rural America, this part of Kansas was busy feeding the country when the Internet revolution passed through town. With typical Internet penetration below 50 percent, Galena and other rural communities look to their libraries to connect them to the electronic world.

With a grant from the Bill & Melinda Gates Foundation, the Galena Public Library recently installed its first computers and now offers free access to the Internet. Since the library is centrally located—right in the Municipal Building on 7th Street—it serves as an ideal community access point.

"Patrons have been asking us to provide computers and Internet service for several years," says chief librarian Nellie Hoskins. "Many in our town depend on us to connect them with technology because they can't afford it themselves."

As one of the leading local experts in the region's genealogy, Margaret Aitken, 80, often fields requests about ancestry from around the world. Now she searches for family roots on a library computer.

Nine-year-old Brittany likes the library computer access because "you can look

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up anything.” She is schooled by her grandmother and has no computer at home.

For Olivia, 11, and her family, the Galena library provides a vital electronic connection to a worldwide patient community. After two surgeries for Olivia’s cerebral palsy, her family often turns to the library computers to research treatment options and access online support groups. Not many local families share their experience. Now they can lean on an extended “family” around the world for the burdens they carry.

By the end of 2003, the foundation will have funded approximately 40,000 public access computers in nearly 10,000 libraries. The effort brings the advantages of the digital age to disadvantaged communities in all 50 states—communities like Galena, the one-time mining center on Route 66.

Islands of hope

Biblored, Bogotá, Colombia

Colombia is beset from all sides. A smoldering civil war with leftist rebels countered by private right-wing paramilitary groups—all funded with narcotics dollars—have created a wave of internal refugees that has swollen Bogotá’s population by perhaps 2 million.

With two-thirds of the city’s population living below the poverty line, Mayor Enrique Peñalosa could not possibly have provided directly for the needs of all of Bogotá’s citizens. So he decided to give them the tools to provide for themselves. With a vision of libraries as “urban temples”—islands of civilization among violence and crushing poverty—Peñalosa created Biblored as the centerpiece of his city’s redevelopment plan.

In four years, Bogotá has upgraded 16 local branches and built three massive new libraries. The library network is distributed through the city so that no Bogotá resident lives more than one kilometer from a branch. Each day, more than 10,000 people use the system.

At 77, Otilia Fonero viuda de Yanez frequently walks to Virgilio Barco, one of the three new libraries. A retired government worker, she is learning new tools to interact with her 23 grandchildren and 20 great-grandchildren by computer. She sees free access to the latest technology as a way for people to improve their lives, regardless of background.

When one of the new libraries “appeared without warning” near his neighborhood, 12-year-old Luis Cárdenas was not enrolled in school. But after the Tintal library opened, Luis became a regular in technology workshops and

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reading incentive classes. He says the library has given him the “opportunity to learn, to know the world, to become someone, to dream, to travel in time and space—without spending money.”

Next year, Luis will return to school.

Bogotá’s commitment to give all of its citizens access to the enabling power of information technology earned Biblored the 2002 Bill & Melinda Gates Foundation Access to Learning Award.

Oscar Javier Vásquez arrived at the information revolution without any background—the 14-year-old needed help to turn on the computer. But from that day forward, he became a daily user, searching the Internet for information to help him cope with migraine headaches. He soon began passing his technical knowledge to others.

“I offer to help other children and teenagers that come as ignorant about computers as I was,” he explains. His new computer skills helped broaden his interests in other ways. “After learning so many interesting things about the body and health care, I decided to become a doctor.”

From the “urban temples” of Biblored, residents of Bogotá are using the new tools of the information revolution in their struggles against poverty and in their search for knowledge.

Pacific Northwest



“We’re privileged to live in a region rich with resources and talent—but even in the Pacific Northwest, the needs of vulnerable families and children remain great. We work to make our gifts in the Pacific Northwest catalytic—through matching grants, challenge grants, and contributions to capital campaigns—in order to strengthen our local community by inspiring others to give as well.”

—BILL GATES, SR., CO-CHAIR

OVERVIEW

In Washington and Oregon, the foundation supports nonprofit organizations working to improve the lives of vulnerable families and their children. Grantees

Pacific Northwest

provide services such as after-school mentoring for at-risk youth, education and tutoring for homeless children, emergency shelter for adolescents, job training, and abuse-prevention programs.

In addition to community grants, the foundation supports two primary initiatives in the Pacific Northwest. Sound Families is a public-private partnership designed to create 1,500 new housing units plus support services for families in transition out of homelessness in Pierce, King, and Snohomish counties. The Community Access to Technology (CAT) program provides access to digital technology through nonprofit organizations that work with underserved populations in Washington.

HIGHLIGHTS

- **Community Grants.** This past year the foundation made 82 grants to nonprofit organizations that are helping improve the lives of children and families in Washington and Oregon by offering after-school mentoring for at-risk youth, education and tutoring for homeless children, emergency shelter for adolescents, job training, and abuse-prevention programs.

- **Challenge Grants.** Sixteen area nonprofits that serve children and families successfully completed challenge grants, enabling them to broaden their funding base to provide essential social services.

- **Community Access to Technology.** The foundation committed \$2 million for 16 technology projects in 30 different communities providing persons with disabilities, Native Americans, homeless persons, immigrants, and vulnerable youth greater access to technology information. These 30 locations will join the 125 locations previously funded, which are already serving 32,000 persons annually across Washington state.

- **Rural Technology Training.** CAT-funded projects enabled 150 rural Washington nonprofit organizations to receive technology training and support in 2002.

- **Sound Families.** Approximately 2,850 formerly homeless people have safe, stable homes and access to support services through the Sound Families initiative. In addition to funding 380 new housing units this past year, Sound Families provided essential services such as on-site case management, job search and referral services, and tenant education to help people out of homelessness. The Bill & Melinda Gates Foundation also hosted quarterly briefings to raise awareness about regional homelessness and the Sound Families initiative.

Pacific Northwest

- **Building Capacity of Grantees.** The foundation hosted a communications workshop for regional grantees, providing them tools so they can better tell their story to the greater community, increase their visibility, and broaden their base of support with volunteers and donors.

GRANTEE STORY

Climbing higher

Passages Northwest

For many girls, adolescence is a pivotal point of self-discovery and the bridge to adulthood. If crossed successfully, it can prepare them to make a lifetime of positive, healthy choices. But for girls from broken homes, the inner city or the foster-care system, adolescence can be especially challenging. Reliable mentors are rare, consistent support from teachers can be unreliable, and parents are often unable to provide day-to-day nurture and guidance.

At the brink of adolescence, studies show, nearly all girls experience a drop in self-esteem—which might result in falling behind in school, developing an eating disorder, or succumbing to unhealthy relationships.

In 1996, Passages Northwest founders Annie Lareau and Jane Bierman Seibel possessed a simple mission: to instill courage and leadership in the girls and women who need it most, and to do so through the integrated exploration of the arts and the natural environment. Seven years later, more than 1,800 Seattle-area girls and women have found in Passages Northwest a community that has supported and strengthened them.

By blending wilderness experiences with artistic activities and hands-on science projects, trained mentors help girls express themselves and instill a love of learning. And Passages Northwest coordinates its efforts in partnership with local schools, organizations, and businesses.

Velma, a 9th-grade student at Garfield High School in Seattle, has grown up in the foster-care system. Without a stable home, she faced a number of challenges as she entered adolescence.

In 1999, Velma discovered Girls Rock!—Passages Northwest’s after-school rock-climbing program. By climbing walls, backpacking through the Northwest wilderness, and benefiting from the guidance of a mentor, Velma discovered her own voice and a newfound confidence in herself.

Velma faces the struggles of adolescence with the same vigor she uses to rock climb or help lead an outdoor summer adventure—with courage. And she

Pacific Northwest

knows that courage extends beyond her favorite climbing walls and trails: "To me, courage means having self confidence, standing up for what you believe in, using your voice, and letting others know what you have to say."

Financials

INDEPENDENT AUDITORS' REPORT

To the Trustee of the Bill & Melinda Gates Foundation:

We have audited, in accordance with auditing standards generally accepted in the United States of America, the statements of financial position of the Bill & Melinda Gates Foundation (the Foundation) as of December 31, 2002 and 2001, and the related statements of activities and cash flows (not presented herein) for the years then ended; and in our report dated March 21, 2003, we expressed an unqualified opinion on those financial statements.

The accompanying condensed financial statements include only summarized statements of financial position and statements of activities, and do not include statements of cash flows or the footnote disclosures required by accounting principles generally accepted in the United States of America. Additionally, for purposes of these condensed financial statements, the Foundation has combined investments loaned under secured lending transactions, liabilities under investment loan agreements, investment sale receivables, and investment purchases payable and included the net result within investments, which is also a departure from accounting principles generally accepted in the United States of America.

In our opinion, except as described in the previous paragraph, the information set forth in the accompanying condensed financial statements is fairly stated, in all material respects, in relation to the financial statements from which it has been derived.

KPMG LLP

March 21, 2003

Financials

Condensed Statements of Financial Position, December 31, 2002 and 2001

Amounts in thousands

	2002	2001
ASSETS		
Cash and cash equivalents	\$91,044	\$276,313
Investments ¹	23,667,914	22,691,293
Interest and dividends receivable	288,239	298,017
Federal excise tax refunds receivable	7,074	4,555
Deferred excise taxes	-	1,355
Property and equipment, net	<u>27,782</u>	<u>27,212</u>
TOTAL ASSETS ¹	<u>\$24,082,053</u>	<u>\$23,298,745</u>
LIABILITIES & NET ASSETS		
Liabilities:		
Accounts payable	\$4,651	\$7,509
Accrued and other liabilities	7,791	3,663
Deferred excise taxes	12,109	-
Grants payable, net	<u>1,495,255</u>	<u>1,675,982</u>
Total Liabilities ¹	1,519,806	1,687,154
Net Assets:		
Unrestricted net assets	<u>22,562,247</u>	<u>21,611,591</u>
TOTAL LIABILITIES & NET ASSETS ¹	<u>\$24,082,053</u>	<u>\$23,298,745</u>

Investments reflected at market value; all other assets shown at cost.

¹ For purposes of this presentation, the foundation has departed from the presentation required under accounting principles generally accepted in the United States of America by netting amounts loaned and payable under secured lending agreements and by netting investment sales receivable and investment purchases payable. Had these amounts not been netted, total assets for 2002 and 2001 would be \$33,222,282 and \$32,751,466, respectively; total liabilities for 2002 and 2001 would be \$10,660,035 and \$11,139,875, respectively; and total liabilities and net assets for 2002 and 2001 would be \$33,222,282 and \$32,751,466, respectively.

Financials

Condensed Statements of Activities for the Years Ended December 31, 2002 and 2001

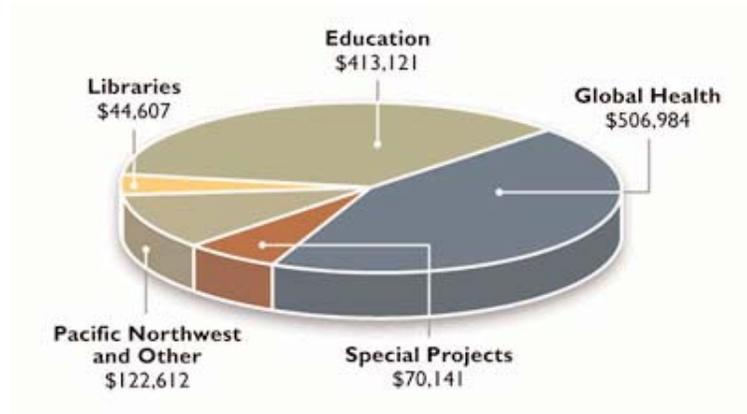
Amounts in thousands

CHANGES IN NET ASSETS	2002	2001
Revenues and gains:		
Contributions	\$82,479	\$2,203,305
Investment income, net	<u>1,965,411</u>	<u>1,182,049</u>
	2,047,890	3,385,354
Expenses:		
Grants	977,977	709,045
Direct charitable expenses	29,198	23,510
Program and administrative expenses	45,958	33,400
Federal excise tax	<u>44,101</u>	<u>29,410</u>
	<u>1,097,234</u>	<u>795,365</u>
Increase in net assets	950,656	2,589,989
Unrestricted net assets, beginning of year	<u>21,611,591</u>	<u>19,021,602</u>
Unrestricted net assets, end of year	<u>\$22,562,247</u>	<u>\$21,611,591</u>

Financials

Summary of Grants Paid by Program Area for the Years Ended December 31, 2002 and 2001

Amounts in thousands



PROGRAM AREA	2002	2001
Global Health	\$506,984	\$855,567
Education	413,121	177,944
Libraries	44,607	43,176
Pacific Northwest	121,874	36,511
Special Projects	70,141	33,403
Other:		
Employee Matching Gifts and Sponsorships	738	356
	<u>\$1,157,465</u>	<u>\$1,146,957</u>

Grant Index

The following is a list of selected grants for 2002.

Grantee	Amount	Program
Foundation for the National Institutes of Health	\$200,000,000	Global Health
University of Washington Foundation	\$70,000,000	Pacific Northwest
Duke University	\$35,000,000	Special Projects
Fondo Nacional para la Cultura y las Artes (FONCA)	\$28,760,306	Libraries
University of California	\$28,085,176	Global Health
Imperial College of Science, Technology and Medicine	\$27,800,000	Global Health
Children's Hospital Foundation	\$20,000,000	Pacific Northwest
KnowledgeWorks Foundation	\$20,000,000	Education
Universidad Peruana Cayetano Heredia	\$15,525,718	Global Health
University of Aberdeen	\$15,000,000	Global Health
PATH	\$13,020,848	Global Health
Health Systems Trust	\$12,500,000	Global Health
Fund for Educational Excellence	\$12,000,000	Education
CONRAD/CICCR	\$11,912,100	Global Health
World Health Organization	\$10,320,000	Global Health
Columbia University	\$10,000,000	Global Health
Seattle Art Museum	\$10,000,000	Pacific Northwest
Senator George J. Mitchell Scholarship Research Institute	\$9,984,927	Education
Middle College High School Consortium	\$7,149,854	Education
World Health Organization	\$6,859,000	Global Health
National Council of La Raza	\$6,661,364	Education
Family Health International	\$6,556,395	Global Health
Columbia University	\$5,897,265	Global Health
The Woodrow Wilson National Fellowship Foundation	\$5,363,293	Education
Jobs for the Future Inc.	\$5,189,705	Education
World Health Organization	\$5,000,000	Global Health
Population Reference Bureau Inc.	\$5,000,000	Global Health
PATH	\$5,000,000	Global Health
Emory University Rollins School of Public Health	\$5,000,000	Special Projects
Harvard University	\$5,000,000	Special Projects
Thurgood Marshall Scholarship Fund	\$4,992,043	Education
SECME Inc.	\$4,800,000	Education
EdVisions Inc	\$4,500,000	Education
Institute for One World Health	\$4,260,000	Global Health
Global Health Council	\$4,229,177	Global Health

Grant Index

Grantee	Amount	Program
Chicago Charter School Foundation	\$4,012,000	Education
Public Health Institute	\$4,000,000	Global Health
Lancaster Foundation for Educational Enrichment	\$4,000,000	Education
Linking Education and Economic Development in Sacramento	\$4,000,000	Education
University of Minnesota Foundation	\$3,950,523	Education
Population Council	\$3,800,000	Global Health
The Institute of Computer Technology	\$3,640,000	Education
Utah Partnership Foundation	\$3,520,290	Education
Antioch University	\$3,325,000	Education
High Tech High Foundation	\$3,200,000	Education
Johns Hopkins University	\$3,000,000	Global Health
United Nations Development Programme (UNDP)	\$2,808,333	Global Health
CARE	\$2,750,000	Global Health
KnowledgeWorks Foundation	\$2,699,363	Education
United Nations Programme on HIV/AIDS	\$2,650,000	Global Health
Seattle Repertory Theatre Foundation	\$2,500,000	Pacific Northwest
World Health Organization	\$2,000,000	Global Health
Seattle Girls School	\$2,000,000	Pacific Northwest
District of Columbia College Access Program	\$2,000,000	Special Projects
Seattle Pacific University	\$1,823,093	Education
Foundation for Reproductive Health and Family Education (FOSREF)	\$1,716,000	Global Health
Planned Parenthood Federation of America	\$1,700,000	Global Health
Enterprise for Progress in the Community	\$1,661,804	Pacific Northwest
KnowledgeWorks Foundation	\$1,590,031	Education
Save the Children Federation	\$1,500,000	Global Health
International Women's Media Foundation	\$1,500,000	Global Health
Housing Resources Group	\$1,485,000	Pacific Northwest
New Visions for Public Schools	\$1,439,000	Education
Housing Hope	\$1,375,000	Pacific Northwest
Save the Children Federation	\$1,200,000	Global Health
AFRICARE	\$1,193,500	Global Health
University of Washington Foundation	\$1,175,000	Education
United Way of King County	\$1,115,000	Pacific Northwest
Libraries for the Future	\$1,050,000	Libraries
Population Services International	\$1,000,000	Global Health

Grant Index

Grantee	Amount	Program
Seattle Foundation	\$1,000,000	Pacific Northwest
Seattle Foundation	\$1,000,000	Pacific Northwest
United Way of King County	\$1,000,000	Pacific Northwest
United States Committee for UNICEF	\$1,000,000	Global Health
Durbar Mahila Samanwaya Committee	\$1,000,000	Global Health
Population Services International	\$1,000,000	Global Health
University of Manitoba	\$1,000,000	Global Health
University of Mississippi Foundation	\$1,000,000	Education
The Global Fund for Women	\$1,000,000	Special Projects
Health Alliance International	\$999,976	Global Health
Indiana University	\$998,800	Global Health
World Health Organization	\$990,000	Global Health
Washington Technology in Education Trust	\$967,000	Education
Intercommunity Housing	\$962,500	Pacific Northwest
Save the Children Federation	\$947,000	Global Health
Center for Collaborative Education	\$945,261	Education
YWCA of Seattle-King County-Snohomish County	\$880,000	Pacific Northwest
Family Care International	\$849,329	Global Health
The Housing Improvement Program	\$825,000	Pacific Northwest
Education Commission of the States	\$818,980	Education
National Public Radio	\$807,800	Global Health
International Planned Parenthood Federation	\$800,000	Global Health
Camp Fire USA	\$800,000	Pacific Northwest
Downtown Emergency Service Center	\$800,000	Pacific Northwest
The Compass Center A Lutheran Organization	\$800,000	Pacific Northwest
Center for Collaborative Education	\$800,000	Education
International Council on AIDS Service Organization (ICASO)	\$750,000	Global Health
Urban League of Metropolitan Seattle	\$750,000	Pacific Northwest
Whitworth College Inc.	\$750,000	Pacific Northwest
Cocoon House	\$750,000	Pacific Northwest
DATA Foundation	\$750,000	Special Projects
New Futures	\$700,000	Pacific Northwest
Stanford University	\$698,981	Education
AFRICARE	\$673,571	Global Health
Vision House	\$663,000	Pacific Northwest
World Health Organization	\$625,000	Global Health

Grant Index

Grantee	Amount	Program
National Commission on Teaching & America's Future	\$616,298	Education
Eastside Housing Association	\$600,000	Pacific Northwest
ElderHealth Northwest	\$600,000	Pacific Northwest
Ferndale School District #502	\$600,000	Education
Quincy School District #144-101	\$600,000	Education
St. HOPE Corporation	\$597,228	Education
Girl Scouts - Pacific Peaks Council	\$550,000	Pacific Northwest
CARE	\$500,000	Global Health
International Rescue Committee	\$500,000	Global Health
Save the Children Federation	\$500,000	Global Health
Save the Children Federation	\$500,000	Global Health
Save the Children Federation	\$500,000	Global Health
University of Oxford	\$500,000	Global Health
World Economic Forum	\$500,000	Global Health
Children's Museum in Snohomish County	\$500,000	Pacific Northwest
World Forestry Center	\$500,000	Pacific Northwest
Archdiocese of Seattle Catholic Youth Organization	\$500,000	Pacific Northwest
Trillium Family Services Inc.	\$500,000	Pacific Northwest
New England Foundation for the Arts	\$500,000	Education
United Way International	\$500,000	Special Projects
Catholic Relief Services	\$496,500	Global Health
Institute for One World Health	\$476,100	Global Health
Centre for Development and Population Activities (CEDPA)	\$470,276	Global Health
Catholic Community Services of Western Washington	\$459,219	Pacific Northwest
Lakewood Area Shelter Association	\$455,000	Pacific Northwest
Seattle Aquarium Society	\$450,000	Pacific Northwest
New York Charter School Resource Center Inc	\$436,800	Education
Citizens Scholarship Foundation of America Inc.	\$420,000	Pacific Northwest
Community Psychiatric Clinic Inc	\$412,500	Pacific Northwest
Tacoma Rescue Mission	\$412,500	Pacific Northwest
Albina Head Start	\$400,000	Pacific Northwest
Affiliated Tribes of Northwest Indians Economic Development Corporation	\$385,000	Pacific Northwest
Arizona State Library, Archives & Public Records	\$377,592	Libraries
Family Services of King County	\$375,000	Pacific Northwest
Portland Relief Nursery	\$370,000	Pacific Northwest

Grant Index

Grantee	Amount	Program
Navajo Nation	\$362,254	Libraries
Deutsche Stiftung Weltbevölkerung	\$362,000	Global Health
Deutsche Stiftung Weltbevölkerung	\$360,000	Global Health
Low Income Housing Institute	\$357,500	Pacific Northwest
Vision House	\$357,500	Pacific Northwest
University of Washington Foundation	\$350,000	Education
Camp Fire USA Portland Metro Council	\$340,000	Pacific Northwest
Emory University	\$334,735	Global Health
Housing Resources Group	\$322,400	Pacific Northwest
Institute for Educational Leadership	\$315,332	Education
Quillayute Valley School District #402	\$310,500	Education
The Housing Improvement Program	\$302,500	Pacific Northwest
United States Committee for UNICEF	\$300,000	Global Health
Fundacio Barcelona Sida 2002	\$300,000	Global Health
2050	\$300,000	Global Health
Fremont Public Association	\$300,000	Pacific Northwest
Friends of the Children of King County	\$300,000	Pacific Northwest
College Board	\$300,000	Education
National Governors Association	\$275,515	Education
Archdiocesan Housing Authority	\$275,000	Pacific Northwest
Coupeville School District #204	\$263,400	Education
New York State Library	\$257,700	Libraries
World Vision	\$250,000	Global Health
United Nations Department of Economic and Social Affairs	\$250,000	Global Health
Seattle Central Community College District #6 Foundation	\$250,000	Pacific Northwest
Chiloquin Visions In Progress	\$250,000	Pacific Northwest
Port Gamble S'Klallam Tribe	\$250,000	Pacific Northwest
Lifelong AIDS Alliance	\$250,000	Pacific Northwest
Office of Rural and Farmworker Housing	\$250,000	Pacific Northwest
Spokane Valley Community Center	\$250,000	Pacific Northwest
Young Men's Christian Association of Greater Seattle	\$250,000	Pacific Northwest
Youth Employment Institute	\$250,000	Pacific Northwest
Housing Authority of Snohomish County	\$250,000	Pacific Northwest
Cistercian Preparatory School	\$250,000	Special Projects
DATA Foundation	\$250,000	Special Projects
University Child Development School	\$250,000	Special Projects

Grant Index

Grantee	Amount	Program
Council on Library and Information Resources	\$248,255	Libraries
San Juan Island School District #149	\$248,250	Education
Local Initiatives Support Corporation	\$246,056	Education
Pride Foundation	\$230,000	Pacific Northwest
University of Washington Foundation	\$227,854	Education
Delridge Neighborhoods Development Association	\$227,500	Pacific Northwest
Institute for Educational Leadership	\$225,800	Education
Housing Hope	\$225,000	Pacific Northwest
Center for Career Alternatives	\$210,000	Pacific Northwest
Low Income Housing Institute	\$205,000	Pacific Northwest
Texas State Library and Archives Commission	\$200,850	Libraries
Rotary International District 9910	\$200,000	Global Health
Legacy House International District Village Square Association	\$200,000	Pacific Northwest
Steamer Virginia V Foundation	\$200,000	Pacific Northwest
St. Paul Parish	\$200,000	Pacific Northwest
AIDS Housing of Washington	\$200,000	Pacific Northwest
Boys & Girls Club of Salem, Marion and Polk Counties	\$200,000	Pacific Northwest
Consejo Counseling and Referral Services	\$200,000	Pacific Northwest
Housing Hope	\$200,000	Pacific Northwest
Neighborhood House Inc.	\$200,000	Pacific Northwest
Tualatin Valley Centers	\$200,000	Pacific Northwest
Alliance for Education	\$199,984	Education
Seattle Goodwill Industries	\$199,257	Pacific Northwest
Ohio State Library	\$198,450	Libraries
Housing Resources Group	\$195,000	Pacific Northwest
University of California	\$192,813	Global Health
Do Something Inc.	\$187,500	Pacific Northwest
University of Arizona	\$186,060	Libraries
Boys & Girls Clubs of Portland Metropolitan Area	\$185,000	Pacific Northwest
The Lighthouse for the Blind Inc.	\$182,758	Pacific Northwest
State Library of North Carolina	\$180,600	Libraries
Snohomish County Center for Battered Women	\$180,000	Pacific Northwest
Puget Sound Center Foundation for Teaching, Learning and Technology	\$179,609	Pacific Northwest
Enterprise for Progress in the Community	\$177,381	Pacific Northwest
Housing Hope	\$175,000	Pacific Northwest

Grant Index

Grantee	Amount	Program
Desmond Tutu Peace Foundation	\$175,000	Special Projects
The Foundation Center	\$175,000	Special Projects
Indiana State Library	\$172,050	Libraries
Family Resource Center	\$170,000	Pacific Northwest
Foundation for the National Institute of Health Inc	\$168,000	Global Health
The Aspen Institute	\$161,607	Education
Hopi Tribe	\$154,709	Libraries
Gauteng Partnerships for Grassroots AIDS Action	\$150,000	Global Health
Olympic Park Institute	\$150,000	Pacific Northwest
Catholic Community Services of Western Washington	\$150,000	Pacific Northwest
Seattle Children's Home	\$150,000	Pacific Northwest
Boston College	\$150,000	Education
Western Interstate Commission for Higher Ed	\$150,000	Education
National Staff Development Council	\$150,000	Education
Partnership for Learning	\$150,000	Education
Dayton School District #2	\$149,950	Education
Centro Latino SER Jobs for Progress	\$147,000	Pacific Northwest
Powerful Voices	\$145,000	Pacific Northwest
University of Oxford	\$143,500	Global Health
Plymouth Housing Group	\$140,194	Pacific Northwest
The Library of Virginia	\$139,950	Libraries
Fondo Nacional para la Cultura y las Artes (FONCA)	\$134,783	Libraries
The Aspen Institute	\$127,465	Education
University of Washington	\$126,973	Libraries
Women's Resource Center of North Central Washington	\$126,000	Pacific Northwest
Peace Community Center	\$125,000	Pacific Northwest
Big Brothers Big Sisters of King and Pierce Counties	\$122,034	Pacific Northwest
Minority Executive Directors Coalition of King County	\$120,000	Pacific Northwest
Facing the Future: People and the Planet	\$120,000	Pacific Northwest
Harbor After School	\$120,000	Pacific Northwest
Okanogan County Community Action Council	\$108,042	Pacific Northwest
Commonwealth of Pennsylvania Dept of Education Office of Commonwealth Libraries	\$106,050	Libraries
National Press Foundation	\$104,000	Global Health
University Child Development School	\$103,970	Special Projects
Arts Corps	\$103,500	Pacific Northwest

Grant Index

Grantee	Amount	Program
Missouri State Library	\$102,750	Libraries
YWCA of Seattle-King County-Snohomish County	\$102,082	Pacific Northwest
Transitional Programs for Women	\$100,559	Pacific Northwest
University of Montreal	\$100,000	Global Health
YMCA of Columbia-Willamette	\$100,000	Pacific Northwest
Western Forest Industries Museum	\$100,000	Pacific Northwest
Clackamas Women's Services	\$100,000	Pacific Northwest
Sisters Organization for Activities and Recreation	\$100,000	Pacific Northwest
University of Washington Foundation	\$100,000	Pacific Northwest
Indigenous Language Institute	\$100,000	Libraries
The Education Trust Inc.	\$100,000	Education
Education Development Center Inc.	\$100,000	Education
League of Education Voters Foundation	\$100,000	Education
The Education Resources Institute	\$100,000	Education
Friendly Planet Inc.	\$100,000	Special Projects
New Subiaco Abbey and Academy	\$100,000	Special Projects
United Negro College Fund	\$100,000	Special Projects
United States Committee for UNICEF	\$100,000	Special Projects
Thurston County Literacy Network	\$91,091	Pacific Northwest
Chaya	\$90,000	Pacific Northwest
YOUTH CARE	\$90,000	Pacific Northwest
YouthForce	\$90,000	Pacific Northwest
Yakima Interfaith Coalition	\$88,320	Pacific Northwest
Burns Paiute Tribe Foundation	\$88,000	Pacific Northwest
International Society for Technology in Education	\$87,000	Education
Pueblo of Tesuque	\$81,284	Libraries
National Community Building Network Inc	\$75,000	Pacific Northwest
Pacific Northwest Trail Association	\$75,000	Pacific Northwest
Kitsap Mental Health Services	\$75,000	Pacific Northwest
Passages Northwest	\$75,000	Pacific Northwest
Seattle Emergency Housing Service	\$75,000	Pacific Northwest
Washington News Council	\$75,000	Pacific Northwest
Quilcene School District #48	\$75,000	Education
Alliance for Education	\$74,000	Pacific Northwest
New Mexico State Library	\$72,425	Libraries
Pascua Yaqui Tribe	\$71,219	Libraries

Grant Index

Grantee	Amount	Program
Arizona State Library, Archives & Public Records	\$70,800	Libraries
Arizona State Library, Archives & Public Records	\$67,350	Libraries
Yakima School District #7	\$66,400	Education
La Plaza Telecommunity	\$59,841	Libraries
Southern Ute Cultural Center Museum	\$58,774	Libraries
Pueblo of Cochiti	\$58,770	Libraries
Maine State Library	\$57,300	Libraries
Taos Pueblo	\$56,824	Libraries
Way Back Inn Foundation	\$55,000	Pacific Northwest
Center on Education Policy	\$55,000	Education
Save Our County's Kids	\$54,545	Pacific Northwest
Mission Hill School	\$53,500	Education
Fort McDowell Mohave-Apache Community of the Fort McDowell Indian Reservation	\$50,336	Libraries
Hualapai Indian Tribe of the Hualapai Indian Reservation	\$50,336	Libraries
Pueblo of Pojoaque	\$50,142	Libraries
Funders Concerned About AIDS Inc.	\$50,000	Global Health
World Health Organization	\$50,000	Global Health
Seattle Art Museum	\$50,000	Pacific Northwest
Lakeside School	\$50,000	Pacific Northwest
Catholic Charities of Oregon	\$50,000	Pacific Northwest
Clackamas County Children's Commission	\$50,000	Pacific Northwest
Community Action Council of Lewis, Mason and Thurston Counties	\$50,000	Pacific Northwest
Treehouse Fund	\$50,000	Pacific Northwest
Washington Technology in Education Trust	\$50,000	Education
Western Governors University	\$50,000	Education
County of Marlboro	\$50,000	Special Projects
Harvard University	\$50,000	Special Projects
Rigpe Dorje Foundation	\$50,000	Special Projects
Alaska State Library, Archives & Museums	\$49,800	Libraries
Council on Foundations Inc.	\$49,600	Pacific Northwest
Pueblo of Acoma	\$49,503	Libraries
Lao Highland Association of King County	\$48,562	Pacific Northwest
Colorado Department of Education	\$46,950	Libraries
Washington State Youth Suicide Prevention Program	\$45,000	Pacific Northwest
Clallam County Family YMCA	\$45,000	Pacific Northwest

Grant Index

Grantee	Amount	Program
Philanthropy Northwest	\$45,000	Pacific Northwest
Washington Wilderness Coalition	\$42,000	Pacific Northwest
State of Vermont Department of Libraries	\$41,550	Libraries
Portland YouthBuilders	\$40,000	Pacific Northwest
Healthy Families of Clallam County	\$39,000	Pacific Northwest
Alliance for Education	\$35,000	Pacific Northwest
Village Theatre	\$35,000	Special Projects
Edith Bishel Center for the Blind and Visually Impaired	\$33,000	Pacific Northwest
National Association of Black Accountants, Seattle Chapter	\$30,400	Pacific Northwest
National Governors Association	\$30,000	Education
Queen of Angels Catholic School	\$30,000	Special Projects
Pueblo of Jemez	\$28,823	Libraries
Insights Teen Parent Program	\$28,500	Pacific Northwest
University of Washington Foundation	\$25,036	Pacific Northwest
Seattle Theatre Group	\$25,000	Pacific Northwest
Bradley Angle House	\$25,000	Pacific Northwest
Senior Services of Seattle-King County	\$25,000	Pacific Northwest
Young Womens Christian Association Kitsap County	\$25,000	Pacific Northwest
Manhattan Institute for Policy Research	\$25,000	Education
CCSSO	\$25,000	Education
Duke University	\$25,000	Special Projects
Friends of Carmel Unified Schools	\$25,000	Special Projects
Samaritan Healthcare Foundation	\$23,400	Pacific Northwest
Community Day School Association	\$20,000	Pacific Northwest
Grantmakers for Education	\$20,000	Education
Pueblo of Nambe	\$19,840	Libraries
Philanthropy Northwest	\$19,650	Pacific Northwest
Lutheran Community Services Northwest	\$19,000	Pacific Northwest
Tohono O'odham Nation	\$18,869	Libraries
Pueblo of Santo Domingo	\$18,861	Libraries
Ute Mountain Tribe of the Ute Mountain Reservation	\$18,300	Libraries
Hawaii State Public Library System	\$18,000	Libraries
United States Student Association Foundation	\$17,000	Special Projects
Pueblo of San Ildefonso	\$16,573	Libraries
Philanthropy Northwest	\$15,650	Pacific Northwest
Center for Community Service Fund	\$15,000	Pacific Northwest

Grant Index

Grantee	Amount	Program
Town Hall Association	\$15,000	Pacific Northwest
Great Peninsula Conservancy	\$15,000	Pacific Northwest
SE Works Inc	\$15,000	Pacific Northwest
Greater Seattle B'nai B'rith	\$15,000	Special Projects
Quechan Indian Tribe of the Fort Yuma	\$13,289	Libraries
Independent Sector	\$12,200	Pacific Northwest
Kaibab Band of Paiute Indian	\$11,835	Libraries
District of Columbia Public Library	\$11,250	Libraries
Hearing, Speech & Deafness Center	\$11,000	Pacific Northwest
National Institutes of Health	\$10,000	Global Health
Seattle Foundation	\$10,000	Pacific Northwest
Chess Mates Foundation	\$10,000	Pacific Northwest
Cancer Lifeline of King County	\$10,000	Pacific Northwest
Children's Hospital Foundation	\$10,000	Pacific Northwest
Habitat for Humanity of Mason County	\$10,000	Pacific Northwest
United Way of Mason County	\$10,000	Pacific Northwest
National Academy of Sciences	\$10,000	Special Projects
Society of St. Vincent de Paul	\$10,000	Special Projects
St. Thomas School	\$10,000	Special Projects
Tonto Apache Tribe of Arizona	\$9,500	Libraries
Pascua Yaqui Tribe	\$9,295	Libraries
San Juan Southern Paiute Tribe	\$9,150	Libraries
Yavapai-Apache Nation of the Camp Verde Reservation	\$8,300	Libraries
Pueblo of San Felipe	\$7,100	Libraries
Pueblo of Zia	\$5,769	Libraries
Make-A-Wish Foundation of Alaska, Montana, Northern Idaho & Washington	\$5,000	Pacific Northwest
Overlake Hospital Foundation	\$5,000	Pacific Northwest
Avon Products Foundation	\$5,000	Special Projects
Jicarilla Apache	\$4,730	Libraries
Northwestern Band of Shoshone Nation of Utah	\$3,880	Libraries
Mescalero Apache Tribe	\$3,210	Libraries
Paiute Indian Tribe of Utah	\$3,003	Libraries
Colorado River Indian Tribes of the Colorado River Indian Reservation	\$1,776	Libraries
American Cancer Society Northwest Division Inc	\$1,000	Pacific Northwest
Computer History Museum	\$1,000	Special Projects

Grant Index

Grantee	Amount	Program
Ute Indian Tribe of the Uintah & Ouray	\$750	Libraries